EXECUTIVE ORDER 2010-04 (Corrected)
Establishing the Commission on Privatization and Efficiency

WHEREAS, the citizens of Arizona deserve the best and most effective State government their tax dollars can provide;

WHEREAS, Arizona taxpayers should be confident that State government is providing only necessary services, functions, and goods and is doing so in the most cost-effective manner;

WHEREAS, government should focus on performing inherently government functions with full transparency and accountability;

WHEREAS, the private sector often provides benefits and solutions not always available or considered by government agencies;

WHEREAS, input from public and private sector leaders can assist in identifying state services and agencies whose functions can be eliminated, consolidated, streamlined or outsourced to achieve greater operational efficiency in meeting the needs of the citizens;

WHEREAS, Governor Brewer signed into law House Bill 2396, which expands the authority of the Arizona Department of Transportation to use public-private partnerships and has been recognized nationally;

WHEREAS, during the last year, Governor Janice K. Brewer and the Arizona Legislature imposed the largest spending reductions – $1.09 billion – in Arizona's history, streamlined government operations, eliminated State services and programs, and reduced the State workforce by almost 10%;

WHEREAS, a more formal and systematic review of government services, programs, and functions is required to ensure State government is operating in the most efficient manner and to purge unnecessary expenditures;

NOW THEREFORE, I, JANICE K. BREWER, Governor of the State of Arizona, by virtue of the authority vested by the Constitution and the laws of the State of Arizona, do hereby order and direct as follows:

1) The Commission on Privatization and Efficiency (hereafter COPE) is hereby established. Its mission is to examine each state agency, department, board, commission, and entity's constitutional, statutory and practical functions, to determine which powers, duties and responsibilities can be (1) eliminated, (2) streamlined, (3) consolidated or (4) outsourced to reduce the size and cost of state government.

2) The Governor will appoint the Chairperson of COPE and it shall consist of a total of eleven (11) members, six (6) of which shall form a quorum. COPE shall consist of the following members:

- The Chairperson appointed by the Governor;
- The President of the Senate;
- The Speaker of the House of Representatives;
- The Director of the Office of Strategic Planning and Budget;
- The Director of the Government Information Technology Agency;
- The Director of the Department of Administration;
- The Director of the Department of Transportation;
- One individual engaged or employed in the private sector, appointed by the Governor;
- One individual with expertise in public-private partnerships, appointed by the Governor;
- One individual engaged or employed in the private sector or expertise in public-private partnerships, appointed by the President of the Senate;
- One individual engaged or employed in the private sector or expertise in public-private partnerships, appointed by the Speaker of the House of Representatives.

3) The duties of COPE shall include, but are not limited to, the following:

A. Review whether a state agency, department, board, commission, entity, or function is essential to the operation of government, and if it is, whether it should be streamlined, consolidated, or outsourced to maintain quality of service while achieving greater efficiency.

B. Recommend elimination, consolidation, or outsourcing of a state agency, department, board, commission, entity, or function if a proposed change can provide a more cost effective manner of providing a governmental service.

C. Review activities, functions, programs, and services of state agencies, departments, boards, commissions, and entities to ensure they are necessary, not duplicative and are meeting the needs of Arizona citizens.

D. Evaluate the operation of public institutions and services to determine if, given the evolution of available alternative resources, these services may be provided in a more cost-effective manner without diminishing their quality or availability.

E. Recommend standards, processes, and guidelines for COPE and state agencies to use in evaluating government activities to eliminate, streamline, consolidate or outsource.

4) COPE may hold public hearings as part of its evaluation process, and the Chairperson may appoint advisory groups to conduct studies, research or analyses, and make reports and recommendations with respect to a matter within the jurisdiction of COPE.

5) Members may send designees to represent them at COPE meetings.

6) COPE shall prepare and submit quarterly reports to the Governor beginning on March 31, 2010. The first report shall focus on recommendations that could be implemented during fiscal year 2011. A final report shall be prepared and submitted to the Governor no later than December 31, 2010.

7) All departments, commissions, boards, offices, entities, agencies, and officers of the State of Arizona, or any political subdivision thereof, are authorized and directed to cooperate with COPE in implementing the provisions of this Order.

8) The Office of Strategic Planning and Budgeting (OSPB) shall provide administrative support to COPE as directed by the Governor.

IN WITNESS WHEREOF, I have hereunto set my hand and caused to be affixed the Great Seal of the State of Arizona.

Janice K. Brewer
GOVERNOR

DONE at the Capitol in Phoenix, Arizona this 21st day of January in the Year Two Thousand and Ten and of the Independence of the United States of America the Two Hundred and Thirty-Fourth.

ATTEST:

Ken Bennett
SECRETARY OF STATE