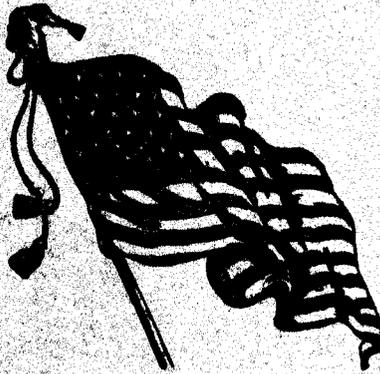


# SERVICE

## ARIZONA



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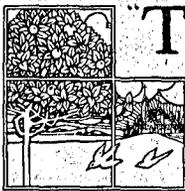
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# PRESIDENT WILSON'S CALL FOR FOOD CONSERVATION



**T**HE chief part of the burden of finding food supplies for the peoples associated with us in war falls for the present upon the American people, and the drain on supplies on such a scale necessarily effects to conserve our necessities of life.



## USE SURPLUS AND ELIMINATE WASTE

"Our country, however, is blessed with an abundance of foodstuffs, and if our people will economize in their use of food, providently confining themselves to the quantities required for the maintenance of health and strength; if they will eliminate waste; and if they will make use of those commodities of which we have a surplus and thus free for export a larger proportion of those required by the world now dependent upon us, we shall not only be able to accomplish our obligations to them, but we shall obtain and establish reasonable prices at home.

"To provide an adequate supply of food both for our own soldiers on the other side of the seas and for the civil population and the armies of the allies is one of our first and foremost obligations; for if we are to maintain their constancy in this struggle for the independence of all nations we must first maintain their health and strength. The solution of our own problems, therefore, is dependent upon the individual service of every man, woman and child in the United States. The great voluntary effort in this direction which has been initiated and organized by the food administration under my direction offers an opportunity of service in the war which is open to every individual and by which every individual may serve both his own people and the peoples of the world.

## PLEDGES ARE ASKED FOR HOOVER

"We cannot accomplish our objects in this great war without sacrifice and devotion, and in no direction can that sacrifice and devotion be shown more than by each home and public eating place in the country pledging its support to the Food Administration and complying with its requests."



10.3  
715  
copy 3

## WHAT TO EAT In Order To Serve



"Eat plenty, but wisely and without waste. Buy less; cook no more than necessary; serve smaller portions. Preach and practice the gospel of the clean plate. Use local and seasonable supplies; watch out for waste.

Whenever possible, use poultry, game and sea foods in place of beef, mutton and pork. Use potatoes and other vegetables freely. Save wheat by substituting in part cornmeal and other cereal flours for wheat flour. Save butter and lard. Use butter on the table, but substitute vegetable oils for cooking. Save sugar. Use less candy and sweet drinks and less sugar in tea and coffee."—*Herbert Hoover.*

## Arizona Will Do Her Part



"Always in the lead, never slacking in any duty, Arizona has responded to the call for service in the homes by immediate substitution for foods needed by our allies and our soldiers abroad. The result of the pledge card

campaign shows that Arizona is in earnest, as she always is, in matters of vital moment. The little army of Arizona households now enlisted in the nation's call for more food for export will do its duty in this as well as the many other phases of war work in which it will be called upon to give service."—*Timothy A. Riordan,*  
United States Food Administrator for Arizona.

## EXECUTIVE COMMITTEE

THOMAS E. CAMPBELL, Governor  
DWIGHT B. HEARD, Chairman  
MRS. PAULINE M. O'NEILL  
JOHN C. GREENWAY  
T. A. RIORDAN  
R. E. MOORE, Treasurer  
GEORGE H. SMALLEY, Secretary  
D. H. CLARIDGE  
L. H. MANNING  
D. T. MacDOUGAL  
C. E. MILLS

# THE ARIZONA COUNCIL OF DEFENSE

Headquarters

118 N. Central Ave. PHOENIX, ARIZONA

## SUB-COMMITTEES

<b>Public Defense and Security</b> JOHN C. GREENWAY, Chairman	<b>Production, Conservation and Distribution of Food Supplies</b> DR. R. B. VON KLEINSMID, Chairman
<b>Transportation</b> EPES RANDOLPH, Chairman	<b>Publication</b> JAMES H. McCLINTOCK, Chairman
<b>Highways and Routes of Travel</b> LAMAR COBB, Chairman	<b>Public Revenue and Finance</b> JOHN H. PAGE, Chairman
<b>Public Health and Sanitation</b> DR. R. N. LOONEY, Chairman	<b>Mines and Manufactories</b> C. E. MILLS, Chairman
<b>Relief</b> JUDGE E. W. WELLS, Chairman	<b>Scientific Research</b> DR. D. T. MacDOUGAL, Chairman
<b>Law</b> WILEY E. JONES, Chairman	<b>Federal and Interstate Relations</b> GEO. W. P. HUNT, Chairman

## FOREWORD

TO THE MEMBERS OF THE ARIZONA COUNCIL OF DEFENSE:

We herewith hand you the latest report of the Chairman of the State Council of Defense to the Executive Committee, as well as a summary prepared showing the definite work of the State Council of Defense to that date.

We are glad to advise you that the crop survey for the entire state, which has involved an immense amount of work and in which we have had the help of the Extension Service of the University of Arizona under the successful leadership of Professor E. P. Taylor and the active help of all the County Farm Advisers as well as hundreds of volunteer workers, is now fully completed, and we herewith hand you a tabulated statement showing the acreage in crops throughout the state.

The immense increase in the acreage on such food crops as potatoes, beans and garden truck is an interesting illustration of the practical value of the organized drive for increased food production commenced last April under the able direction of our committee of Food Production and Conservation.

We are sending to the chairmen of the various County of Defense Councils the details of crops by districts of each county, and believe that by careful study of these crop surveys the planting for the coming season can be done on a basis which will result to the decided benefit of the people of this state as the knowledge will be given them of what food crops they are short, thus enabling them by intelligent planting to supplement their shortage.

The county agents in each county will also have a copy of their county crop survey, and will naturally give every possible assistance to the farmers in their plans for the coming season's planting.

The welfare work among the families of the men who have gone to the various branches of national service from Arizona, as outlined by the Chairman in his report to the Executive Committee, is now well under way, and we are receiving most excellent co-operation from the commanding officers in the various camps. The following letter was received from General Wood and shows his appreciation of this plan:

Camp Funston, Kansas, October 19, 1917.

"Mr. Dwight B. Heard, Chairman,

"State House, Phoenix, Arizona.

"Dear Sir: Your letter of the 16th, informing me you have forwarded 3,600 welfare service cards, is received. We will do the best we can for you in this matter. Of course, you understand we are still engaged in the clerical work of

classifying these men according to occupation, etc., and there may be some delay in getting the data you want. It seems to me you have taken up a very important piece of work—one which I trust will be carried forward successfully. If the men in the ranks can only be made to feel that there is an organization back home which is looking after their dependent families and trying to help wherever help is needed, it will do much to cheer them up and strengthen the fighting line. If every community would organize a society to look after the needy dependents of those at the front, it would be one of the finest movements ever undertaken."

"Yours truly,

"LEONARD WOOD."

A copy of the welfare service cards referred to will be found in this pamphlet on page sixteen.

As the work of the Council of Defense develops, it becomes very desirable that County Councils should be organized in all counties of the state. Six counties are already so organized. We anticipate that you will probably visit Phoenix during the State Fair, and we are hoping during the week of the fair to arrange for meetings at our new headquarters, one hundred and eighteen North Central Avenue, of members from the various counties, so that nucleus of a county organization in every county not now organized may be perfected during fair week. We trust that shortly after your arrival in Phoenix you will report at headquarters that we may arrange for a definite meeting of the members of the Council of Defense from your county.

You will be interested to know that the Council of Defense has kept in close touch with President Wilson's Federal Labor Commission now in the state, and that its work is progressing very satisfactorily.

In line with the recommendation of the Chairman of the Executive Committee, resignations have been asked and received from all the members of the old Labor Committee which was deadlocked, and at the next meeting of the Executive Committee a new committee will be formed which we believe will be a thoroughly active, constructive committee, on which will be representatives of organized labor, the large employers of labor, and a group of four or five men of high standing involved on neither side of the labor troubles of the state, but with records for ability, good judgment and justice. We believe that a committee created along these lines can be of great benefit in developing in Arizona the industrial peace so greatly needed.

The grim reality of this war is being steadily brought home to the American people, and they are steadily awakening to the fact that each man and each woman can and should render some definite service to the nation in its time of need. With Russia inactive as an ally, with Italy in retreat, and with France on the verge of starvation, each day it becomes more apparent that it is the effective use of the men, money and food of the United States, that from now on will be the big factor in winning this war for Democracy.

The great success of the Liberty Loan shows the American people are equally behind the government in this fight. The subscription by the million and a half men now in the army for over \$80,000,000 of Liberty Bonds, has been an inspiring example of devotion to the country, and the way the people from one end of the country to the other are rallying to the support of Mr. Hoover in his campaign to save food, that our boys at the front and our allies may be better fed, proves that the men and women are ready for the campaign of real national service.

Each day brings new evidence that the people of Arizona want the chance to work to help win this war. And the Council of Defense will endeavor, through the county organizations, to outline practical plans of work in which each patriotic citizen may have some definite and useful service to perform.

This pamphlet gives you some idea of what has been done to date and of the constructive plans for the future, and if our funds permit we hope to issue a similar pamphlet every few months.

Hoping to see you during fair week and have the benefit of your advice and counsel at that time, we remain

Faithfully yours,

DWIGHT B. HEARD,

Chairman.

GEORGE H. SMALLEY,

Secretary.

Headquarters, Arizona Council of Defense,

118 N. Central Ave., Phoenix, Ariz., November 1, 1917.

# Summary Covering Principal Work Done by The State Council of Defense or Its Sub-Committees, Since Its Organization, April 19, 1917.

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## FOOD PRODUCTION AND FOOD CONSERVATION

In the organized campaign in the state to speed up production, stop waste and conserve food, the people throughout the state have given splendid support to this movement which has been largely carried on under the direction of our Conservation Committee of which Dr. R. B. von KleinSmid is chairman. Meetings have been held all over the state and speakers have been provided, with the result that our productive acreage has been immensely increased and the state will produce more food this year than at any time in its history.

The women, under the vigorous leadership of Mrs. Pauline M. O'Neill, have been exceptionally active in the campaign for eliminating waste in the home and for canning fruits and vegetables.

Realizing the need of direction in the most practical methods of fruit canning, drying and preserving, Miss Grace I. Tufts was secured by the Woman's Auxillary of the Council of Defense, to assist in this work during the canning season, which resulted in the saving of much fruit that would have been wasted.

A few definite examples of the results of this general work may be interesting. In 1916, according to the tax commission report, the cultivated area through irrigation in Maricopa County was 212,344 acres, or nearly 60 per cent of the total irrigated areas of the state. According to our completed crop survey this year there are 266,362 acres in cultivation. While much of this increased area is due to natural development, a large share of this increased productive area is undoubtedly due to the systematic drive made for increased production. Hundreds of new gardens have been started. The school garden idea has been vigorously developed and in my own school district 35 new school gardens have been started. Our acreage in milo maize, a very valuable food crop, has been greatly increased. The last of May when the Maricopa County survey was completed, 14,723 acres were found planted in milo maize, and in the months of June and July, many thousand acres were added to this acreage, giving us an acreage of undoubtedly twice the amount of this crop of any previous year. In the various counties of the state a special drive has been made to secure additional plantings in beans, and from the figures now coming in this acreage will be several times that of any previous year. In Coconino County in the North, under the leadership of some of the members of our State Council of Defense, a very great increase in potato planting has been made, and reports indicate that Coconino County alone will produce this year three hundred and seventy-five car loads of potatoes as against fifty car loads produced last year.

The movement for small gardens throughout the state has been given a tremendous impetus. One of the interesting demonstrations of what can be practically done with the small garden has been made near Miami under the direction of Mr. C. E. Mills of our State Council, where fifty-four acres, formerly unproductive, under the supervision of Mr. J. R. Standige, have been put into war gardens where the workmen of that community, under a co-operative plan, are raising great quantities of garden truck which it is estimated will be worth between \$15,000 and \$30,000 before Christmas.

## CROP SURVEY

In order to have exact facts of our present food production in the state for the use of the Food Administrator in his work, a complete crop survey of the state has been prepared, with the co-operation of Prof. E. P. Taylor in charge of the extension service of the University of Arizona and the county agricultural agents, and was ready for delivery to Mr. Timothy A. Riordan, Food Administrator for Arizona, on November 1. In this state-wide crop survey hundreds of volunteer workers have given from one day to a week's service, while many automobiles have been donated for the field work. Crop sheets containing the result of this work will be found in this report.

## EFFICIENCY OF WOMEN'S WORK

The well organized work done by the women of the state to conserve food in the home and stop waste has laid a firm foundation for Mr. Riordan's work. In fact, in all this work, we believe that of the women has shown the highest standard of efficiency.

## HELP IN OBTAINING LABORERS

As a result of the action of the Executive Committee and interviews of its Chairman with Secretary of Labor Wilson and Assistant Secretary Post, at Washington, the suspension of the alien labor immigration clause and the per capita tax as to Mexican labor for agricultural purposes in Arizona has resulted in bringing in thousands of much needed laborers into the agricultural communities, thus releasing many of the laborers for the industrial work.

## REGISTRATION AND ENLISTMENTS

Organized work in helping to make registration day a success, including posters in foreign languages, badges, furnishing speakers and so forth.

Organized effort to increase enlistments in the Arizona National Guard Regiment and letter sent out on June 18th, signed by Governor Thomas E. Campbell, John C. Greenway, and the Chairman of the Council of Defense, to 2300 representative men of the state urging them to use their best efforts to secure one or two definite recruits.

## LIBERTY LOAN

Active assistance given by members of the Council of Defense throughout the state in making the Liberty Loan campaigns a success, and a resolution of the Executive Committee on this subject was given publicity throughout the state; and vigorous participation by many members of the State Council in making Arizona's contribution to the \$100,000,000 Red Cross Fund a success.

## WORK OF BOY'S RESERVE

Active assistance given to the Boy's working reserve in Maricopa County, and boy scouts in Yavapai County in organized agricultural work done this summer. This work, throughout the state has been placed under the leadership of Mr. Lin B. Orme who has devoted much time and energy to the work with very successful results. This boy's reserve in Maricopa County which was organized under a military form, hoed 2,220 acres of cotton, dug 25 acres of potatoes and picked 85 acres of melons. Seventy-seven boys were employed in this work. They earned \$7,600, paid all expenses, and at the close of the season each boy had a comfortable nest egg of earnings. The camps were run on a strictly business-like basis. The spirit shown by the boys was splendid and the same fine spirit of service was evidenced by the boys in Yavapai County, who were under the leadership of County Chairman Hoogestratt. This movement is not only an advantage from an agricultural standpoint, but it develops manliness and a spirit of service on the part of the boys, and it is hoped will be largely extended next season.

## CO-OPERATION OF THE COUNTY AGENTS

Throughout the state wherever County Agents were established the Council has worked in the most thorough co-operation with such agents. An illustration of the results of such co-operation in Maricopa County is shown in the furnishing of silo forms by the County Agent to the farmers at a fee of Twenty-five dollars, the cost of these forms being met by the Council of Defense. This greatly decreases the cost of silos.

## LECTURES BY DR. VON KLEINSMID

To awaken an increased spirit of patriotic service, under the auspices of the State Council of Defense, Dr. R. B. von KleinSmid, Chairman of our Conservation ring his lecture, "America's Duty in the Committee, made state-wide tours, delive War with Germany." These lectures were very largely attended and did much to awaken the people to the duties confronting them.

## WORK OF VARIOUS SUB-COMMITTEES

In co-operation with the National Council of Defense, a committee known as The Four-Minute Men Committee, was created under the able leadership of Mr. George J. Stoneman, who is co-operating with Mr. E. J. Cooper, representing the moving picture industry in Arizona, for the showing of patriotic films throughout the state and making four-minute talks. This speaking campaign has already been started.

The Committee on Public Defense and Security, of which Capt. John C. Greenway is Chairman, has been exceptionally thorough in its work of organizing men of the state for home protection. This has involved an immense amount of work which has been done in a systematic way, making it of exceedingly practical value.

Under the direction of the Committee on Transportation of which Col. Epes Randolph is chairman, a complete survey has been made of the transportation facilities of the state, including automobiles, all of which have been listed, placing them in readiness for national service in case of any emergency.

The plans formulated in the organization of the Committee on Scientific Research, under the leadership of Dr. D. T. MacDougal, have been carried out; a list made of the scientifically trained men of the state, including the physicians which number about 1200; the laboratory facilities of the state have been ascertained; and while the number of scientists who have been called to direct military service is not definitely known, it will be ascertained. The several members of the committee have been engaged directly in their special sciences, in co-operation with various national bodies. The research work of the committee is mostly of such confidential nature that it is deemed inadvisable to describe either its methods or its results in detail, however, the rare metals, sugars, rubber and foods have come under the survey of this committee, whose work has been of very great value.

The Committee on Relief, of which Judge Edward W. Wells is chairman, has organized its work throughout the state, is co-operating thoroughly with the Red Cross and will be in a position to handle vigorously the new work before it with the departure of our boys to the front.

The Committee on Public Health and Sanitation, under the direction of its chairman, Dr. R. N. Looney, has completed a full report showing the number and location of all hospitals within the state, number of beds in each, location of all available temporary hospitals and all other information which would be of value in case of an emergency.

Under the leadership of Mr. Allan B. Jaynes, Chairman of the Committee on Publicity, weekly and sometimes daily publicity has been distributed throughout the State, covering the information furnished us from the National Council of Defense and outlining and referring to work undertaken by the State Council. A pamphlet also was distributed during the month of June, briefly outlining the practical work under way.

The Finance Committee, through its Chairman, Mr. John H. Page, has raised the necessary funds for the above work through the contributions of public spirited citizens and the financial support given this work by a number of the counties

through their boards of supervisors; the total amount of disbursements to date—October 1, amounting to \$7,259.28—have been all paid out under a careful voucher system. All officers of the Council except the Secretary, of course, serve without compensation, paying their own expenses in connection with this work.

The mineral survey of the state under the direction of Prof. C. F. Willis, Director of the School of Mines, University of Arizona, and Secretary of the Committee on Scientific Research of the State Council, is nearly completed. Prof. Willis is now arranging for illustrated lectures to be given in every county showing results of this work and encouraging prospectors to search for rare minerals for use in munition making. This should prove a very valuable development movement.

### THE CO-OPERATION OF THE U. S. GEOLOGICAL SURVEY AND BUREAU OF MARKETS

In co-operation with the State Council of Defense, the U. S. Geological Survey, under the direction of Mr. D. A. Gilchrist, State Leader of Rodent Control, has succeeded in ridding the agricultural areas of the northern counties of the State of immense numbers of Prairie dogs. The survey made by the Council of Defense included an inquiry regarding the presence of the pests and this information so outlined was immediately turned over to Mr. Gilchrist who gave prompt attention to the work of destroying these pests. This has proven a very valuable food conservation measure. Also, in this connection the services of the Assistant State Entomologist, Dr. O. C. Bartlett, rendered were very valuable in destroying food consuming bugs.

The State Council also co-operated with Mr. J. H. Collins, representing the U. S. Bureau of Markets, in assisting Maricopa County potato growers in obtaining their just claims upon potato shipments, which resulted in the distribution among them of several thousands of dollars.

### MARKETING BOARD IN COCONINO COUNTY

The Council, through its Secretary, Mr. George Smalley, organized a marketing board in Coconino County, under the chairmanship of Dr. V. M. Slipher, to assist in marketing the largely increased crop of potatoes.

### BOOKS FOR MILITARY CAMPS

Recently the Council has assisted in getting books for the use of our enlisted men's clubs, which are forwarded to the various camps as soon as gathered. Mrs. Pauline M. O'Neill has been in charge of this very practical work.

### CONCLUSION

In addition to this work an immense amount of routine correspondence has been handled, both with the National Council of Defense and sub-committees and others who come in contact with the work of the State Council.

We feel that we have at least blazed a trail for intelligent national service. The work was new and there has naturally been some wasted energy. With the experience gained and a steadily increasing co-operation on the part of the people, the work should constantly increase in efficiency and usefulness.

The most important work now before us, in our judgment, is the development of some practical plan in thorough co-operation with the Red Cross, which will assure to our boys at the front the welfare of their families during their absence in the national service. It seems our clear duty to work out such a plan to the end that want comes to the families of none of these young men while they are away, and we believe work along these lines will find a liberal response from the patriotic men and women of this State.

DWIGHT B. HEARD,  
Chairman, Arizona Council of Defense.

GEORGE H. SMALLEY,  
Secretary.

# Acreage of Crops for 1917.

## State of Arizona.

Compiled by  
J.E. Sellers  
Statistician  
COUNCIL OF DEFENSE.

No	COUNTY	LOCATION		Wheat	Oats	Barley	Corn	Milo Maize	Kaffir Corn	Sorghum	Alfalfa	Other Crops (Pasture)	Sudan Grass	Cotton	Cantaloupe	Melons	Citrus Orchard	Deciduous Orchard	Olives	Garden Truck	Pink Beans	Green Beans	Peas	Totaltes	Date Field Work Completed.	TOTAL COUNTY CROP ACREAGE.	
		TOWNSHIP	RANGE																								
1	MOHAVE	21-N	16-W	75	75	50	0	100	0	0	0	600	100	0	0	0	0	0	0	150	100	0	0	0	Sept. 28	1,250	
2	COCONINO	27-N	G <sup>4</sup> S <sup>1</sup> R <sup>1</sup> MER	504	6287	250	5274	0	0	0	700	2254	5	0	200	500	0	300	0	500	348	10	0	3100	Sept. 10	20,232	
3	NAVAJO	20-N	20-E	676	800	122	4500	18	0	0	72	1800	200	6	0	0	0	250	0	300	602	0	10	150	Oct. 15	9,506	
4	APACHE	20-N	28-E	500	818	119	1500	21	20	30	5	1500	4292	52	0	1	3	0	150	0	225	400	1	1	75	Oct. 15	9713
5	YAVAPAI	14-N	G <sup>4</sup> S <sup>1</sup> R <sup>1</sup> MER	495	417	132	1110	177	51	51	247	2790	1911	142	1	3	5	0	424	12	400	473	52	25	142	Oct. 12	9720
6	YUMA	4-S	18-W	900	0	951	100	2465	0	921	0	13,726	1725	60	12,842	165	185	221	56	0	761	100	50	0	0	Oct. 8	35,234
7	MARICOPA	5-N	G <sup>4</sup> S <sup>1</sup> R <sup>1</sup> MER	2,338	2,793	1,378	31,711	14,723	150	190	965	33,747	27,185	675	58,513	2,490	789	2,470	2,178	499	2,718	1,845	40	120	665	June 25	266,362
8	GILA	5-N	20-E	326	0	245	1559	51	6	14	25	1124	1240	17	0	0	3	0	203	0	398	122	10	0	9	Oct. 10	5,352
9	PINAL	6-S	10-E	3501	25	9117	891	5578	284	223	1408	4058	387	80	533	35	113	0	371	61	371	640	118	23	130	Sept. 25	25,945
10	GRAHAM	6-S	25-E	7566	123	4221	4064	1175	1033	280	1373	12489	3944	638	165	7	47	0	329	0	212	3126	60	12	60	Oct. 20	41,534
11	GREENLEE	1-S	30-E	125	230	250	520	30	3	120	160	1300	140	21	0	3	5	0	22	0	120	175	0	0	120	Oct. 20	3,244
12	PIMA	15-S	10-E	1667	75	2523	3818	1433	76	105	530	4364	7729	126	0	13	215	0	173	0	319	2177	89	14	102	Oct. 5	25,548
13	SANTAGRUZ	22-S	15-E	325	0	137	1153	876	102	430	237	74	833	170	0	2	7	0	134	31	30	2538	136	33	28	Oct. 2	7,296
14	COCHISE	18-S	26-E	829	368	625	3527	5709	1321	1816	2896	2785	2754	1280	0	23	17	0	669	5	741	4772	328	256	210	Oct. 1	30,931
TOTAL CROP ACREAGE				30127	12011	32500	31847	30356	3026	4106	7,918	185057	54,694	3272	52,054	2940	1889	2691	5239	608	7105	18020	894	494	4799		491,867

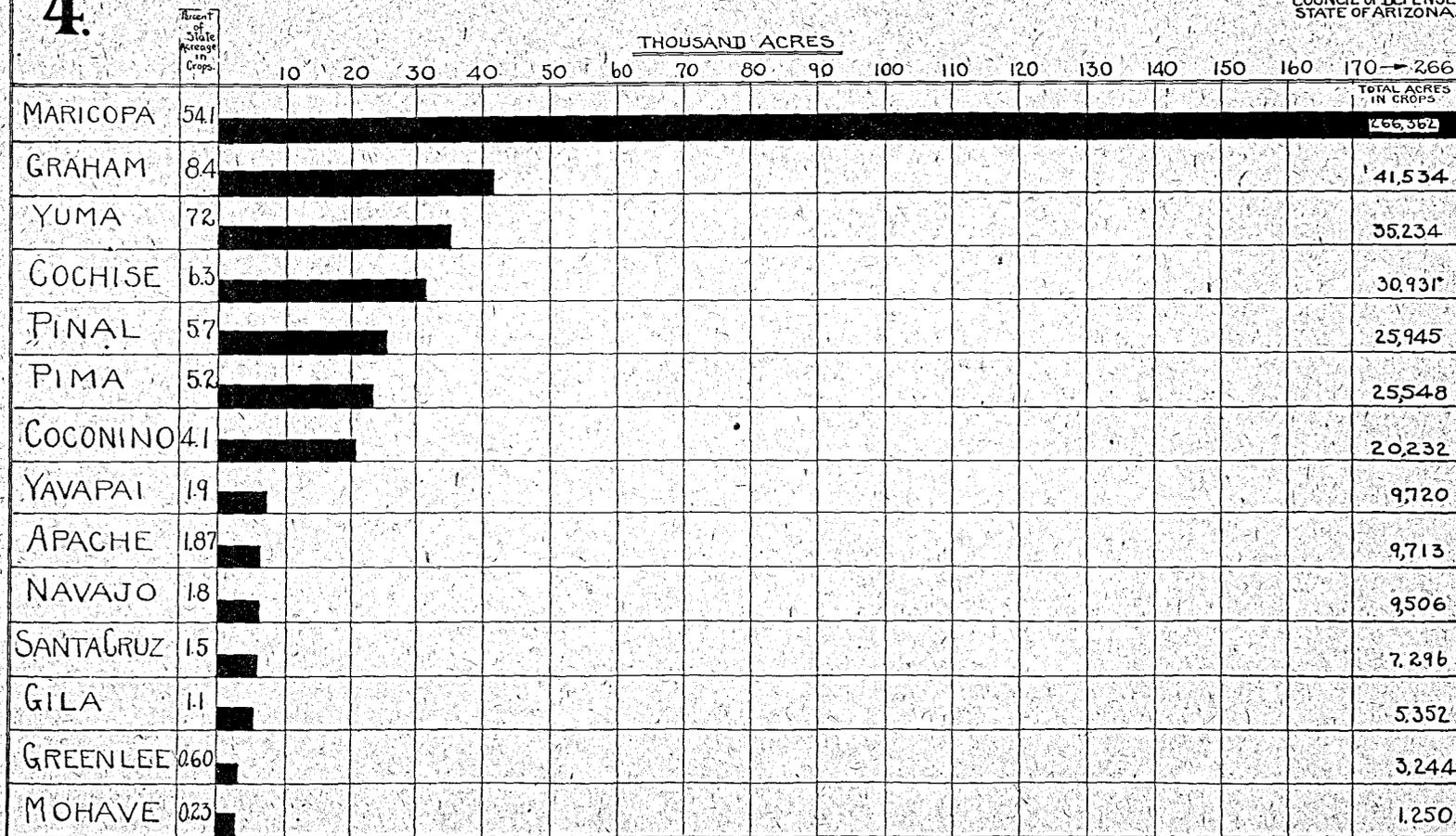
○ = Results of Field Work.  
● = Results of Field Work, Supplemented by Reliable Estimates.

ARIZONA COUNCIL OF DEFENSE  
PHOENIX—ARIZONA.  
DWIGHT B. HEARD      GEO. H. SMALLEY  
(CHAIRMAN)              (SECRETARY)

SHEET **1.**

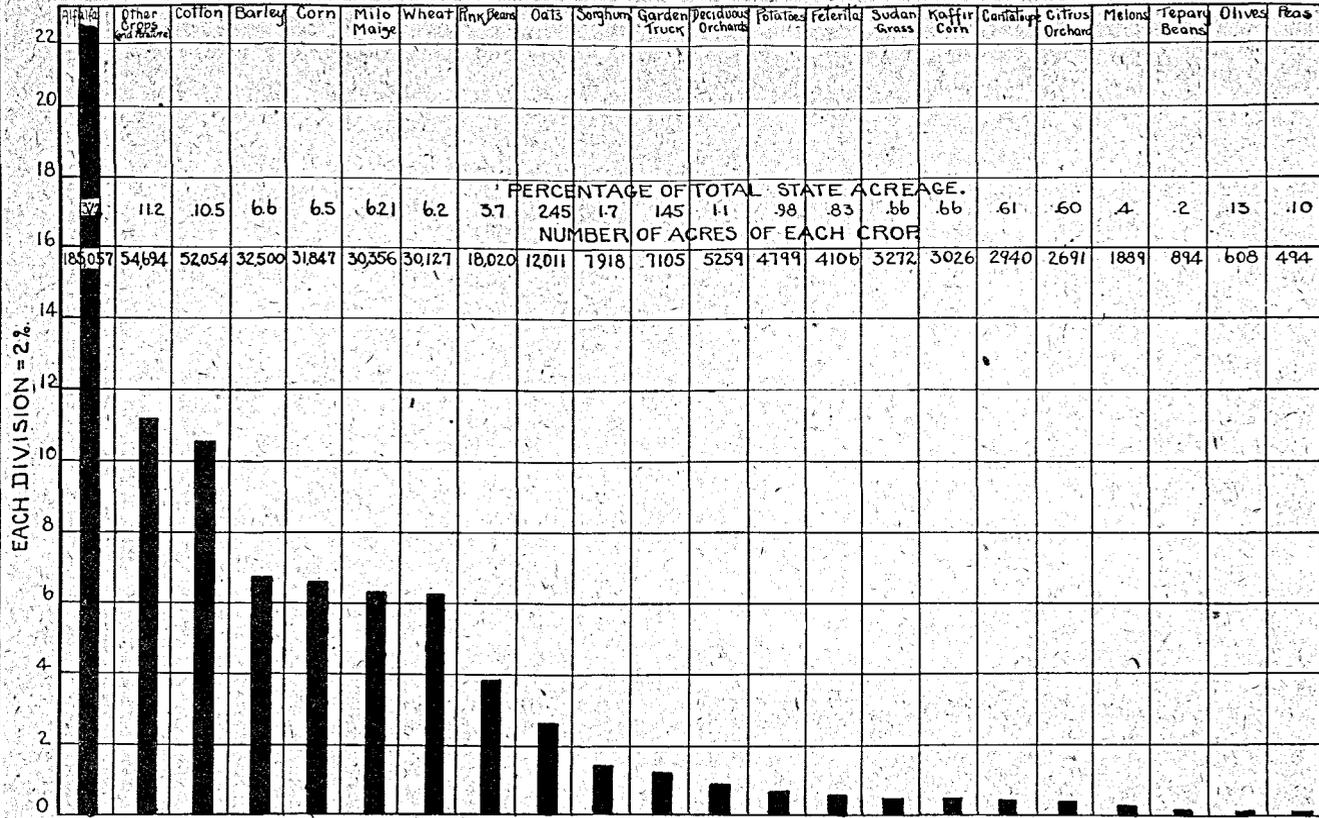
## GRAPH SHOWING DISTRIBUTION OF CROPS BY COUNTIES.

COMPILED BY  
J. E. SELLERS,  
COUNCIL OF DEFENSE,  
STATE OF ARIZONA.



# GRAPH SHOWING DISTRIBUTION OF ALL STATE CROPS. ON PERCENTAGE BASIS -1917-

COMPILED BY  
J.E. SELLERS  
COUNCIL OF DEFENSE  
STATE OF ARIZONA  
PHOENIX.



DWIGHT B. HEARD, Chairman,

ARIZONA COUNCIL OF DEFENSE

GEO. H. SMALLEY, Secretary

Oct 28 1917

**Report of Dwight B. Heard, Chairman, State Council of Defense,  
to the Executive Committee at its Meeting  
October 1, 1917**

This morning you have heard the reports of the chairmen of the various sub-committees, and I herewith hand you a summary of the principal work of the Council since its creation the latter part of April:

The task before us has been a new one, and sometimes it has been rather difficult to blaze a trail which would lead to strictly practical results, but from now on, with the vigorous co-operation of the people of the State, we ought to decidedly increase the efficiency of our work.

We have now come to a time when we must look the facts squarely in the face and realize that with Russia ineffective and the continued success of the submarine the task of winning this war for democracy is being steadily shifted onto the shoulders of this nation. Our men and munitions are not only needed, but vast and steadily increasing quantities of food and money, and the faster we furnish these supplies the better will we safeguard the lives of our own boys who are offering their all for the country. Our task is a stupendous one, but none too great for the courage and genius of our people if we can succeed in efficiently mobilizing the entire resources of the country for national service, check greed and waste, and bring food and fuel to our industrial workers at such prices as will create contentment and insure uninterrupted industry.

The problem now before this Committee is to provide a practical, constructive plan, based on the experience already gained, by which Arizona could do its full share to win this war, and it seems our plain duty to organize the steadily growing spirit of service within this State. If we are to make good in the constructive task which we have undertaken, we must present to the people a plan for work—the talking period is past.

#### **REALITY BROUGHT HOME**

As each group of our boys leave for the front, the reality of this war is brought directly into thousands of homes of this State, and there is being steadily awakened a growing desire on the part of those at home to put their shoulder to the wheel and do their share in work. The scoffer will always exist, but, fortunately, there are tens of thousands of patriotic men and women in the State who are now only asking for a chance to be of some real service. The women, through the Red Cross, and other kindred organizations, have already made a splendid record for public service in many ways throughout the State.

In the call for this meeting, I have outlined certain definite, practical work which I believe should be taken up with this Council, and which if vigorously and thoroughly conducted, will give worthwhile results.

#### **INSURE WELFARE OF THOSE LEFT**

The first suggestions follows: "First. The development of some practical plan in co-operation with the Red Cross, assuring our boys at the front of the welfare of their families during their absence. It seems but simple justice that some such plan be adopted, to the end that want comes to the families of none of these young men while they are in service, and that our service is performed in a spirit of patriotic duty."

In reference to this suggestion, I find existing throughout all portions of the State a desire to get back of our boys to the limit, and throughout the State organizations have been formed, or are about to be formed, to keep in close touch with the boys at the front, supply their needs, and be prepared to relieve their families in case of want. I believe that this whole matter should be systematically handled by the Council of Defense and that we should obtain a card index of every man from Arizona in all branches of the national service, with a record of his dependents, if any, and all other information which can be transmitted to these various local organizations for their use.

Definite financial relief under the organization of the National Red Cross should probably be extended through that organization, but the State Council should gather the essential facts and keep in close touch with all these organizations so that all

relief work will be complete and thorough, but all overlapping of work will be avoided.

We get an idea of how really big this problem is when we take the figures of the men who are actually going into the service from this State. These give us a total of five thousand three hundred and eleven divided as follows:

### NEW NATIONAL ARMY

First Allotment, (left for service September 6).....	177
Second Allotment, (left for service September 19, 20 and 21).....	1,389
Third Allotment, (to go into service October 3).....	1,389
Fourth Allotment, (date of service not yet decided).....	517
<b>Total</b> .....	<b>3,472</b>
<b>In service in the National guard from Arizona</b> .....	<b>679</b>
<b>Enlisted in Regular Army from Arizona</b> .....	<b>968</b>
Quartermaster's Corps .....	53
Aviation Corps .....	52
Medical Corps .....	59
Signal Corps .....	62
Engineers Corps .....	29
Are included in this 968	
<b>Enlistments in the Navy</b> .....	<b>164</b>
<b>Enlistments in the Marines</b> .....	<b>28</b>
<b>Total of men in the service from Arizona</b> .....	<b>5,311</b>

### AID FOOD ADMINISTRATION

The second suggestion made in the call for this meeting is as follows:

"Second. Our State crop survey is nearly complete and ready for delivery to Mr. Timothy A. Riordan, State Food Administrator, and plans should be evolved to give to Mr. Riordan on behalf of the Council of Defense the largest possible co-operation in the great constructive task he has on hand."

Fortunately, a large amount of preliminary work has been done through the Council, particularly through our Committee on Food Conservation, which will be very useful to Mr. Riordan in the big constructive work which he has undertaken, and the Council through its Committees will, of course, render to Mr. Riordan every possible co-operation.

The completed crop map of the State—the first ever made in Arizona—which has been prepared under the direct charge of the State Council by its Statistician, Mr. J. E. Sellers, will be ready to turn over to Mr. Riordan in about ten days, and will be a valuable base on which to develop agricultural production for the coming year.

This question of food control, conservation and distribution has a very vital relation to winning this war: Not only are our allies confronted with starvation unless we materially increase our supplies of foodstuffs to them, but the efforts of the Food Administration to reduce the cost of living are going to be of immense help in settling the industrial unrest apparent in many sections of our country. No more convincing evidence of the need of the Food Administration can be shown than in the recently published Government statistics, showing that in the twelve months preceding July fifteenth, Nineteen Hundred Seventeen, general retail food prices had advanced thirty-two per cent. Since the organization of the Food Administration, these prices have steadily declined: Flour in the New York market has dropped three dollars a barrel, and the past month shows a steady decrease on nearly all food necessities.

In the work throughout this State much co-operative work can be done between the Food Administration and the State Council which will decrease the expense of the work and add to its efficiency.

### PLAN OF COUNTY COUNCILS

The third suggestion presented in the call for this meeting follows:

"Third. The development of a plan—which is strongly urged by the National Council of Defense and which has met with marked success in other states—is that of creating active County Councils to work in strict co-operation with the State

Councils of Defense. Several of these County Councils have already been organized in this State with satisfactory results."

In this connection, we are advised by the National Council that in nearly every state complete county organizations have been created working through and in strict co-operation with their State Councils. Many matters of local interest will arise which can be best handled by a County Council of Defense. Other matters will come up where quick action is needed in some county in co-operation with the State Council, whereby getting in touch with the Chairman and Secretary of the County Council prompt results can be obtained. As a nucleus for such County Councils, I suggest the present membership of the State Council in the county, with the right, of course, for such members to extend their membership in any way as seems most practical in which they may cover systematically their entire counties. County Councils have already been started in Graham, Pinal, Pima, Santa Cruz, Yuma, Coconino and Yavapai Counties; and the completion of the councils throughout the State, and the enlargement of the existing County Councils will greatly simplify our work and be of particular help in the welfare work for our boys and their families.

The fourth suggestion follows:

#### WORK FOR LIBERTY LOAN

"Fourth. Outlining an effective plan to assist in promptly placing Arizona's quota of the forthcoming Liberty Loan."

I believe that ways and means to assist the Liberty Loan Committee appointed under the direction of the Director of the Federal Reserve Bank should be worked out through this Council, preferably through its Finance Committee, to the end that Arizona may equal in the second allotment of Liberty Loan Bonds the fine record made on the first allotment.

#### DISPLAY AT STATE FAIR

The fifth suggestion follows:

"Fifth. The consideration of ways and means of making a patriotic display at the State Fair."

An excellent opportunity is given the Council through the co-operation of the State Fair Commission to bring the practical work which it has under way directly to the notice of the people at the State Fair, where we have been given very desirable space in connection with the Food Administration and the Red Cross, and we hope the people may be shown ways and means to render practical service. I believe that our headquarters during Fair Week should be transferred to this building, and that in every way possible the Council of Defense should try and increase patriotic service, and in fact, should bend their efforts to make the keynote of the State Fair PATRIOTIC NATIONAL SERVICE. To help in developing this idea, Mr. Roy S. Goodrich has been made Chairman of Patriotic Day, and will have general charge of the decoration of the building in which our headquarters and patriotic exhibits will be installed. He has made a number of excellent suggestions; among them, patriotic moving pictures, exhibits on behalf of the Army and Navy, and I have written the Secretary of War and the Secretary of Navy, urging very strongly their co-operation along these lines.

#### REORGANIZE SUB-COMMITTEES

The Sixth Suggestion follows:

"Sixth. The question of the simplification of the work of the sub-committees, and the possible reorganization of some of these committees."

Now that we have at least cleared the brush off the ground in our work, we can see a little more clearly as to the best lines of practical procedure. We want to be sure that all of our committees are not only necessary, but are strictly working committees, and it may be desirable for simplification of our work to make some consolidation and reorganizations. For example, Colonel Brown, the Chairman of the Committee on Military Training, has been called from the state, and it occurs to me that this committee might be combined with the Committee on Public Defense and Security, of which John C. Greenway is chairman.

The committees on Transportation, and Highways and Routes of Travel, seem essential, and are doing practical work.

This brings us to the Committee on Labor, of which John L. Donnelly is Chairman, and the point arises that the Labor Committee as at present organized is dead-locked and has been for a number of months, in fact since its meeting on

May 17th. In my judgment a mistake was made when this committee was organized with practically an equal division between members of organized labor and large employers of labor. With the present industrial unrest in Arizona, there is, in my opinion, a great opportunity for a well balanced Labor Committee to be of great service. Such a committee, I believe, should contain not only some well-known leaders both of organized and unorganized labor, and representatives of the large employers, but a good portion of the committee should be composed of men not directly involved in the labor controversies of the state, and of the highest standing in their communities for justice, experience and good judgment.

In Mr. Donnelly's letter he refers to the approaching visit to Arizona of the Labor Commission recently appointed by President Wilson, and I am in receipt of a wire from the National Council of Defense asking that our State Council extend every possible co-operation to this important delegation on its visit to Arizona. It is now the time, in my judgment, to make of our Labor Committee an active, constructive committee, working to bring about industrial peace in this State on a basis of justice and fair dealing by both labor and capital.

The Committee on Public Health and Sanitation will probably have increasing work before it, particularly if convalescent camps are built within our State.

If the plan suggested for co-operation with the Red Cross in a systematic plan for keeping in touch with our boys regarding the welfare of their families is adopted, the work of our Relief Committee will be very largely increased, and it will probably be desirable to enlarge this Committee to take care of this increasing work. It has also been urged that the name be changed to Welfare Committee.

Our Committee on Production, Conservation and Distribution of Food Supplies has already splendidly outlined its work, and can give to Mr. Riordan, our Food Administrator, especially valuable help in his work.

#### WORK OF OTHER COMMITTEES

The work of the Publication Committee will probably be increased during the coming year, and I wish that we had the funds—as they have in many of the states—to issue a weekly or monthly bulletin for distribution generally. The newspapers, however, throughout the State have been very helpful in giving full publicity to the frequent publications sent out by the Publicity Committee.

The Committee on Public Revenue and Finance is well organized, and I think will be able to provide such funds as to at least cover the fundamental needs of our work.

The Committee on Mines and Manufactories; the Committee on Scientific Research, and the Committee on Federal and Interstate Relations will probably have increased work during the coming year, and it might be desirable to enlarge the Committee on Law so that we have a legal representative in every county for the convenience of the County Councils.

For a while it seemed rather difficult to finance the work of the State Council, but through the generous public-spirited co-operation of a number of citizens and the support given the Council by several of the County Boards of Supervisors, we have been supplied with sufficient money to carry out some of the most essential work before us, although the amount raised is startlingly small when compared with the funds running in some states into millions of dollars which have been raised for the work of their state councils and which enables them to carry on an immense amount of publicity work and drive home to the people the practical methods in which they may co-operate to win this war.

In closing this report, I feel that it would be highly desirable and will increase the efficiency of our work, if a definite monthly date might be arranged on which the Executive Committee shall meet and that all members of the Committee pledge themselves to endeavor to attend these monthly sessions. I know that this would be of immense help to me, and the advice and counsel thus obtained from the members of the Committee would be bound to increase the efficiency of our work, for, after all, it is work that counts, not words; and with your vigorous support, I believe in the next few months we should be able to make a record for real constructive work as our share of service at this time of the nation's need.

I wish at this time to particularly extend my thanks and appreciation to our office force under the very able direction of Mr. George Smalley, our Secretary, for the efficient manner in which they have handled the immense amount of correspondence passing through this office; and I also wish to thank the Executive Committee for their invariable courtesies and co-operation.

(Signed) DWIGHT B. HEARD.

October first, Nineteen hundred, seventeen.

Form of Cards Used for Entering Data Concerning Our Men in  
the Service of Their Country

WELFARE SERVICE, ARIZONA COUNCIL OF DEFENSE

Man in Service..... Age.....  
Married or Single..... Place and Date of Enrollment.....  
Present Address, Including Regiment & Company.....  
.....  
Branch of Service..... Present Rank.....  
Compensation from Government.....  
Portion of Pay Assigned..... To Whom.....  
Former Occupation..... Former Employer.....  
Compensation Received from Former Employer.....  
Allowance Now Made by Former Employer, if any.....  
Former Address.....  
Names and Addresses Dependents.....  
.....

DON'T FILL IN BELOW THIS LINE

Organization in Charge.....  
Its Recommendation.....  
.....

RECORD OF WORK LOCAL ORGANIZATION NOT COVERED BY  
COUNCIL OF DEFENSE

Investigated by..... Date.....  
Report of Investigator.....  
.....

Work Needed.....  
Position Obtained.....  
Total Wages Family.....  
Recommendation.....  
.....

Assistance Given by Organization in Charge.....  
.....

Other Assistance Given.....  
.....