

Yavapai College

FY2011-2012 Budget

Adopted by the District
Governing Board
June 14, 2011

Yavapai College Locations:

(from the top):

Prescott

Verde Valley

Prescott Valley

Chino Valley Agribusiness & Science
Technology

Career and Technical Education Center

Sedona Center for Arts & Technology

life explored

Yavapai
COLLEGE



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June 14, 2011

The District Governing Board and Citizens
Yavapai County Community College District

It is my pleasure to present to you the proposed Fiscal Year 2011-2012 operating and capital budget. Each year, Yavapai College is required to recommend to the District Governing Board a budget that expresses its estimates of revenues and expenditures for operation in the ensuing fiscal year. I have submitted a balanced operating budget using current revenue projections. The capital budget will be funded using a combination of current revenues, lease-purchases, fund reserves, and proceeds from the issuance of capital debt.

As we look to the future, we anticipate that operating budgets will be totally supported by existing revenue streams. This, of course, assumes growth in assessed property values, and continued periodic increases in tuition and fees. Future capital budgets will concentrate on integrating the five-year capital improvement plan (CIP) with a District Master Plan and a Facility Condition Index report.

The budget document is submitted in accordance with the appropriate laws of the State of Arizona. The preparation of the annual budget continues to be one of the most important tasks that we perform each year. Similarly, the review and adoption of the annual budget is one of the most important policy decisions that you, as elected officials, are required to make each year.

Budget Strategy

The budget focus is on accomplishing the Board's Ends while remaining in compliance with the State's Expenditure Limitation law. Strategic planning will play a critical role in the allocation of resources. We will continue to be good fiscal stewards on behalf of the citizens of Yavapai County.

Revenues

Resources from the General Fund, the District's largest funding source, are derived from local property taxes, tuition and fees, and state aid.

Property Taxes: The District is limited, by statute, to increasing primary property taxes by no more than two percent, over the maximum amount allowed in the previous tax year, for existing property. In addition, the adopted rate is applied to the assessed value of new construction. New construction continues to drive the overall increase in assessed values directly affecting the levy amount.

Staff is proposing that the District not pursue a 2% increase in taxes at this time, given the recent decrease in property values. Staff is proposing to levy at the current year's levy plus new construction or \$ 38,714,685, an increase of \$317,124 over the current year's levy. The proposed levy amount is a 0.8% increase over the current year's levy of \$38,397,561. The primary tax rate is projected to increase from 1.2046 per \$100 of net assessed property value to 1.4274 per \$100 of net assessed property value due to decreases in net assessed property value. The levy rate proposed for next fiscal year is the fifth lowest in the past ten years.

Tuition and Fees: The Board approved an increase of \$5 per credit which brings Yavapai College's Annual Tuition and Fees to \$2,010 (for 30 credits), near to the Arizona community college average, and roughly ¼ of the Arizona four-year university average. No general fees were created, but all course fees were raised.

State Aid: Community Colleges, and Yavapai College in particular, continue to be cut disproportionately by the State. To address the State budget deficit of \$1.6B, the community colleges were cut by an average of 55%, while 4 year schools were cut by roughly 22%, and K-12 by only a few percent. The State justified their disproportionate decreases by using the following methodology: 1) increase each community college's property taxes by the 2% allowable by statute, and 2) calculate 6% of total revenues for each community college, then 3) reduce each college's appropriation by that calculated amount.

The net effect was that Yavapai College will receive a reduction in state aid of 80% (eighty percent) or \$3.4 million in FY 2011-2012. This represents approximately \$900,000 for the coming fiscal year, less than 2% of the total operating budget. Last year, the national community college average state appropriation was roughly 40% of its revenues.

Expenditures

The College's cost control efforts, along with a sustainable FTSE growth rate, have started to provide relief from the pressures of the State's imposed expenditure limitation. The District has accumulated \$9.5 million in discretionary "credits" from the State during the past ten years. The base operating budget for FY2011-2012 is within the College's estimated spending limit.

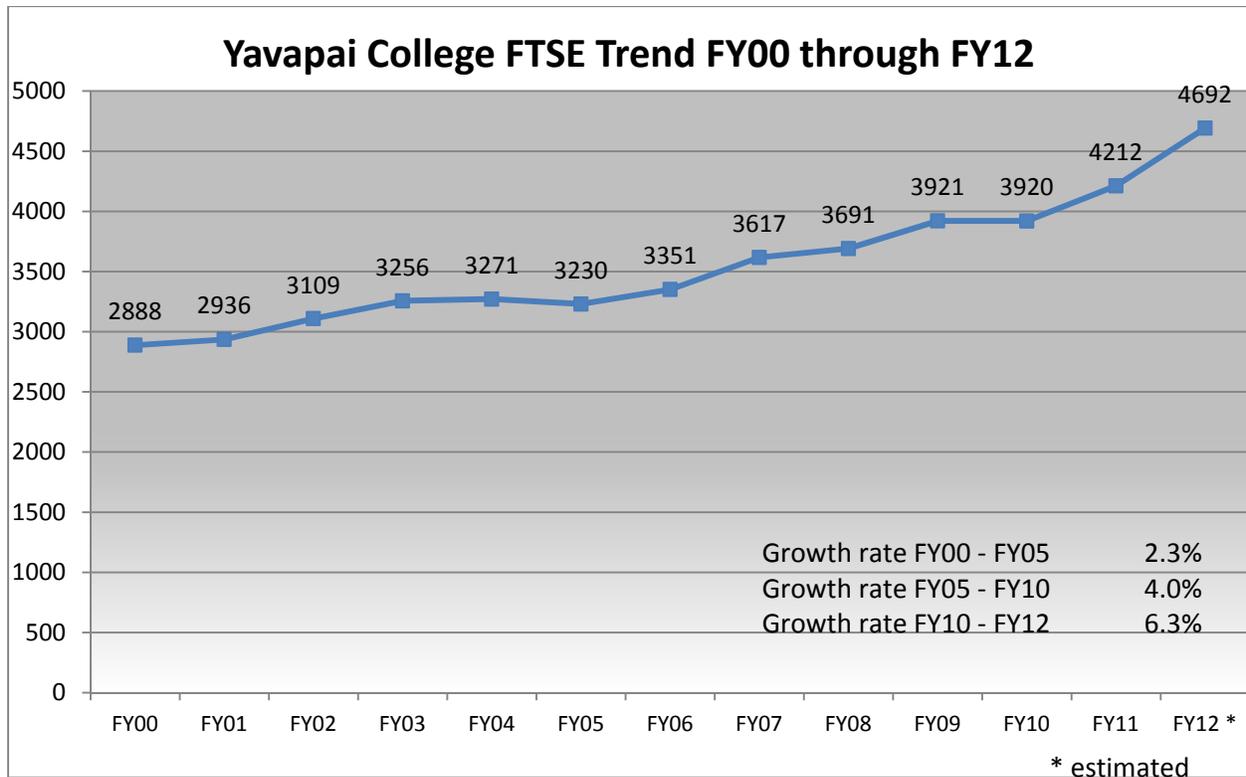
- Total budgeted expenditures, including all funds, is \$87.3M
- General Fund is \$38.2M
- Auxiliary Fund is \$5.9M
- Restricted Fund is \$12.6M
- Plant Fund is \$25.1M
- Retirement of Indebtedness Fund is \$5.5M

Auxiliary Fund

Cost-effectiveness will be a continuing focus in tandem with community needs. We have reduced our Athletics programs from six to four, in an effort to reduce costs while maintaining competitiveness. We have adopted a public college scholarship strategy of low tuition rates with fewer scholarships offered. Having said that, Yavapai College is proud to still be able to offer one and a half times the national average of scholarship rates for community colleges.

Enrollment Growth

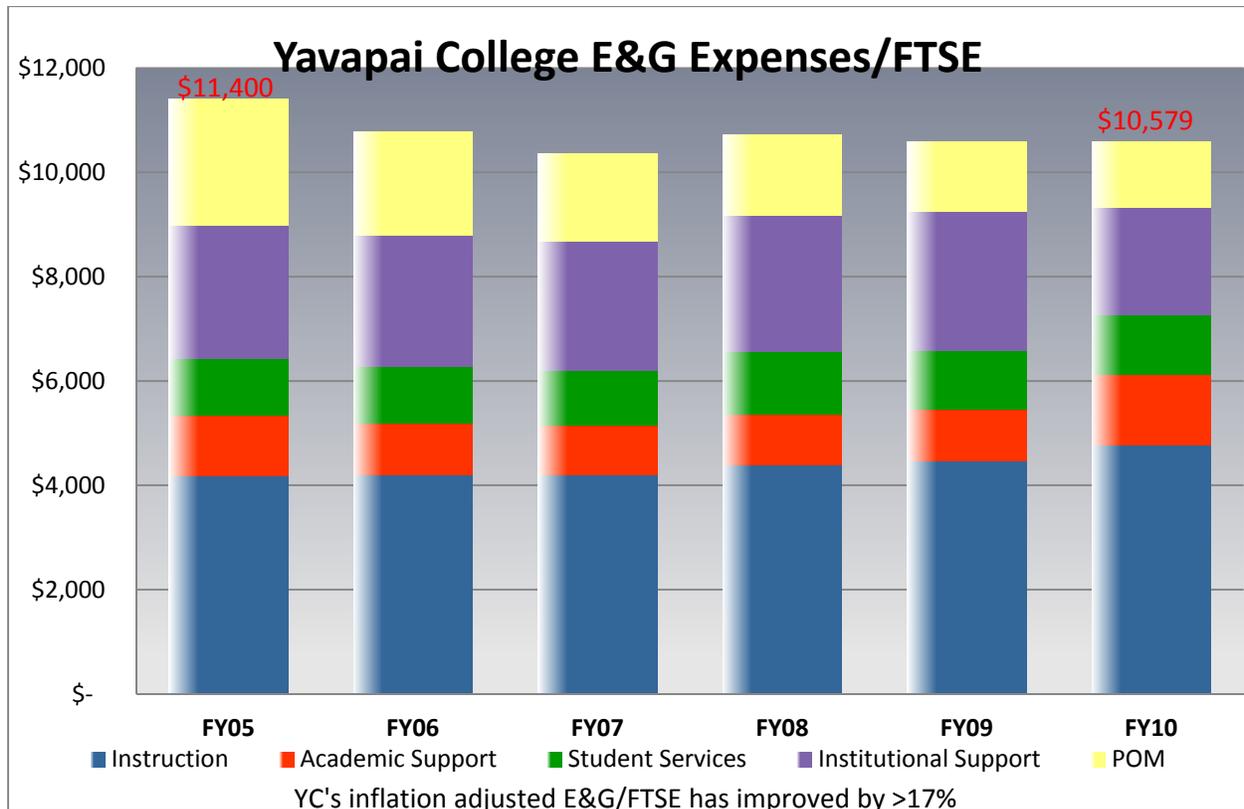
Over the past five years, the College has grown by just over 4% per year. In FY2010-2011, the college grew 8%. Enrollment growth data for the past sixteen years are presented:



Growth in the full-time student equivalent (FT SE) is projected to increase by 5.1% in FY2011-2012 over the estimate for the current fiscal year. We will continue to re/allocate resources to programs which support the District's strategic initiatives and which support our communities' economic development objectives.

Cost-per-FTSE

The cost-per-FTSE is calculated by dividing the Education and General fund expenditures for the fiscal year by the FTSE generated for the same fiscal year. The table below illustrates a comparison of the actual cost-per-FTSE for the past five years. The stacked bar chart indicates not only the total cost per FTSE, but also the primary functional components of costs. Yavapai College has improved our cost per FTSE by 17.7% over the past six years.



Budget Highlights

The FY2011-2012 total budget of \$ 87.3 million, including

General Fund	\$38.2M, down \$1.1M from FY2010-2011
Auxiliary	\$5.9M, down \$2.4M from FY2010-2011
Restricted	\$12.6, up \$2.4M from FY2010-2011
Plant Funds	\$25.1, up \$1.1M from FY2010-2011
Debt	\$5.5M, roughly the same

The reduced General Fund budget reflects a variety of cost cutting initiatives discussed with the Board, the District, and the Community in February. This was necessitated by the reduction in State Appropriation, and was partially offset by increased Tuition and Fees.

The reduced Auxiliary Fund reflects that Institutional scholarships will be reduced from three times the national average to only 1.5 times the average, as well as the reduction of our Athletics programs.

Restricted Fund increases reflect the growth in students qualifying for Pell grants.

The increase in Plant Funds demonstrates the sale of the Pledged Revenue Obligations to finance our Prescott Chiller and Verde Valley Central Plant projects.

Long Range Financial Planning

Long-range financial forecasting plays an integral part in the budget development. Revenue and expenditure projection assumptions were prepared for a five-year period. Revenue projections were based on historic trends (Primary Property Taxes), projections in enrollment growth (FTSE) and current economic trends. Expenditure estimates included projections by fund to

allow for increases in commodities and contracted services (maintenance agreements), salaries and fringe benefits, bonded and lease-purchase debt payments and allowing for new initiatives to meet the District's strategic initiatives.

The results of the five-year estimate of revenues and expenditures demonstrate the ability of the District to continue offering services at our current level plus allow for the limited funding of new initiatives into the future. The projected future surplus in revenues will enable the District to fund a comprehensive five-year capital improvement plan (CIP), a Deferred Maintenance Plan, and an Equipment Replacement Plan – all of which safeguard the capital investments made by our Community.

These projections are based on the best known information at this time and may change through legislative actions. Revisions to long-range projections are to be made annually with the preparation of each fiscal year's budget. The Long Range Financial Planning results are presented in detail within this document.

Long Range Financial Planning in Relation to Expenditure Limitation

Critical to the District's financial stability is the ability to remain in compliance with the State's imposed expenditure limitation (spending cap). On June 3, 1980, Arizona voters approved a State constitutional change prescribing an expenditure limitation for each county, city, town, and community college district throughout the State. The purpose of the constitutional change was to control expenditures by limiting future increases in spending to be adjusted for inflation/deflation and increases in population (FTSE). Fiscal year 1979-1980 was established as the base year for calculation purposes. Penalties were established assessing a dollar-per-dollar reduction in state-aid, up to a maximum of 33% of state-aid, for exceeding the imposed spending limitation. Special provisions were included to allow community colleges to accumulate "credits" for under-spending and allow districts to establish a voter-approved modified expenditure limitation.

The expenditures presented in the above five-year long range financial assumptions are compared to the estimated exclusions allowed by State law. The estimated spending limit for each year is based on an increase of 3% in enrollment (FTSE) and a 3% annual increase in the Gross Domestic Product (GDP) implicit price deflator. The analysis illustrates a positive expenditure limitation position for FY2011-2012 through FY2015-2016. During positive years, the District has the opportunity to replenish its "credits" to be utilized in subsequent fiscal years as necessary. The Long Range Expenditure Limitation projections are presented in detail within this document.

Five-year Capital Improvement Plan

To complement the near completion of the District's Master Plan of 2000, staff has developed a district-wide, five-year capital improvement plan (CIP). The purpose of establishing a CIP is to identify major capital needed to keep facilities and infrastructure in good condition and to identify the major capital needed for the District to address the changing needs of the community. The CIP also allows us to begin the process of identifying the necessary funding. The CIP captures projects not included in the Master Plan Project of 2000. Since this amount can be imposing and cannot realistically be funded from general revenues (pay-as-you-go financing), it will be necessary for many of the proposed CIP improvements to be funded with other sources, such as the issuance of bonds, lease-purchases, donations, pledged revenue obligations, local resources and grants. The CIP is presented in detail within this document.

Five-year Deferred Maintenance Plan

The District's strategic initiatives prescribe the implementation of a district-wide, five-year comprehensive program for the maintenance of all district facilities, grounds and infrastructure. The purpose of the plan is to schedule regular ongoing preventative maintenance to maximize the useful life of all buildings (including infrastructure) and grounds owned by the District. The five-year preventative maintenance plan is detailed within this document and the maintenance projects for the current fiscal year are budgeted within the District's Unexpended Plant Fund.

Five-year Equipment Replacement Plan

Strategic Initiative 2.5 requires the implementation of a district-wide, five-year comprehensive program for the ongoing replacement of critical equipment. Critical equipment is defined as equipment with a cost of \$1,000 or more per unit and a useful life of greater than one-year, essential to the day-to-day operations of existing programs or service areas within the District. The program is a multi-year (five-year) plan that projects spending for anticipated replacement of existing or new equipment within the same level of service currently provided. The five-year equipment replacement plan is detailed within this document and the equipment expenditures planned for the current fiscal year are budgeted within the District's Unexpended Plant Fund.

The preparation of this budget document is attributed to the countless hours of the Business Office, Budget Managers, Deans, Vice Presidents and the President's Leadership Team. Yavapai College continues to be in a fiscally sound position.

I would like to express my appreciation to all those who assisted and contributed to the preparation of this budget.

Respectfully submitted,

Dr. James F. Horton
President

President's Budget Message 2011-2012 Budget

Fiscal Year 2010-2011 Accomplishments

Yavapai College's (YC) history of professional accomplishments and community service continued during the 2010-2011 fiscal year. Yavapai College continues to provide educational excellence as partners with Yavapai County communities, businesses, and citizens to play a significant role in supporting the economic development of our county and improving the lives of all residents. Following are samples of areas where Yavapai College has excelled in FY2010-2011.

1. Enrollment

Fiscal year 2010-2011 has demonstrated moderate growth. The FY2010-2011 annualized Full-Time Student Equivalent (FTSE) estimate of 4,212 would represent the highest annual FTSE in college history eclipsing the 3,921 figure from FY2008-2009. Total credit and non-credit enrollment will remain steady at about 15,000 students. While FTSE is estimated to increase 7%, headcount is expected to remain flat. Growth is due to a shift in more full-time students and an overall increase in carrying load. Areas with double digit FTSE growth include Allied Health, Automotive, Aviation, Biology, Business, Computer Networking, English, Mathematics, Police Certification, Psychology and Sociology.

2. Academic Affairs

All-Arizona Academic Team Winners: Four Yavapai College students were honored in February 2011 at the All-Arizona Academic Team luncheon in Mesa. Taylor Krassa and Deryc Painter of the Prescott campus and Stacia Ruskie and Magdalena Sloniger of the Verde Valley campus received academic honors. Sponsored by *USA Today* and the *Phi Theta Kappa National Honor Society*, recipients were judged on scholarship, community service, recommendations from faculty and personal essays.

The All-Arizona Academic Team is divided into first, second and third teams with awards of \$1,000 for first-team winners, \$750 for second-team and \$500 for third team placement. All-Arizona Academic Team members also receive tuition waivers to an Arizona university of their choice, courtesy of the Arizona Board of Regents.

Larry Frolich was selected as a Fulbright Scholar, the only Community College faculty member in Arizona to earn this honor. His Fulbright Scholar project was entitled "Inter-Cultural Exchange in the Use of Digital Technologies for Teaching Environmental, Life and Health Sciences." Working together with colleagues in Ecuador, the project addressed the question of how we can merge cross-cultural approaches to using digital educational technologies in a way that fosters the emergence of a robust understanding in environmental, life and health sciences. He plans to summarize his findings for the Board this Fall.

3. Capital Improvement Projects

Major capital improvement projects that were accomplished during the year include:

- Chilled water plant on the Prescott campus: Construction on the site piping distribution system, phase one of the project, is completed. Design work on the Chiller itself was completed this year, with construction of the plant scheduled to begin in May 2011 for completion in Spring 2012.
- The Prescott Main Distribution Frame (MDF) backup generator was designed and installed this year, in an effort to mitigate critical computing system downtime during power

outages.

- The majority of the new Pavillion was completed on the Clarkdale campus.

4. Strategic Priorities and Measures

During fiscal year 2010-2011, the following strategic priorities were identified to support the Board's Ends during the fiscal year.

1. Student Success and Satisfaction
 - a. Develop process to capture/update student intent and contact information each semester
 - b. Develop institutional measures for student success (completions, retention, transfer, momentum points)
 - i. Developmental Ed
 - ii. Transfer
 - iii. Vocational/Technical
 - iv. Community Education
 - C. Improve online support services
2. Quality and Effectiveness of Instruction
 - a. Measure/affirm student learning and engagement
 - b. Support college accreditation.
 - c. C. Explore entrance/exit tests to measure "value-added learning"
 - d. D. Pilot student interest assessment for degree seeking (strong, work keys, other)
 - e. E. Enhance service excellence with internal customers and students
 - f. F. Incorporate program review with strategic plan
 - g. G. Identification of program prioritization
 - h. H. Improvement of gateway course success rate
 - i. Improve student preparedness
 - j. J. Update campus Master Plan
3. Fiscal Stewardship and Efficiency
 - a. Reduce/reallocate overall costs by 3% per year for five years without reducing quality
 - b. Increase college resources
4. Employee Development
 - a. Maintain market-competitive compensation
 - b. Refine comprehensive performance evaluation process
 - c. Review and develop comprehensive professional growth program
 - d. Evaluate compensation for part-time employees
5. Community Development and Partnerships
 - a. Grow enrollment by 3 to 8% per year
 - b. Measure community perception and need fulfillment
 - c. Transparent, online common metrics of success - District Governing Board/community
 - d. NAU-Yavapai (regional university)/YCNAU (2+2)
 - e. Support economic development in Yavapai County.
 - f. Enhance partnerships with Yavapai County high schools

Dr. Horton worked with the Arizona Community College Presidents to develop Vision 2020, a set of performance metrics, which has been presented to our Board.

5. Programs, Projects, Partnerships and Opportunities

The College continues to respond to community needs for new training programs.

- The Business Assistance Center recently opened in old town Cottonwood is a successful partnership with NACOG that would not have happened without the leadership of Yavapai College staff.
- NAU Yavapai completed their first year, and is poised for substantial growth in FY2011-2012.
- Yavapai College Foundation Year-to-date, Yavapai College Foundation and its auxiliaries/chapter have raised more than \$1,500,000 and given more than \$540,000 to scholarships and other Yavapai College. YCF has one of the top 15 community college endowments as measured by Endowment per FTSE.

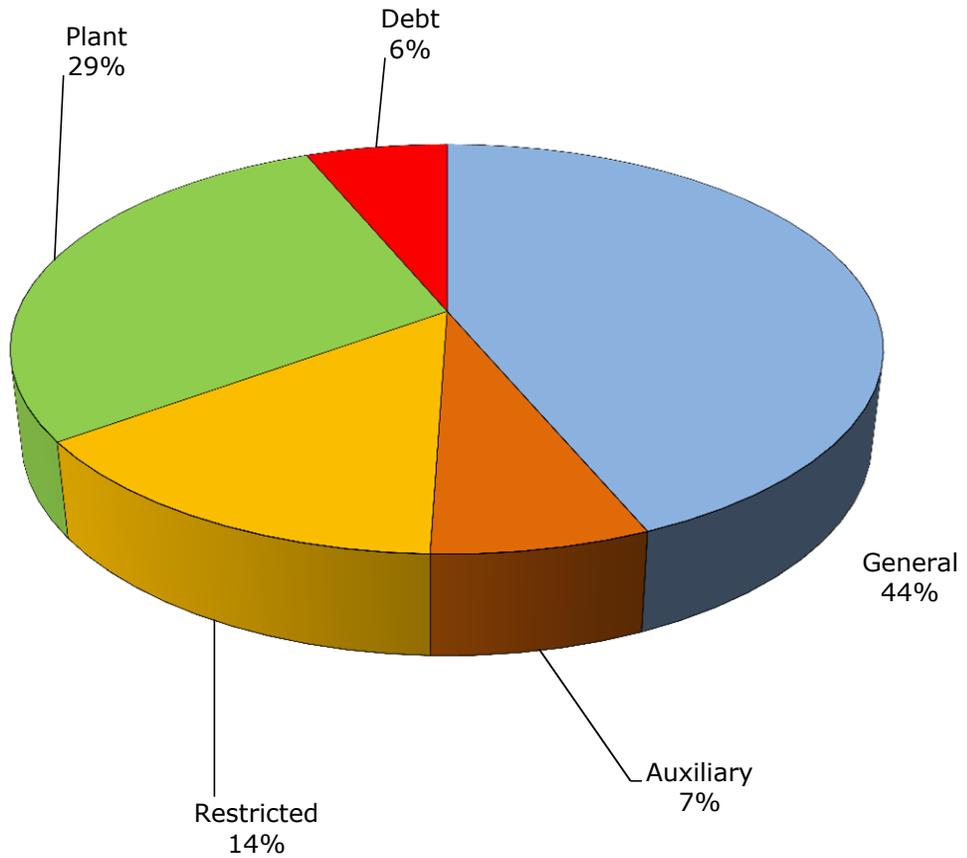
YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT GOVERNING BOARD

Dr. Dale Fitzner	Chair
Mr. Raymond Sigafoos	Secretary
Mr. Herald Harrington	Member
Mr. Charles Leon	Member
Dr. Patricia McCarver	Member

YAVAPAI COLLEGE ADMINISTRATION

Dr. James F. Horton	President
Dr. Gregory Gillespie	VP for Instruction & Student Services
Mr. Clint Ewell	VP for Finance & Administrative Services
Mr. Steve Walker	VP of College Development

Yavapai College EXPENDITURES - ALL FUNDS FY2011-2012



**YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT
(YAVAPAI COLLEGE)
BUDGET FOR FY2011-2012
SUMMARY OF BUDGET DATA**

	Current Year <u>2010-2011</u>	Proposed Budget <u>2011-2012</u>	Dollar (\$) <u>Difference</u>	Percentage (%) <u>Difference</u>
I. CURRENT GENERAL AND PLANT FUNDS				
A. EXPENDITURES				
Current Funds				
Current General Fund - Unrestricted	\$ 39,342,524	\$ 38,161,900	\$ (1,180,624)	-3.0%
Auxiliary Enterprises	8,311,704	5,969,300	(2,342,404)	-28.2%
Sub-Total Current Funds - Unrestricted	\$ 47,654,228	\$ 44,131,200	\$ (3,523,028)	-7.4%
Current Funds - Restricted	10,166,300	12,638,000	2,471,700	24.3%
TOTAL CURRENT FUNDS	\$ 57,820,528	\$ 56,769,200	\$ (1,051,328)	-1.8%
Plant Funds				
Unexpended Plant Fund	24,066,248	25,116,100	1,049,852	4.4%
Retirement of Indebtedness	5,467,727	5,477,000	9,273	0.2%
TOTAL PLANT FUNDS	\$ 29,533,975	\$ 30,593,100	\$ 1,059,125	3.6%
GRAND TOTAL - CURRENT & PLANT FUNDS	\$ 87,354,503	\$ 87,362,300	\$ 7,797	0.0%

B. EXPENDITURE PER FTSE:

Current General Fund	9,596	8,618	(977)	-10.2%
Unexpended Plant Fund	5,870	5,672	(198)	-3.4%

II. EXPENDITURE LIMITATION PURSUANT TO A.R.S.41-563	FISCAL YEAR 2010-2011	\$ 40,776,721
	FISCAL YEAR 2011-2012	\$ 47,208,739

III. AMOUNT RECEIVED FROM PRIMARY PROPERTY TAXES IN FISCAL YEAR 2010-2011 IN EXCESS OF THE MAXIMUM ALLOWABLE AMOUNT AS CALCULATED PURSUANT TO A.R.S. 42-301. -

IV. MAXIMUM ALLOWABLE PRIMARY PROPERTY TAX LEVY PURSUANT TO A.R.S. 42-301. 38,714,700

V. SUMMARY OF PRIMARY AND SECONDARY PROPERTY TAX LEVIES AND RATES:

	Current Year <u>2010-2011</u>	Proposed Budget <u>2011-2012</u>	Dollar (\$) <u>Difference</u>	Percentage (%) <u>Difference</u>
A. Amount Levied				
Primary Tax Levy	\$ 38,397,561	\$ 38,714,700	\$ 317,139	0.8%
Secondary Tax Levy	5,235,677	5,234,100	(1,577)	0.0%
TOTAL PROPERTY TAX LEVY	\$ 43,633,238	\$ 43,948,800	\$ 315,562	0.7%
B. Rates Per \$100 Net Assessed Valuation:				
Primary Tax Rate	\$ 1.205	\$ 1.427	\$ 0.223	18.5%
Secondary Tax Rate	0.156	0.190	0.034	21.7%
TOTAL PROPERTY TAX RATE	\$ 1.361	\$ 1.618	\$ 0.257	18.9%

* Restricted Funds spent only to the extent that Grants and Gifts are received.

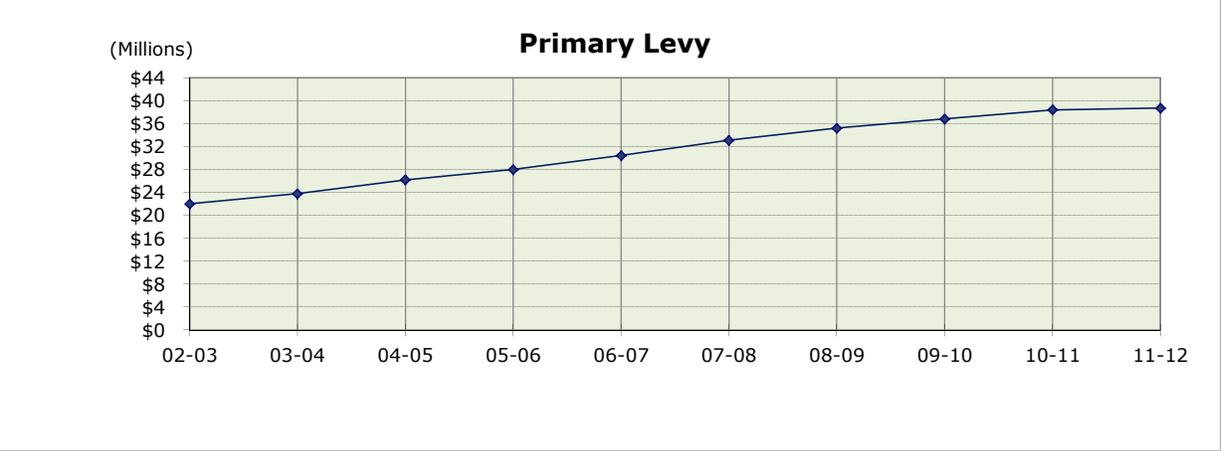
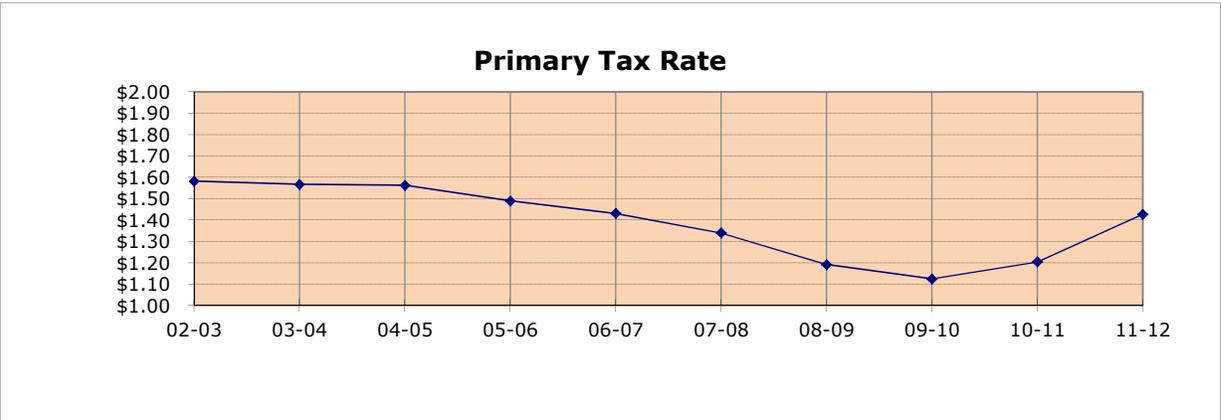
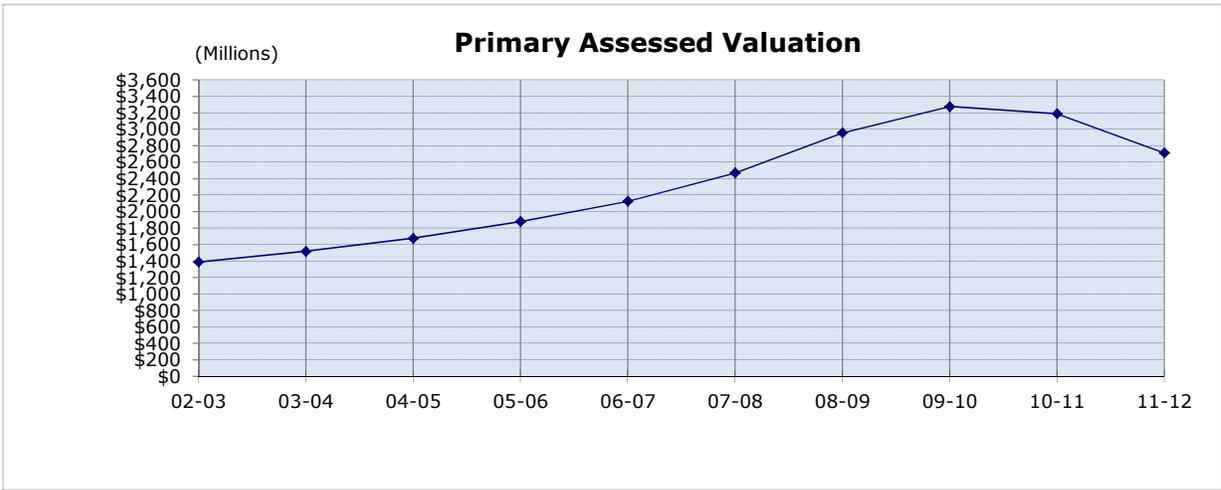
**YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT
(YAVAPAI COLLEGE)
BUDGET FOR FY2011-2012**

DISTRICT LEVY ASSUMPTION

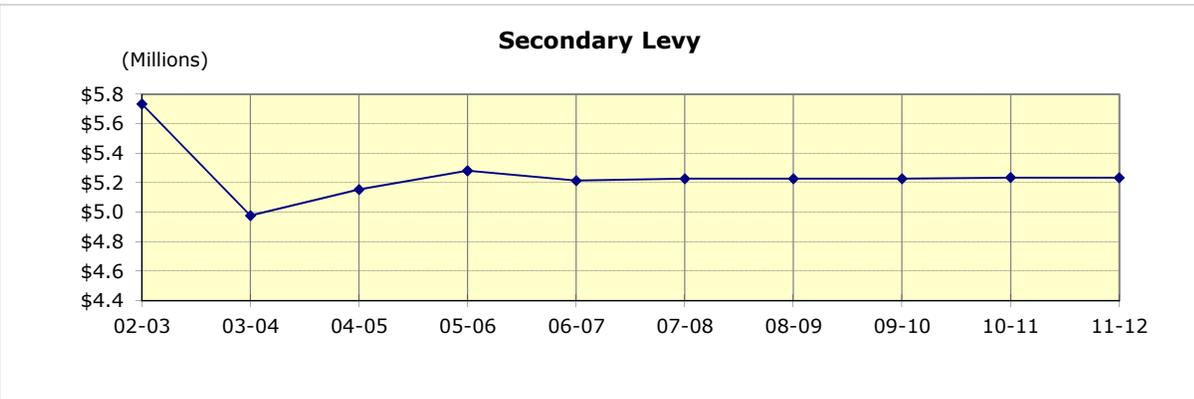
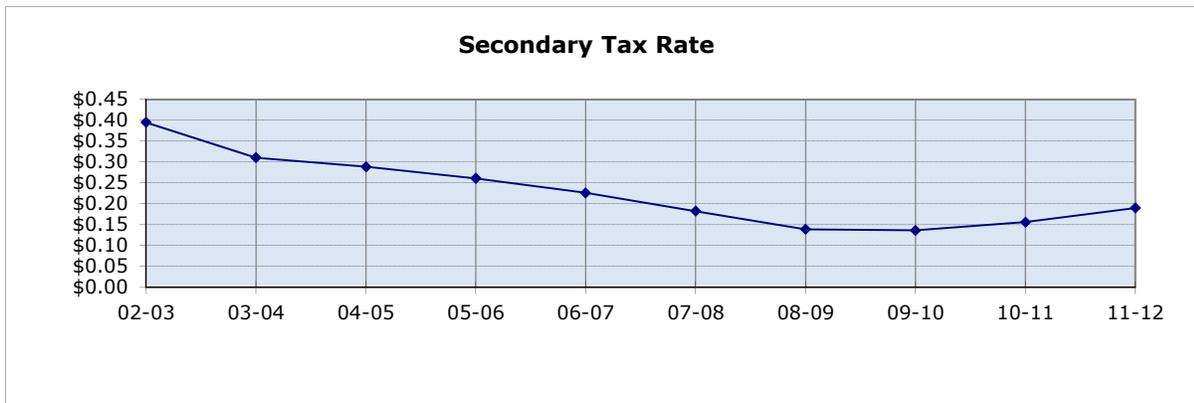
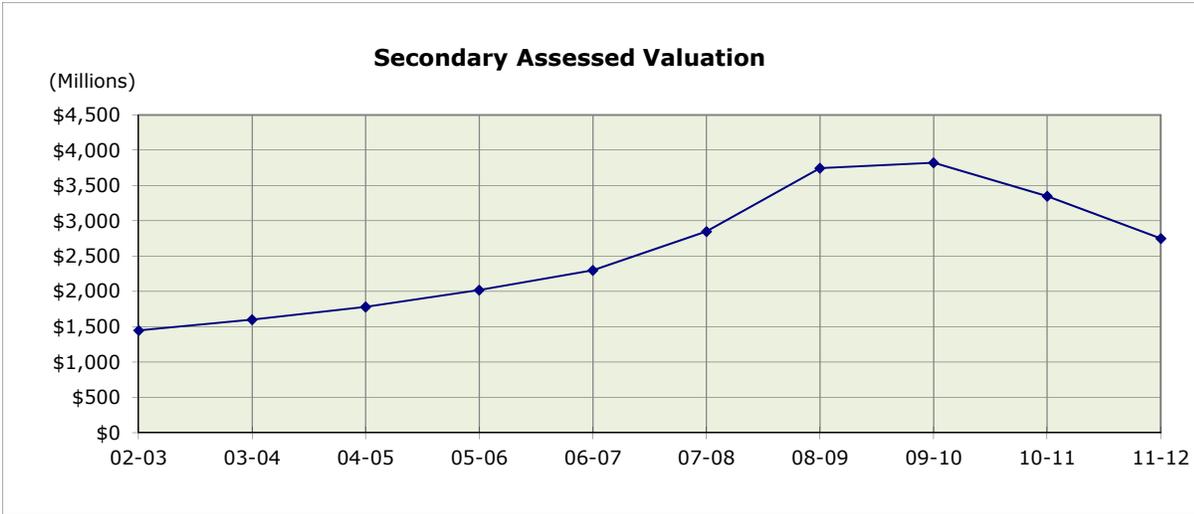
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|---|------------------|
| 1. 2011-2012 MAXIMUM PRIMARY DISTRICT LEVY IS ESTIMATED TO BE | \$ 38,714,700 |
| 2. 2011-2012 PRIMARY ASSESSED VALUATION IS ESTIMATED TO BE | \$ 2,712,177,881 |
| 3. 2011-2012 SECONDARY ASSESSED VALUATION IS ESTIMATED TO BE | \$ 2,753,690,772 |
| 4. PROPOSED BUDGET LEVY QUALIFICATION: | |

YAVAPAI COLLEGE IS IN COMPLIANCE WITH PRIMARY TAX LEVY LIMITATIONS FOR FY2011-2012 BASED UPON 2011 ASSESSED VALUE ESTIMATES AND ALL APPLICABLE PROVISIONS OF ARS 42-301.

**YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT
(YAVAPAI COLLEGE)
PRIMARY PROPERTY TAX ASSESSED VALUES, TAX RATES and LEVIES
PAST TEN FISCAL YEARS**



**YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT
(YAVAPAI COLLEGE)
SECONDARY PROPERTY TAX ASSESSED VALUES, TAX RATES and LEVIES
PAST TEN FISCAL YEARS**

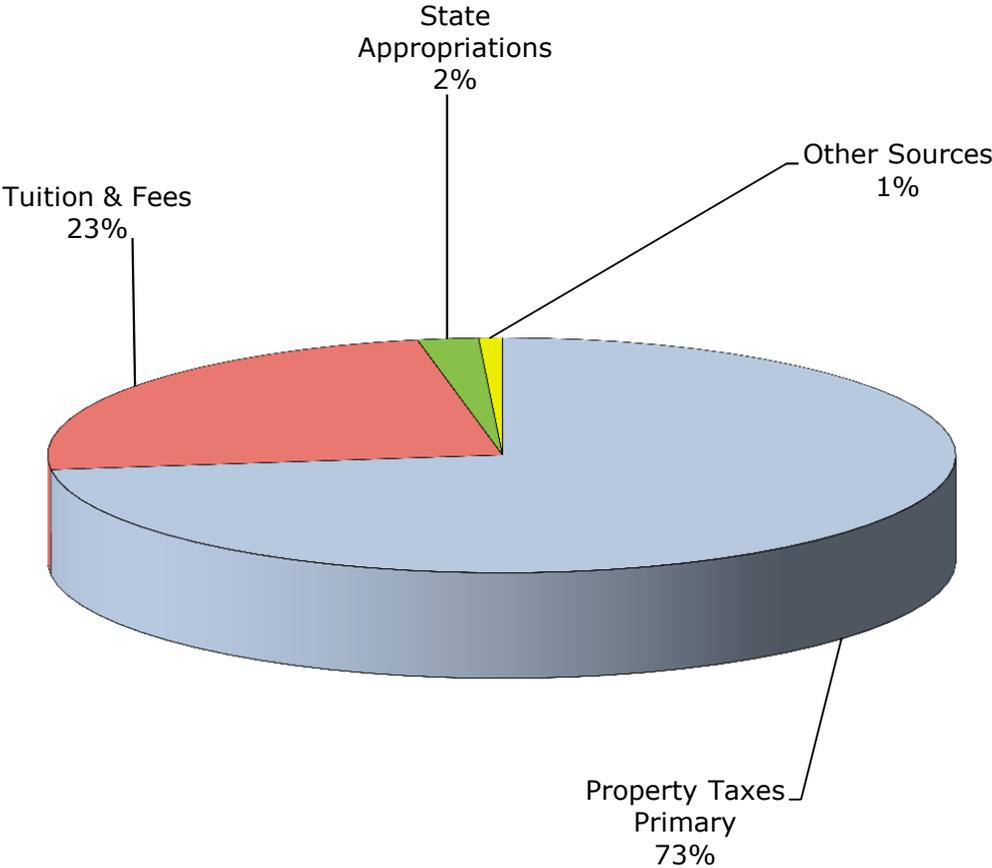


**YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT
(YAVAPAI COLLEGE)
BUDGET FOR FY2011-2012
PAST TEN FISCAL YEARS**

ASSESSED VALUATION, TAX RATE AND LEVY HISTORY

<u>Year</u>		<u>Primary Assessed Valuation</u>	<u>Tax Rate</u>		<u>Tax Levy</u>		<u>Secondary Assessed Valuation</u>	<u>Tax Rate</u>		<u>Tax Levy</u>
02-03	\$	1,388,092,520	1.5819	\$	21,980,482	\$	1,450,497,580	0.3950	\$	5,735,780
03-04		1,516,807,417	1.5672		23,771,406		1,602,480,129	0.3106		4,977,303
04-05		1,676,029,540	1.5626		26,189,637		1,785,174,684	0.2888		5,155,584
05-06		1,877,847,425	1.4900		27,980,856		2,020,575,209	0.2612		5,282,090
06-07		2,125,710,207	1.4308		30,414,662		2,302,712,940	0.2265		5,214,983
07-08		2,470,265,871	1.3397		33,094,152		2,853,059,731	0.1828		5,214,651
08-09		2,956,557,356	1.1915		35,225,387		3,748,593,832	0.1394		5,227,884
09-10		3,274,078,347	1.1250		36,833,381		3,824,935,514	0.1367		5,228,333
10-11		3,187,577,677	1.2046		38,397,561		3,350,111,921	0.1563		5,235,677
11-12		2,712,177,881	1.4274		38,714,700		2,753,690,772	0.1901		5,234,100

Yavapai College GENERAL FUND REVENUE FY2011-2012



**YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT
(YAVAPAI COLLEGE)
BUDGET FOR FY2011-2012**

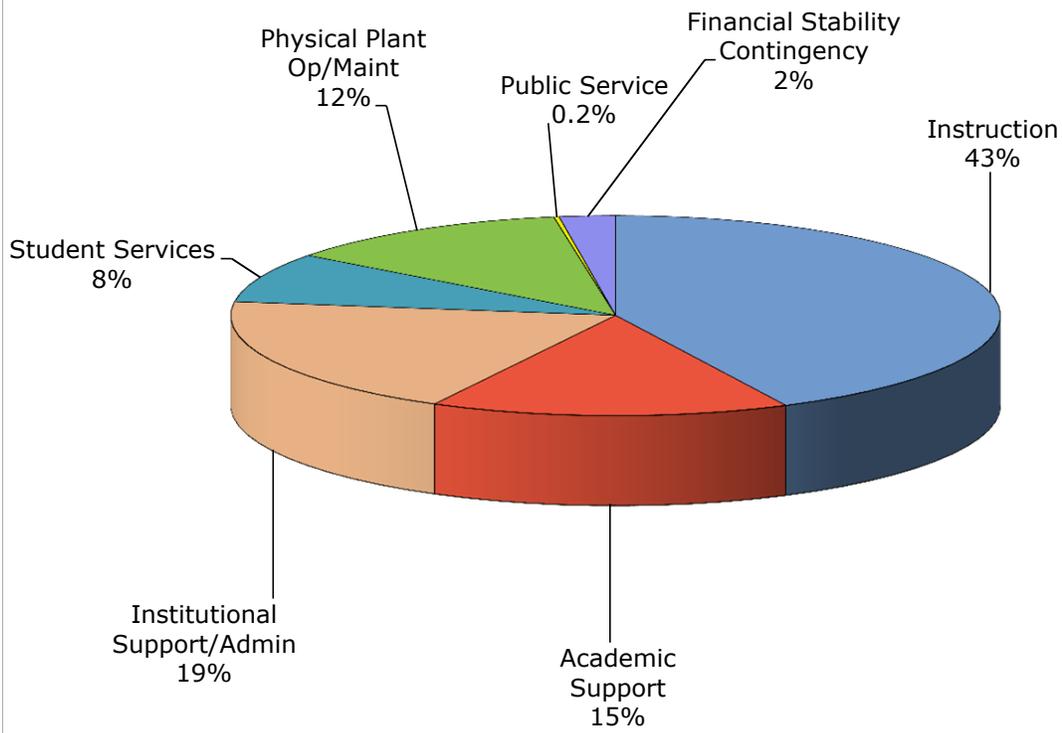
CURRENT FUNDS - UNRESTRICTED FUND BALANCE

	<u>Amount</u>
Unrestricted Current Funds Fund Balance as of July 1, 2010	\$ 10,808,500
Add: Estimated Revenues - FY2010-2011	\$ 39,635,000
Less: Estimated Expenses - FY2010-2011	(35,801,700)
Less: Transfer to Plant Fund - Capital Projects Accumulation Fund - FY2010-2011	(5,445,000)
Estimated Increase (Decrease) in Fund Balance FY2010-2011	<u>(1,611,700)</u>
Estimated Current Funds - Fund Balance June 30, 2011	\$ 9,196,800
Less: Governing Board Designated Amount for Financial Stability Policy	<u>(4,791,900)</u>
Estimated Fund Balance in Excess of Required Reserves as of June 30, 2011	\$ 4,404,900
Less: Transfer to Plant Fund - Capital Projects Accumulation Fund - FY2011- 2012	(3,800,000)
Estimated Increase (Decrease) in Current Funds Unrestricted Fund Balance	<u>(3,800,000)</u>
Estimated Current Funds - Unrestricted Fund Balance Available for Expenditures/Reserves/ Special Projects June 30, 2011	<u>\$ 604,900</u>

**YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT
(YAVAPAI COLLEGE)
FY2011-2012 BUDGET
CURRENT GENERAL FUND - REVENUES AND OTHER ADDITIONS**

REVENUES	2010-2011 BUDGET	2011-2012 BUDGET	DOLLAR (\$) DIFFERENCE	PERCENTAGE (%) DIFFERENCE
PROPERTY TAXES - PRIMARY	\$ 32,472,213	\$ 30,365,300	\$ (2,106,913)	-6.5%
STATE APPROPRIATIONS				
Maintenance Support	\$ 4,196,000	\$ 899,200	\$ (3,296,800)	-78.6%
Sub-total State Appropriations	\$ 4,196,000	\$ 899,200	\$ (3,296,800)	-78.6%
TUITION & STUDENT FEES				
General Tuition	\$ 6,959,243	\$ 8,206,900	\$ 1,247,657	17.9%
Out-of-State Tuition	622,248	661,900	39,652	6.4%
Out-of-District Tuition	35,641	89,700	54,059	151.7%
Student Fees	523,840	1,023,900	500,060	95.5%
Tuition and Fee Remissions or Waivers	250,000	-	(250,000)	-100.0%
Sub-Total Tuition & Student Fees	\$ 8,390,972	\$ 9,982,400	\$ 1,591,428	19.0%
OTHER SOURCES				
Investment Income	\$ 20,000	\$ 50,000	\$ 30,000	150.0%
Other	225,000	300,000	75,000	33.3%
Sub-Total Other Sources	\$ 245,000	\$ 350,000	\$ 105,000	42.9%
Gross Revenues	\$ 45,304,185	\$ 41,596,900	\$ (3,707,285)	-8.2%
Unrestricted Fund Balance Applied to Budget	\$ 5,445,000	\$ 3,800,000	\$ (1,645,000)	-30.2%
TRANSFERS IN/OUT				
Transfers to Auxiliary Fund	(5,911,661)	(3,435,000)	2,476,661	-41.9%
College Matching Student Loans to Loan Fund	(5,000)	-	5,000	-100.0%
Facility/Technology Surcharge to Auxiliary Fund	(45,000)	-	45,000	-100.0%
Transfer from Operating Revenues to Plant Fund - Capital Projects Accumulation - Future	(1,200,000)		1,200,000	-100.0%
Transfer from General Fund Balance to Plant Fund - Capital Projects Accumulation- Future	(4,000,000)	(3,800,000)	200,000	-5.0%
Transfer to Plant Fund - Capital Projects Accumulation- Current Year	(245,000)	-	245,000	-100.0%
AVAILABLE FOR EXPENDITURES	\$ 39,342,524	\$ 38,161,900	\$ (1,180,624)	-3.0%

Yavapai College GENERAL FUND EXPENDITURES FY2011-2012



**YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT
(YAVAPAI COLLEGE)
FY2011-2012
CURRENT GENERAL FUND
EXPENDITURES AND OTHER DEDUCTIONS**

EXPENDITURES	2010 - 2011 BUDGET	2011 - 2012 BUDGET	DOLLAR (\$) DIFFERENCE	PERCENTAGE (%) DIFFERENCE
Current General Fund				
Instruction	\$ 17,455,696	\$ 16,305,000	\$ (1,150,696)	-6.6%
Academic Support	4,150,350	5,741,200	1,590,850	38.3%
Institutional				
Support/Administration	7,644,386	7,406,200	(238,186)	-3.1%
Student Services	3,101,292	3,075,600	(25,692)	-0.8%
Physical Plant				
Operations/Maintenance	5,123,700	4,650,000	(473,700)	-9.2%
Public Service	88,800	84,700	(4,100)	-4.6%
Financial Stability Contingency	1,778,300	899,200	(879,100)	-49.4%
TOTAL CURRENT GENERAL FUND BUDGET	<u>\$ 39,342,524</u>	<u>\$ 38,161,900</u>	<u>\$ (1,180,624)</u>	<u>-3.0%</u>

**YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT
(YAVAPAI COLLEGE)
BUDGET FOR FY2011-2012
CURRENT AUXILIARY ENTERPRISES FUND
REVENUES AND OTHER ADDITIONS**

<u>Revenues & Other Additions By Source</u>	<u>Budget 2010-2011</u>	<u>Budget 2011-2012</u>	<u>Increase/(Decrease) Current vs. Proposed</u>	
			<u>Amount</u>	<u>%</u>
<u>SALES/SERVICES/AUXILIARY ENTERPRISES</u>				
Bookstore Rental and Commissions	\$ 115,000	\$ 105,000	\$ (10,000)	-8.7%
Food Services Sales	30,000	30,000	-	0.0%
Dormitory Rental	810,915	940,000	129,085	15.9%
Edventures	150,000	185,000	35,000	23.3%
Community Education	92,800	95,000	2,200	2.4%
Vending	28,500	25,000	(3,500)	-12.3%
Performance Hall Use	110,000	84,000	(26,000)	-23.6%
Music Lessons	25,246	32,000	6,754	26.8%
Community Events	210,000	170,000	(40,000)	-19.0%
Family Enrichment Center	492,448	485,000	(7,448)	-1.5%
Summer Conferences	6,000	15,000	9,000	150.0%
Custom Training	123,234	110,000	(13,234)	-10.7%
Roughwriter	6,100	6,000	(100)	-1.6%
Subtotal	<u>\$ 2,200,243</u>	<u>\$ 2,282,000</u>	<u>\$ 81,757</u>	<u>3.7%</u>
<u>OTHER REVENUES</u>				
Interest Income	\$ 3,500	\$ -	\$ (3,500)	-100.0%
Yavapai College Foundation	230,000	303,000	73,000	100.0%
Other	153,200	177,200	24,000	15.7%
Subtotal	<u>386,700</u>	<u>480,200</u>	<u>93,500</u>	<u>24.2%</u>
Total Revenues & Other Additions	\$ 2,586,943	\$ 2,762,200	\$ 175,257	6.8%
UNRESTRICTED FUND BALANCE AT JULY 1 APPLIED TO BUDGET	-	-	-	0.0%
<u>TRANSFERS IN/OUT</u>				
Transfer from General Fund	\$ 5,911,661	\$ 3,435,000	\$ (2,476,661)	-41.9%
Facility/Technology Surcharge from General Fund	45,000	-	(45,000)	-100.0%
Principal & Int. Revenue Bonds to Debt Svc. Fund	(231,900)	(227,900)	4,000	-1.7%
TOTAL AVAILABLE FOR EXPENDITURES	<u>\$ 8,311,704</u>	<u>\$ 5,969,300</u>	<u>\$ (2,342,404)</u>	<u>-28.2%</u>

**YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT
(YAVAPAI COLLEGE)
BUDGET FOR FY2011-2012**

CURRENT AUXILIARY FUND - REVENUES AND EXPENDITURES

	<u>REVENUE</u>	<u>EXPENSE</u>	<u>NET</u>
<u>Areas meant to be Self-Sufficient</u>			
Housing	\$ 940,000	\$ 910,100	
Revenue Bond Transfer to Debt Fund	(227,900)		
Sub-Total - Housing	\$ 712,100	\$ 910,100	\$ (198,000)
Food Service	30,000	25,000	5,000
Vending	25,000	-	25,000
Bookstore	105,000	-	105,000
Performance Hall Rentals	84,000	84,000	-
Summer Conference	15,000	30,000	(15,000)
Edventures	185,000	195,000	(10,000)
Music Lessons	32,000	19,000	13,000
Community Events	170,000	280,000	(110,000)
Family Enrichment Center	485,000	685,000	(200,000)
Custom Training Solutions	110,000	121,000	(11,000)
Total "Self-Supporting"	\$ 1,953,100	\$ 2,349,100	\$ (396,000)
<u>Areas Supported by General Tuition & Fees</u>			
YC Scholarships	\$ -	\$ 210,300	\$ (210,300)
Athletic Scholarships - Men	-	225,900	(225,900)
Athletic Scholarships - Women	-	205,800	(205,800)
Men's Athletics	12,000	455,500	(443,500)
Women's Athletics	12,000	393,500	(381,500)
Community Education	95,000	144,000	(49,000)
Student Activities & Programs	43,200	204,400	(161,200)
Graduations	-	24,500	(24,500)
Student Insurance	-	10,000	(10,000)
College Honors Program	-	10,000	(10,000)
Roughwriter	6,000	6,000	-
RA Training	-	3,800	(3,800)
President's College Funds	-	6,500	(6,500)
SBDC	-	92,000	(92,000)
Contingency	-	200,000	(200,000)
Total Supported Areas	\$ 168,200	\$ 2,192,200	\$ (2,024,000)
<u>Other and Miscellaneous</u>			
Auxiliary Operations & Maintenance	\$ -	\$ 565,000	\$ (565,000)
Auxiliary Support Services	-	530,000	(530,000)
Collection of Bad Debts/Credit Card Fees	-	30,000	(30,000)
Yavapai College Foundation	303,000	303,000	-
Miscellaneous	110,000	-	110,000
Total Other and Miscellaneous	\$ 413,000	\$ 1,428,000	\$ (1,015,000)
-			
Transfer In/Out			
Transfer from General Fund to balance	\$ 3,435,000	\$ -	\$ 3,435,000
TOTAL	\$ 5,969,300	\$ 5,969,300	\$ -

**YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT
(YAVAPAI COLLEGE)
BUDGET FOR FY2011-2012**

CURRENT RESTRICTED FUND - REVENUES AND OTHER ADDITIONS

	<u>Budget 2010-2011</u>	<u>Budget 2011-2012</u>	<u>Increase/ (Decrease) Current vs. Proposed</u>	
			<u>Amount</u>	<u>%</u>
<u>Revenues and Other Additions by Source</u>				
GIFTS, GRANTS, AND CONTRACTS				
Federal Grants and Contracts	\$ 9,157,000	\$ 11,733,000	\$ 2,576,000	28.1%
State Grants and Contracts	240,000	75,000	(165,000)	-68.8%
Local Grants and Contracts	-	-	-	0.0%
Private Gifts, Grants and Contracts	480,000	300,000	(180,000)	-37.5%
Subtotal	<u>\$ 9,877,000</u>	<u>\$ 12,108,000</u>	<u>\$ 2,231,000</u>	22.6%
OTHER REVENUES AND ADDITIONS				
Prop. 301 Sales Tax Revenues	289,300	530,000	240,700	83.2%
Subtotal	<u>289,300</u>	<u>530,000</u>	<u>240,700</u>	83.2%
Total Revenues & Other Additions	\$ 10,166,300	\$ 12,638,000	\$ 2,471,700	24.3%
RESTRICTED FUND BALANCE AT JULY 1 APPLIED TO BUDGET	-	-	-	0.0%
TOTAL AVAILABLE FOR EXPENDITURES	<u>\$ 10,166,300</u>	<u>\$ 12,638,000</u>	<u>\$ 2,471,700</u>	24.3%

**YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT
(YAVAPAI COLLEGE)
BUDGET FOR FY2011-2012**

CURRENT RESTRICTED FUNDS - EXPENDITURES AND OTHER DEDUCTIONS

	<u>Budget 2010-2011</u>	<u>Budget 2011-2012</u>	<u>Increase/(Decrease) Current vs. Proposed</u>	
			<u>Amount</u>	<u>%</u>
CURRENT RESTRICTED FUND (note 1)				
Instruction	\$ 1,464,300	\$ 1,490,000	\$ 25,700	1.8%
Student Services	1,167,000	1,130,000	(37,000)	-3.2%
Scholarships	7,300,000	9,900,000	2,600,000	35.6%
Auxiliaries	123,000	-	(123,000)	-100.0%
Public Service	112,000	118,000	6,000	5.4%
	<hr/>			
TOTAL EXPENDITURES AND OTHER DEDUCTIONS OF CURRENT RESTRICTED FUND	\$ 10,166,300	\$ 12,638,000	\$ 2,471,700	24.3%
	<hr/>			

Note 1: Restricted Funds expended only to the extent that Grants and Gifts are received.

**YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT
(YAVAPAI COLLEGE)
BUDGET FOR FY2011-2012**

UNEXPENDED PLANT FUND - FUND BALANCE

		<u>Amount</u>
Fund Balance as of July 1, 2010	\$	8,396,000
Add: Estimated Revenues - FY2010-2011	\$	15,437,300
Less: Estimated Expenses - FY2010-2011		(7,886,000)
Add: Transfer from General Fund - Capital Projects Accumulation Account - FY2010-2011		5,445,000
Estimated Increase (Decrease) in Fund Balance FY2010-2011		<u>12,996,300</u>
Estimated Fund Balance as of June 30, 2011	\$	21,392,300
Amount in GO Bond Account		200,000
Amount in ERP Escrow Account		515,000
Amount in Capital Accumulation Account		10,520,000
Amount in Pledged Revenue Obligations Account		8,000,000
Fund Balance Reserved for Capital Projects		<u>19,235,000</u>
Estimated Fund Balance Available/Reserves as of June 30, 2011	\$	<u><u>2,157,300</u></u>

**YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT
(YAVAPAI COLLEGE)
BUDGET FOR FY2011-2012**

UNEXPENDED PLANT FUND - REVENUES AND OTHER ADDITIONS

	<u>Budget 2010-2011</u>	<u>Budget 2011-2012</u>	<u>Increase/(Decrease) Current vs. Proposed</u>	
			<u>Amount</u>	<u>%</u>
<u>Revenues and Other Additions By Source</u>				
<u>UNEXPENDED PLANT FUND</u>				
<u>Recurring</u>				
Primary Levy - Capital	\$ 5,925,348	\$ 8,349,400	\$ 2,424,052	40.9%
Investment Income	18,500	50,000	31,500	170.3%
<u>Non-Recurring</u>				
Master Plan Proceeds	1,613,551	200,000	(1,413,551)	-87.6%
ERP Escrow Proceeds	709,000	515,000	(194,000)	-27.4%
Pledged Revenue Obligation Proceeds	6,165,000	8,000,000	1,835,000	29.8%
Interest Income on GO Bonds	2,400	-	(2,400)	-100.0%
	<hr/>	<hr/>	<hr/>	<hr/>
Total Revenues	\$ 14,433,799	\$ 17,114,400	\$ 2,680,601	18.6%
Fund Balance Applied to Budget	\$ 4,187,449	\$ 4,201,700	\$ 14,251	0.3%
 <u>TRANSFERS IN/OUT</u>				
Transfer from General Fund - Capital Improvement Projects	245,000	-	(245,000)	-100.0%
Transfer from General Fund - Capital Projects Accumulation Account	5,200,000	3,800,000	(1,400,000)	100.0%
	<hr/>	<hr/>	<hr/>	<hr/>
EXPENDITURES - UNEXPENDED PLANT FUND	<u>\$ 24,066,248</u>	<u>\$ 25,116,100</u>	<u>\$ 1,049,852</u>	<u>4.4%</u>

**YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT
(YAVAPAI COLLEGE)
BUDGET FOR FY2011-2012**

UNEXPENDED PLANT FUND - EXPENDITURES AND OTHER DEDUCTIONS

	<u>Budget 2010-2011</u>	<u>Budget 2011-2012</u>	<u>Increase/(Decrease) Current vs. Proposed</u>	
			<u>Amount</u>	<u>%</u>
UNEXPENDED PLANT FUND				
Buildings/Infrastructure				
Preventative Maintenance	\$ 753,000	\$ 753,000	\$ -	0.0%
CIP - Project	10,270,000	12,201,700	1,931,700	18.8%
Master Plan Projects	1,941,000	200,000	(1,741,000)	-89.7%
Equipment				
Equipment	1,913,614	1,647,800	(265,814)	-13.9%
Furniture and Fixtures	104,600	105,000	400	0.4%
Capital Leases				
Principal on Capital Leases	1,543,553	1,107,800	(435,753)	-28.2%
Interest on Capital Leases	299,193	51,000	(248,193)	-83.0%
Pledged Revenue Obligations (PROs)				
Principal on PROs	-	845,000	845,000	n/a
Interest on PROs	-	594,200	594,200	n/a
Library Books	224,788	149,700	(75,088)	-33.4%
Other				
Non-Capitalized	7,500	-	(7,500)	-100.0%
ERP Implementation	709,000	515,000	(194,000)	-27.4%
Contingency				
Operating Contingency	100,000	100,000	-	0.0%
Board Contingency	1,000,000	-	(1,000,000)	-100.0%
TOTAL EXPENDITURES - UNEXPENDED PLANT FUNDS	<u>18,866,248</u>	<u>18,270,200</u>	<u>(596,048)</u>	<u>-3.2%</u>
Contributions to Capital Projects				
Accumulation Account - Future Projects	5,200,000	6,845,900	1,645,900	31.7%
TOTAL EXPENDITURES AND OTHER DEDUCTIONS - UNEXPENDED PLANT FUNDS	<u>\$ 24,066,248</u>	<u>\$ 25,116,100</u>	<u>\$ 1,049,852</u>	<u>4.4%</u>

**YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT
(YAVAPAI COLLEGE)
BUDGET FOR FY2011-2012**

RETIREMENT OF INDEBTEDNESS PLANT FUND - REVENUES AND OTHER ADDITIONS

	<u>Budget 2010-2011</u>	<u>Budget 2011-2012</u>	<u>Increase/(Decrease) Current vs. Proposed</u>	
			<u>Amount</u>	<u>%</u>
<u>RETIREMENT OF INDEBTEDNESS</u>				
Secondary Tax Levy	\$ 5,235,677	\$ 5,234,100	\$ (1,577)	0.0%
Interest Income	5,000	15,000	10,000	0.0%
TOTAL RETIREMENT OF INDEBTEDNESS REVENUES	<u>5,240,677</u>	<u>5,249,100</u>	<u>8,423</u>	<u>0.2%</u>
FUND BALANCE AT JULY 1 APPLIED TO BUDGET	-	-	-	0.0%
TRANSFERS IN/OUT				
Principal & Interest from Auxiliary Enterprises	231,900	227,900	(4,000)	-1.7%
Principal & Interest from General Fund				
TOTAL AMOUNT AVAILABLE FOR RETIREMENT OF REVENUE & PLEDGED REVENUE BONDS	<u>231,900</u>	<u>227,900</u>	<u>(4,000)</u>	<u>-1.7%</u>
TOTAL AVAILABLE FOR EXPENDITURES - RETIREMENT OF INDEBTEDNESS	<u>\$ 5,472,577</u>	<u>\$ 5,477,000</u>	<u>\$ 4,423</u>	<u>0.1%</u>

**YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT
(YAVAPAI COLLEGE)
BUDGET FOR FY2011-2012**

**RETIREMENT OF INDEBTEDNESS PLANT FUND
EXPENDITURES AND OTHER DEDUCTIONS**

	<u>Budget 2010-2011</u>	<u>Budget 2011-2012</u>	<u>Increase/(Decrease) Current vs. Proposed</u>	
			<u>Amount</u>	<u>%</u>
RETIREMENT OF INDEBTEDNESS				
Retirement of Indebtedness (Principal)				
General Obligation Bonds - 2001 Series A	\$ 1,000,000	\$ 1,000,000	\$ -	0.0%
General Obligation Bonds - 2003 Series B	750,000	900,000	150,000	20.0%
General Obligation Bonds - 2005 Series C	1,550,000	1,550,000	-	0.0%
Total General Obligation Bonds	3,300,000	3,450,000	150,000	4.5%
Revenue Bonds	195,000	205,000	10,000	5.1%
Sub-total Retirement of Indebtedness	3,495,000	3,655,000	160,000	4.6%
Interest on Indebtedness				
General Obligation Bonds - 2001 Series A	488,265	443,300	(44,965)	-9.2%
General Obligation Bonds - 2003 Series B	715,376	679,800	(35,576)	-5.0%
General Obligation Bonds - 2003 Series C	732,036	673,900	(58,136)	-7.9%
Total General Obligation Bonds	1,935,677	1,797,000	(138,677)	-7.2%
Revenue Bonds	31,050	19,000	(12,050)	-38.8%
Sub-total Interest on Indebtedness	1,966,727	1,816,000	(150,727)	-7.7%
Bank Fees	6,000	6,000	-	0.0%
Reserves	-	-	-	0.0%
	\$ 5,467,727	\$ 5,477,000	\$ 9,273	0.2%

**YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT
(YAVAPAI COLLEGE)
BUDGET FOR FY2011-2012
EXPENDITURE LIMITATION COMPLIANCE**

	Current Funds			Plant Funds		TOTAL
	Unrestricted		Restricted	Plant	Debt	
	General	Auxiliary				
PROJECTED BUDGET EXPENDITURES (see below)	\$ 36,512,700	\$ 5,619,300	\$ 12,638,000	\$ 17,820,200	\$ 5,477,000	\$ 78,067,200
LESS EXCLUSIONS						
BOND PROCEEDS						-
REVENUE BOND PROCEEDS						-
DEBT SERVICE/BONDED INDEBTEDNESS					5,477,000	5,477,000
PROCEEDS - LONG-TERM OBLIGATIONS				8,515,000		8,515,000
DEBT SERVICE - OTHER LONG-TERM						
OBLIGATIONS				2,598,000		2,598,000
DIVIDENDS, INTEREST AND GAIN						
ON SALE	50,000			50,000	15,000	115,000
GRANTS & AID FROM FEDERAL						
GOVERNMENT			11,733,000			11,733,000
GRANTS, ETC. FROM PRIVATE AGENCY		303,000	300,000			603,000
PROP. 301 FUNDS			530,000			530,000
AMOUNTS RECEIVED - LAND, BLDGS						
OR IMPRV						-
AMOUNTS ACCUMULATED TO PURCHASE				4,201,700		4,201,700
TUITION AND FEES	9,982,400	907,000				10,889,400
PRIOR YEARS CARRY FORWARD						
USED						-
TOTAL EXCLUSIONS	\$ 10,032,400	\$ 1,210,000	\$ 12,563,000	\$ 15,364,700	\$ 5,492,000	\$ 44,662,100
BUDGET EXPENDITURES SUBJECT	\$ 26,480,300	\$ 4,409,300	\$ 75,000	\$ 2,455,500	\$ (15,000)	\$ 33,405,100
BUDGETED EXPENDITURE LIMITATION AS						\$ 47,208,739
CALCULATED BY THE ECONOMIC						
ESTIMATES COMMISSION						
AMOUNT (OVER) UNDER LIMITATION						\$ 13,803,639
PRIOR YEARS CARRY FORWARD						
AVAILABLE FOR USE:						
Balance after Use for FY2009-2010						
Actual	\$ 7,406,322	\$ -	\$ 84,421	\$ 1,457,683	\$ 502,975	\$ 9,451,401
BUDGETED EXPENDITURES	\$ 38,161,900	\$ 5,969,300	\$ 12,638,000	\$ 25,116,100	\$ 5,477,000	\$ 87,362,300
Less: Budgeted Items Not Expected						
to be Spent:						
Contingencies	899,200	200,000				1,099,200
Master Plan - Cordes Junction Presence -						
Mayer H.S. Improvements				200,000		200,000
Reserve for Capital Projects				6,845,900		6,845,900
Allowance for Unexpended						
Appropriations	750,000	150,000		250,000		1,150,000
Total adjustments	\$ 1,649,200	\$ 350,000	\$ -	\$ 7,295,900	\$ -	\$ 9,295,100
BUDGETED EXPENDITURES FOR	\$ 36,512,700	\$ 5,619,300	\$ 12,638,000	\$ 17,820,200	\$ 5,477,000	\$ 78,067,200
EXPENDITURE LIMITATION						

**YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT
(YAVAPAI COLLEGE)
BUDGET FOR FY2011-2012
FIVE-YEAR PROJECTIONS OF REVENUES AND EXPENDITURES**

	<u>FY 2011-12</u>	<u>FY 2012-13</u>	<u>FY 2013-14</u>	<u>FY 2014-15</u>	<u>FY 2015-16</u>
Revenues					
Property Taxes - Primary	\$ 38,714,700	\$ 40,069,715	\$ 41,672,503	\$ 43,339,403	\$ 45,072,979
Property Taxes - Secondary	5,234,100	5,234,100	5,234,100	5,234,100	5,234,100
General Fund - Tuition and Fees	9,982,400	10,481,520	11,110,411	11,777,036	12,483,658
Auxiliary Fund - Tuition and Fees	907,000	929,675	952,917	976,740	1,001,158
State Appropriations	899,200	899,200	899,200	899,200	899,200
Federal Grants and Contracts	11,733,000	11,733,000	11,733,000	11,733,000	11,733,000
State Grants and Contracts	75,000	75,000	75,000	75,000	75,000
State Workforce Development Funds	530,000	543,250	556,831	570,752	585,021
Investment Income	115,000	128,800	144,256	161,567	180,955
Sales and Services	1,852,200	1,898,505	1,945,968	1,994,617	2,044,482
Private Foundations	603,000	663,300	729,630	802,593	882,852
Master Plan Projects	200,000	-	-	-	-
Pledged Revenue Obligation Proceeds	8,000,000	-	-	-	-
Lease Purchase Proceeds	515,000	-	-	-	-
Capital Projects Account	4,201,700	7,986,513	-	-	-
Other	3,800,000	-	-	-	-
Total Revenues	\$ 87,362,300	\$ 80,642,577	\$ 75,053,816	\$ 77,564,007	\$ 80,192,406
Expenditures					
General Fund (includes \$899,200 contingency)	\$ 38,161,900	\$ 40,069,995	\$ 42,073,495	\$ 44,177,169	\$ 46,386,028
Auxiliary Fund	5,969,300	6,118,533	6,271,496	6,428,283	6,588,990
Restricted Fund	12,638,000	12,711,550	12,791,461	12,878,345	12,972,873
Plant Fund - Operations	869,700	887,094	904,836	922,933	941,391
Plant Fund - Capital Leases	1,158,800	597,317	82,578	41,289	-
Plant Fund - Pledged Revenue Obligations	1,439,200	1,408,356	1,406,756	1,398,956	1,399,556
Plant Fund - Building Maintenance Program	753,000	761,200	750,000	765,800	765,800
Plant Fund - Equipment Replacement Program	1,647,800	1,588,533	1,219,692	1,517,505	1,409,535
Plant Fund - Master Plan Projects	200,000	-	-	-	-
Plant Fund - Five-year Capital Improvement Plan*	12,201,700	10,665,000	2,000,000	-	-
Plant Fund - Future Projects (Savings)	6,845,900	-	1,461,503	3,341,727	3,636,232
Debt Service Fund	5,477,000	5,835,000	6,092,000	6,092,000	6,092,000
Total Expenditures	\$ 87,362,300	\$ 80,642,577	\$ 75,053,816	\$ 77,564,007	\$ 80,192,406
Favorable/(Unfavorable)	\$ -				

* CIP Expenditures match available revenue, not actual project list

**YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT
(YAVAPAI COLLEGE)
BUDGET FOR FY2011-2012
FIVE-YEAR PROJECTIONS OF EXPENDITURE LIMITATION COMPLIANCE**

	<u>FY 2011-2012</u>	<u>FY 2012-2013</u>	<u>FY 2013-2014</u>	<u>FY 2014-2015</u>	<u>FY 2015-2016</u>
Expenditures					
General Fund (includes \$899,200 contingency)	\$ 38,161,900	\$ 40,069,995	\$ 42,073,495	\$ 44,177,169	\$ 46,386,028
Auxiliary Fund	5,969,300	6,118,533	6,271,496	6,428,283	6,588,990
Restricted Fund	12,638,000	12,711,550	12,791,461	12,878,345	12,972,873
Plant Fund - Operations	869,700	887,094	904,836	922,933	941,391
Plant Fund - Capital Leases	1,158,800	597,317	82,578	41,289	-
Plant Fund - Pledged Revenue Obligations	1,439,200	1,408,356	1,406,756	1,398,956	1,399,556
Plant Fund - Building Maintenance Program	753,000	761,200	750,000	765,800	765,800
Plant Fund - Equipment Replacement Program	1,647,800	1,588,533	1,219,692	1,517,505	1,409,535
Plant Fund - Master Plan Projects	200,000	-	-	-	-
Plant Fund - Five-year Capital Improvement Plan	12,201,700	10,665,000	2,000,000	-	-
CIP - Future Projects	6,845,900	-	1,461,503	3,341,727	3,636,232
Debt Service Fund	5,477,000	5,835,000	6,092,000	6,092,000	6,092,000
Contingencies	(1,099,200)	(1,099,200)	(1,099,200)	(1,099,200)	(1,099,200)
Not Expected to be Expended	(1,150,000)	(1,150,000)	(1,150,000)	(1,150,000)	(1,150,000)
Master Plan Projects	(200,000)	-	-	-	-
Other	(6,845,900)	-	(1,461,503)	(3,341,727)	(3,636,232)
Total Adjusted Expenditures	\$ 78,067,200	\$ 78,393,377	\$ 71,343,113	\$ 71,973,080	\$ 74,306,974
Exclusions					
Bond Debt Service Payments	\$ 5,477,000	\$ 5,835,000	\$ 6,092,000	\$ 6,092,000	\$ 6,092,000
Proceeds from Lease Purchases	515,000	-	-	-	-
Pledged Revenue Obligation Proceeds	8,000,000	-	-	-	-
Lease Purchase payments	1,158,800	597,317	82,578	41,289	-
Pledged Revenue Obligation Payments	1,439,200	1,408,356	1,406,756	1,398,956	1,399,556
Interest Income	115,000	128,800	144,256	161,567	180,955
Federal Grants	11,733,000	11,733,000	11,733,000	11,733,000	11,733,000
Gifts from Private Agencies	603,000	663,300	729,630	802,593	882,852
Amounts Accumulated - Capital	4,201,700	7,986,513	-	-	-
Tuition & Fees	10,889,400	11,411,195	12,063,328	12,753,776	13,484,816
Prop 301 Funds	530,000	543,250	556,831	570,752	585,021
Total Revenues	\$ 44,662,100	\$ 40,306,731	\$ 32,808,379	\$ 33,553,932	\$ 34,358,200
Expenditures Subject to Limitation	\$ 33,405,100	\$ 38,086,647	\$ 38,534,734	\$ 38,419,148	\$ 39,948,773
Estimated Expenditure Limitation	47,208,739	49,569,176	52,047,635	54,650,016	57,382,517
Favorable/(Unfavorable)	\$ 13,803,639	\$ 11,482,529	\$ 13,512,900	\$ 16,230,869	\$ 17,433,744
FTSE @ 3% Growth-per-Year	4,692	4,833	4,978	5,127	5,281

**YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT
(YAVAPAI COLLEGE)
BUDGET FOR FY2011-2012
FIVE-YEAR CAPITAL IMPROVEMENT PLAN**

<u>Project Description</u>	<u>FY 2011-12</u>	<u>FY 2012-13</u>	<u>FY 2013-14</u>	<u>FY 2014-15</u>	<u>FY 2015-16</u>
Master Plan Projects:					
Cordes Junction Presence - Mayer H.S. Improvements	\$ 200,000				
Total Master Plan	\$ 200,000				

Capital Improvement Projects:

Internal Funding

Architectural/Design (study):

Clarkdale - Central Plant/Warehouse Design	\$ 200,000				
Clarkdale - Phase 1 Renovations (Bldgs F,G,H,I,L&M)	300,000				
Clarkdale - Infrastructure, Electrical and MDF Design	30,000				
Clarkdale - Winery Design	250,000				
CTEC - Building Renovation for Classrooms/Labs Design	100,000				
CTEC - Parking Lot Expansion Design		\$ 75,000			
District - Planning Contingency Design Fees	5,000				
District - Facilities Condition Index and Assessment	130,000				
Prescott - Residence Halls Business Plan	35,000				
Prescott - Cooling Plant & Kachina Fan Coils Design	120,000				
Prescott - Tennis Court Renovation Design			90,000		
Prescott - Parking Lot K Expansion Design			50,000		
Prescott - Heating Plant Design	50,000				

Infrastructure and Capital Projects:

Chino Valley - Arena Improvements		50,000			
Clarkdale - Central Plant/Warehouse Construction	4,284,700	1,000,000			
Clarkdale - Phase 1 Renovations (Bldgs F,G,H,I,L&M)	3,000,000	4,500,000			
Clarkdale - Buildings A,B,C,D,E and J Demolition		250,000			
Clarkdale - Reclaimed Water Line Construction		250,000			
Clarkdale - Pavilion Construction	140,000				
Clarkdale - Infrastructure Electrical & MDF	350,000				
Clarkdale - Winery Construction		1,500,000	\$ 1,000,000		
CTEC - Building Renovation for Classrooms/Labs	100,000	400,000			
Prescott - Performance Hall Improvements	500,000				
Prescott - Cooling Plant and Piping	2,307,000				
Prescott - Kachina Fan Coil Replacement	300,000	200,000			
Prescott - Tennis Court Renovation Construction		900,000			
Prescott - Parking K Expansion Construction		400,000			
Prescott - Heating Plant Construction		1,000,000	1,000,000		

Total Capital	\$ 12,201,700	\$ 10,665,000	\$ 2,000,000	\$ -	\$ -
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Total Master Plan and Capital	\$ 12,401,700
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Revenue Sources

G.O. Bond (Master Plan)	\$ 200,000
Pledged Revenue Obligations	8,000,000
Capital Project Accumulation Fund, Prior Reserves	4,201,700
Proceeds to be Determined	-
	<u>\$ 12,401,700</u>

(Excess)/Needed Capital	<u><u>\$ -</u></u>
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**YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT
(YAVAPAI COLLEGE)**

FIVE-YEAR BUILDINGS AND GROUNDS PREVENTATIVE MAINTENANCE PLAN

<u>Project Description</u>	<u>FY2011-12</u>	<u>FY2012-13</u>	<u>FY2013-14</u>	<u>FY2014-15</u>	<u>FY2015-16</u>
ENGINEERING SERVICES	\$ 42,500	\$ 42,400	\$ 42,500	\$ 42,400	\$ 42,400
ROADS	20,000	20,000	20,000	20,000	20,000
SIDEWALKS & CONCRETE	40,000	40,000	40,000	40,000	40,000
PARKING LOTS	26,000	26,000	26,000	26,000	26,000
WAYFINDING SIGNS	5,000	5,000	5,000	5,000	5,000
LANDSCAPING	5,000	5,000	5,000	5,000	5,000
SANITARY SEWERS	8,500	8,500	8,500	8,500	8,500
SITE DRAINAGE	5,000	5,000	5,000	5,000	5,000
STORM SEWERS	2,500	2,500	2,500	2,500	2,500
WATER SUPPLIES	7,500	7,400	7,500	7,400	7,400
BACKFLOW PREVENTORS	2,000	2,000	2,000	2,000	2,000
WATER STORAGE TANKS	1,500	1,500	1,500	1,500	1,500
FUEL STORAGE TANKS	1,000	1,000	1,000	1,000	1,000
GAS SUPPLY SYSTEMS	1,000	1,000	1,000	1,000	1,000
HEATING & COOLING PIPING	1,500	1,500	1,500	1,500	1,500
ELECTRICAL - MEDIUM VOLTAGE	2,500	2,500	2,500	2,500	2,500
ELECTRICAL - LOW VOLTAGE	2,500	2,500	2,500	2,500	2,500
LIGHTING	2,500	2,500	2,500	2,500	2,500
DATA & FIBER	3,000	3,000	3,000	3,000	3,000
ATHLETIC FACILITIES - TENNIS COURTS	25,000	25,000	25,000	25,000	25,000
ROOFS	152,500	140,000	93,500	70,000	70,000
PAINTING EXT.	50,000	60,000	60,000	60,000	60,000
PAINTING INT.	10,000	10,000	10,000	10,000	10,000
SPECIAL WALL COVERINGS	-	-	-	-	-
GREEN HOUSE WALL SIDING	-	-	-	15,000	15,000
ALARM SYSTEMS	20,000	20,000	20,000	20,000	20,000
FIRE SUPPRESSION SYSTEMS	2,500	2,500	2,500	2,500	2,500
EMERGENCY POWER SYSTEMS	5,000	5,000	5,000	5,000	5,000
EXT. SIGNAGE	5,000	5,000	5,000	5,000	5,000
INT. SIGNAGE	5,000	5,000	5,000	5,000	5,000
CARPET & VINYL	10,000	25,000	25,000	25,000	25,000
WOOD & GYM FLOORS	9,000	10,000	10,000	10,000	10,000
SPECIAL FLOORING	-	-	-	-	-
CERAMIC, PORCELAIN, STONE TILE	5,000	5,000	5,000	5,000	5,000
CEILINGS	10,000	19,900	20,000	20,000	20,000
DOOR HARDWARE	2,500	2,500	2,500	2,500	2,500
ADA SYSTEMS	5,000	5,000	5,000	5,000	5,000
CARD ACCESS SYSTEMS	5,000	5,000	5,000	5,000	5,000
ROLLUP DOORS	2,500	2,500	2,500	2,500	2,500
WINDOW COVERINGS	2,500	2,500	2,500	2,500	2,500
ENERGY MANAGEMENT SYSTEMS	10,000	10,000	10,000	10,000	10,000
HVAC PACKAGE UNITS	30,000	30,000	30,000	30,000	30,000
HVAC CONTROL SYSTEMS	20,000	20,000	20,000	20,000	20,000
HVAC CHILLERS	15,000	-	35,000	60,000	60,000
EVAPORATIVE COOLERS	3,500	3,500	3,500	3,500	3,500
COMPRESSORS	2,500	2,500	2,500	2,500	2,500
FUME HOOD & EXHAUST SYSTEMS	5,000	5,000	5,000	5,000	5,000
MOTORS & PUMPS	30,000	30,000	30,000	30,000	30,000
FANCOILS	5,000	5,000	5,000	5,000	5,000
CHEMICAL TREATMENT SYSTEMS	1,000	1,000	1,000	1,000	1,000
BOILERS	20,000	20,000	20,000	20,000	20,000
PLUMBING FIXTURES	5,000	5,000	5,000	5,000	5,000
WATER HEATERS	5,000	5,000	5,000	5,000	5,000
FLUSH VALVES	5,000	5,000	5,000	5,000	5,000
MIXING VALVES	2,500	2,500	2,500	2,500	2,500
AQUATIC SYSTEMS	2,500	2,500	2,500	2,500	2,500
DRINKING FOUNTAINS	3,000	3,000	3,000	3,000	3,000
RENOVATIONS	70,000	70,000	70,000	69,500	69,500
CLASSROOM FURNITURE	4,000	4,000	4,000	4,000	4,000
OFFICE FURNITURE	4,000	4,000	4,000	4,000	4,000
OUTDOOR FURNITURE : BENCHES & TABLES	2,000	2,000	2,000	2,000	2,000
SPECIALTY FURNITURE	1,000	1,000	1,000	1,000	1,000
APPLIANCES	1,000	1,000	1,000	1,000	1,000
TOTALS	\$ 753,000	\$ 761,200	\$ 750,000	\$ 765,800	\$ 765,800

**YAVAPAI COMMUNITY COLLEGE DISTRICT
(YAVAPAI COLLEGE)
BUDGET FOR FY2011 - 2012
FIVE YEAR EQUIPMENT REPLACEMENT PLAN**

Department	FY 2011-2012		FY 2012-2013		FY 2013-2014		FY 2014-2015		FY 2015-2016	
	#	Amount								
INSTRUCTION -										
Career & Technical Education										
Agribusiness										
Greenhouse Environmental Controls			1	\$ 20,000						
Gunsmithing										
Milling Machine			1	8,000			1	\$ 8,000	1	\$ 8,000
Engraving Machine							1	1,500		
Lathes							2	12,000		
Pedastal Grinder										
Horizontal Bandsaw			1	5,000						
Automotive										
Modis Diagnostics										
Engine Dynamometer										
Solvent Recycler					1	\$ 7,000				
Bench Brake Lathe							1	5,000		
Lifts							3	21,000		
Paint Booth							1	35,000		
Mining										
Computer trainers					12	38,000				
Construction										
Utility Trailer			1	3,000						
CNC										
Mill							1	75,000		
Welding										
Hydraulic Iron Worker					1	12,000				
Plasma Cutter					1	2,500				
GMAW welders					2	5,000				
GTAW welders			1	3,500					1	3,500
Miller XMT Power Source Welders			2	9,000					2	9,000
Bend Tester					1	5,000				
Band Saw							1	5,000		
Pipe Beveler							1	4,500		
Bench Sander			1	3,500	1	3,500	1	3,500		
Hydraulic Press							1	4,000		
Hydraulic Plate Shear							1	20,000		
Line Tracker Cutting Machine					1	3,500				
Public Safety-										
EMS Program:										
Laerdal Baby Anne Manikins										
Laerdal Mega Code Kelly			1	10,000			1	7,500		
Laerdal ALS Baby 200			1	2,600			1	2,700		
Zoll M-Series Monitor/Defibrillator					1	14,000				
Laerdal Airway Management Trainer			1	3,800						
Fire Science Program:										
Self-Contained Breathing Apparatus (SCBA)							4	11,200	4	11,200
Structural Firefighting Protective Clothing (coat, pant)	10	\$ 16,000	10	16,000	10	16,000	10	16,000	10	16,000
NARTA:										
Automobile for Driver's Training									2	25,000
Liberal Arts & Social Sciences										
Visual and Performing Arts										
Prescott Campus:										
Bb Bass Clarinet			1	2,000						
Violin			1	1,500						
Concert Bass Drum w/Stand					1	1,500				
Baritone Saxophone							1	6,000		
Trombone w/F Attachment							1	6,485	1	2,500
Olsen 24 Gas Kiln Kit									1	5,425
Olympic FL12E Electric Kiln										
12" Combo Table Saw			1	1,707						
6" Trim Saw					1	1,015				
Rio Grande Programable Kiln					1	2,765				
Arbors Titan Machine							1	4,488		
Arbors Titan Machine									1	4,488
Hypertherm Plasma Cutter					1	4,994				
Powermatic Lathe #4224					1	7,062		7,062		
Jet Shaper/Router Table 3 hp							1	2,640	1	2,640
Takach Etching Press 2448			1	7,447						
NuArc Exposure System					1	3,554				
Verde Campus:										
Drafting tables			16	4,000						
Spray Booth									1	2,200
Pottery wheels			1	1,500	1	1,650	1	1,815	1	1,996
Kiln					1	5,500			1	3,500
Air Cleaner	1	5,000								
Vacuum Investor (Jewelry)	1	2,000								
Taborets							16	2,000		
Easels							16	3,600		
Photographic enlargers			2	1,200						
Foundation Studies										
Sciences, Nursing, Allied Health, HPER & Athletics										
Math and Science-										
Microscopes, Verde	6	8,694								
Microscopes, Prescott			5	9,978	5	10,327	5	10,689	5	11,063
Microscopes, Sedona			6	10,500						
Cadaver			1	3,213				3,442		
Disarticulated Skeleton	1	1,500								
HPER Programs-Prescott										
BSB-Portable Backstop	1	4,200								
BSB-John Deere Gator (Field prep)					1	8,500				
Softball Batting tunnel									2	2,800
Whirlpool	1	5,000								
Combination Unit Stim and US			1	5,000			1	6,000		

**YAVAPAI COMMUNITY COLLEGE DISTRICT
(YAVAPAI COLLEGE)
BUDGET FOR FY2011 - 2012
FIVE YEAR EQUIPMENT REPLACEMENT PLAN**

Department	FY 2011-2012		FY 2012-2013		FY 2013-2014		FY 2014-2015		FY 2015-2016	
	#	Amount								
Ice Machine					1	6,000				
Indoor Batting Cage			1	7,200						
Storage Cabinets-Spt. Med.							4	4,000		
Commercial Washer					1	2,000				
Pool-Wave Eater Lane Line Reel (Kiefer Aquatics)			1	1,199						
Sound System for Pools							1	6,000		
Pool-Kiefer Lane Lines Advantage			5	1,800	5	1,800				
Group Exercise Equipment							25	3,750		
Pool-Swim Lift Gallatin □WP 400 Speci	1	6,075					1	6,075		
Wt. Rm. Elliptical									1	4,500
Wt. Rm. Spinning Bike										
Kayak Spray Skirts and Paddles							1	2,500		
Wt. Rm. Treadmill	1	5,500								
Wt. Rm. Sgt. Rack w/ Platform	1	3,200								
Wt. Rm. Seated Row Machine			1	3,800						
Wt. Rm. Leg Press			1	4,500						
Wt. Rm. Elliptical					1	5,000				
Wt. Rm. Treadmill					1	5,500				
Wt. Rm. Equipment							1	5,000	1	6,000
Verde Campus Physical Education- Treadmill			1	2,445						
Recumbent Cycle					1	1,445				
Stairstepper	1	1,744								
Elliptical Machine					1	2,180				
Exercise Mats	25	1,300			25	1,346				
Sedona Campus Physical Education- Treadmill									1	6,500
Nursing and Allied Health- Hill-Rom Hospital Beds			1	4,275	1	4,425				
Stretcher					1	1,900				4,650
Manikins - Nasco Geri			1	5,105			1	5,360		
IV arm Kits			2	2,200	1	1,150	1	1,200		
IV Pumps Spectra			1	3,557						
IV Pumps Verde			1	7,500	1	7,765				
Med carts							1	2,370		
Manikin Laerdal Kelly /Annie	1	7,300	1	7,400						
Manikin Laerdal Child			1	4,000	1	4,200				
Manikin Nasco OB	1	3,820								
ECG Rhythm Simulator										
Headwall Systems			1	3,150	1	3,150				
Virtual IV Haptic Device	1	11,000			1	11,550				
Vital Sim Unit	1	4,350			2	4,570				
Integrated Diagnostic System (AH)									1	1,635
EKG Machine (AH)					1	1,935				
Microscope (AH)									2	2,440
Med Cart (AH)									2	4,140

ACADEMIC SUPPORT SERVICES

Student & Academic Services

Library Services

InfoPortal - Prescott Campus Library										
65" Plasma Screen					1	7,200				
Parabolic Speakers			2	3,000						
InfoPortal - Verde Campus Library										
50" Plasma Screen			1	2,500						
Envisionware Print Mngmt. Equipment:										
Jamex Coin/Bill Acceptor (P)			1	3,000						
Jamex Coin/Bill Acceptor (V)			1	3,300						
S-T Imaging Microfiche Reader					1	14,600				
Miscellaneous Equipment:										
DVD Cleaner (P)			1	3,000						
DVD Cleaner (V)			1	3,000						
3M Resensitizer 764 and 2011 (P)			1	1,485						
3M Resensitizer 764 and 2011 (V)					1	1,485				

ADMINISTRATIVE SERVICES

Information Technology Services

TSS Desktop Services-										
Desktop Computers w/Monitors	242	314,600	306	392,292	184	235,888	402	515,364	319	408,958
MAC Computers w/Monitors	63	113,400	37	59,200	46	73,600	12	19,200	59	94,400
Laptop Computers	20	29,000	20	29,000	25	36,250	25	36,250	25	36,250
Photo ID System	2	2,600								
Photo ID Camera									2	4,000
PTSS Technology Support Services-										
Digital Presenter (Doc Cam)	22	18,700	9	7,650	14	11,900	26	22,100	30	25,500
Digital Projector/Large Flat Panel	33	85,800	11	28,600	14	36,400	29	75,400	34	88,400
Large Format Digital Projector	1	6,000			2	12,000	1	6,000	2	12,000
Capture Camera System (Vaddio)	21	29,400	10	14,000	2	2,800	15	21,000	15	21,000
Intelligent Audio Mixer	1	3,500			1	3,500	4	14,000	3	10,500
Medium Plasma/LCD Screen	13	18,200	12	16,800	1	1,400	6	8,400	12	16,800
Presentation Control System	12	14,400	6	7,200	6	7,200	29	34,800	32	38,400
Presentation Button Panel	43	13,545	13	4,095	12	3,780	2	630		
Presentation Scaler/Switcher	43	49,450	9	10,350	16	18,400	28	32,200	33	37,950
Instructor Lectern (New Installs)	37	70,300	11	20,900			2	3,800		
Public Address System					5	10,000				
Video Whiteboard/Smart Panel	6	15,600	2	5,200						
Videoconference Ceiling Microphone	18	23,400	10	13,000			2	2,600		
Videoconference Codec (Tier 1)										
Videoconference Codec (Tier 2)			4	88,000	1	22,000	1	22,000		
Videoconference Codec (Tier 3)	3	87,000	2	58,000						
Videoconference MCU (Bridge)			1	35,000						
Videoconference Content Server			1	40,000						
Videoconference Server (VCS)					1	16,500				

**YAVAPAI COMMUNITY COLLEGE DISTRICT
(YAVAPAI COLLEGE)
BUDGET FOR FY2011 - 2012
FIVE YEAR EQUIPMENT REPLACEMENT PLAN**

<u>Department</u>	<u>FY 2011-2012</u>		<u>FY 2012-2013</u>		<u>FY 2013-2014</u>		<u>FY 2014-2015</u>		<u>FY 2015-2016</u>	
	<u>#</u>	<u>Amount</u>								
Videconference Manage Server (TMS)					1	11,000				
Systems Administration:										
NetApp SAN BLDG 1									1	200,000
NetApp SAN BLDG K										
Dell/EMC SAN BLDG 1 ERP			1	150,000						
VM Environment Host Servers	3	30,000	3	30,000	3	30,000	3	30,000	3	30,000
ERP Physical Servers					14	105,000				
Physical Servers	6	45,000					6	45,000		
UCS System for Verde HOT site	1	130,000								
FC Infrastructure (Switches for SAN)					2	30,000	2	30,000		
Remote Campus Storage SAN			2	45,000						
LTO 5 Tape Drives	2	20,000								
Storage Capacity for SANS (Growth)	1	25,000	1	25,000	1	25,000	1	25,000	1	25,000
Coyote Point Load Balancers	2	28,000								
Cisco 2960 Switch (Upgrades for										
2950 switches and older)	5	5,000								
Cisco 3560 Switch (Upgrades for										
3550 switches and older)	6	25,000								
10G Module for Bldg. K	1	40,000								
Supervisor Module Upgrade					2	18,000				
Cisco 3750 Switches for 10G	5	75,000	4	60,000	4	60,000	4	60,000	4	60,000
Wireless Units Expansion/ Replacement	5	4,000	5	4,000	5	4,000	5	4,000	5	4,000
Prescott Campus Outside Router										
Replacement to support OC-3										
Web Services:										
Digital Still Camera/Lenses	1	3,000	1	3,000	1	3,000	1	3,000	1	3,000
Digital Network Camera/Lenses	1	2,000	1	2,000	1	2,000	1	2,000	1	2,000
Telephony:										
Migration of PBX Hardware (Nortel -> Cisco)	1	50,000	1	50,000	1	50,000	1	50,000	1	50,000
Business Services										
Copier Services - District-Wide:										
Biz Hub 362 Copier	2	11,922	5	30,385	2	12,154	3	30,385		
Biz Hub 920 Production Unit	1	28,752			1	28,752				
Business Office										
Shredder					1	3,000				
Facilities										
Facilities - Equipment:										
AV12QX Extractors					1	5,000				
17" Auto Scrubber					1	3,800				
26" Auto Scrubber										
17" Floor Scrubbers					1	4,000	1	1,700		
20" Burnisher			1	1,700					1	1,700
Carpet Extractors					1	3,500				
Verde Backhoe										
Bob-Cat Loader	1	15,000							1	15,000
Snow Removal Equipment	Varies	35,000						25,000		
Data Rm. UPS Pres.										
Perf. Hall UPS Pres.								20,000		
Data Rm. UPS Verde										
Data Rm. UPS PV				9,000						
Data Rm. UPS CVAG								5,000		
Facilities - Vehicles:										
E350 (12-passenger) LINE			1	35,000	1	35,000	1	31,500	1	35,000
Facilities Service Trucks									1	21,000
Courier Cargo Van										
ITS Vehicle			1	17,000	1	20,000			1	20,000
President's Vehicle							1	40,000		
Verde Dean's Vehicle			1	18,000						
Campus Safety										
Gun storage lockers	5	2,000								
Glock .40 caliber service weapons	2	1,200								
SUV 4x4 to replace jeep			1	15,000						
Security System Equipment		87,148								
Auxiliary Enterprises										
Performance Hall:										
Theatrical Lighting and Rigging										
Family Enrichment Center										
Commercial Washer & Dryer Set	1	3,200								
Commercial Oven/Stove			1	9,800						
Commercial Dishwasher					1	6,000				
Area Rugs					4	1,300				
Toddler Play Ground Fall Zone			1	9,500						
Preschool Play Ground Fall Zone									1	9,500
Total Equipment		\$ 1,647,800		\$ 1,588,533		\$ 1,219,692		\$ 1,517,505		\$ 1,409,535