

**Joint Legislative Children & Families
Reorganization Study Committee
System Reform: Part II (Draft)**

Prepared for:

Senator David Petersen, Co-Chair
Representative Laura Knaperek, Co-Chair

December 1998

APPENDIX A

**ARIZONA'S CHILDREN AND FAMILIES DELIVERY SYSTEM:
DISAGGREGATING PROGRAMS BY POPULATIONS SERVED
DEPARTMENT OF ECONOMIC SECURITY**

Agency Description

DES combines all of Arizona's human service programs within a single agency. This broad range of services is delivered through a network of 64 programs by 9,567 employees working in more than 270 offices statewide. The services range from financial support, to child and adult protection, to community assistance. Each month, DES' services are sought by more than 1 million Arizona children and families, elderly, persons needing assistance with employment, training and income, and individuals with developmental and other disabilities.

Agency Mission

To work with the people we serve to achieve their self-sufficiency.

PROGRAMS AND MISSION STATEMENTS <i>(as per Master List of State Government Programs 1998-1999)</i>	COMPONENTS OF DES's CONTINUUM OF SERVICES								
	1 Prevention			2	3	4	5	6	7
	Universe	Selective	Indicated	basic care & support	protect individ	protect comm	in-home/outpatient services	out-of-home to acute care	institution/acute care
1. Central Administration (DEA.1) <i>To provide leadership, direction, coordination and support to enable DES to achieve its mission and vision. (p. 206)</i>									
A. Governor's Council on Developmental Disabilities (DEA.1.3) <i>To promote quality programs and dignity of life for all persons who have developmental disabilities and ensure that they have the opportunity to achieve their individual maximum potential for independence, productivity and integration through systems-wide: a) planning for expanded and improved services; b) advocacy and protection of human rights; and c) monitoring, coordination. (p. 207)</i>									
B. Interagency Coordinating Council for Infants & Toddlers (AzEIP) (DEA.1.4) <i>To optimize the developmental potential of Arizona children (birth to age three who have developmental delays) and their families through the development and implementation of a comprehensive, coordinated, community based service delivery system that is family-focused and culturally appropriate. (p. 208)</i>						✓			

DEPARTMENT OF ECONOMIC SECURITY (contd)

<p align="center">PROGRAMS AND MISSION STATEMENTS</p> <p align="center"><i>(as per Master List of State Government Programs 1998-1999)</i></p>	<p align="center">COMPONENTS OF DES's CONTINUUM OF SERVICES</p>								
	<p align="center">1 Prevention</p>			<p align="center">2</p>	<p align="center">3</p>	<p align="center">4</p>	<p align="center">5</p>	<p align="center">6</p>	<p align="center">7</p>
	<p align="center">Universe</p>	<p align="center">Selective</p>	<p align="center">Indicated</p>	<p align="center">basic care & support</p>	<p align="center">protect individ</p>	<p align="center">protect comm</p>	<p align="center">in-home/outpatient services</p>	<p align="center">out-of-home ↗ to acute care</p>	<p align="center">institution/acute care</p>
<p>2. Domestic Violence Program (DEA.11) <i>To protect the victims of domestic violence and their children and to improve the comprehensive Domestic Violence Program in Arizona. (Program provides funding for shelter and supportive services for victims of domestic violence and their children by utilizing a statewide network of private non-profit shelter facilities and safe houses.) (p. 215)</i></p>					✓			✓	
<p>3. Utility Assistance (DEA.14) <i>To assist low-income households obtain and maintain basic utility services. (p. 216)</i></p>				✓					
<p>4. Family Assistance (DEA.16) <i>To conduct eligibility determination and provide assistance benefits to low-income families and individuals to improve their quality of life by meeting their immediate basic needs and promoting independence and self-sufficiency through referrals to departmental and community resources. (p. 217)</i></p>									
<p>A. Cash Assistance under Family Assistance Administration (DEA.16.1) <i>To conduct eligibility determination and provide assistance benefits to low-income families and individuals to improve their quality of life by meeting their immediate basic needs and promoting independence and self-sufficiency through referrals to departmental and community resources. (p. 217)</i></p>				✓					
<p>B. Cash Assistance under Temporary Assistance for Needy Families (TANF) (DEA.16.2) <i>To provide financial assistance to low-income households on an interim basis while they gain self-sufficiency (formerly known as Aid to Families with Dependent Children [AFDC]). (p. 218)</i></p>				✓	✓				

DEPARTMENT OF ECONOMIC SECURITY (contd)

<p align="center">PROGRAMS AND MISSION STATEMENTS</p> <p align="center"><i>(as per Master List of State Government Programs 1998-1999)</i></p>	<p align="center">COMPONENTS OF DES's CONTINUUM OF SERVICES</p>								
	<p align="center">1 Prevention</p>			<p align="center">2</p>	<p align="center">3</p>	<p align="center">4</p>	<p align="center">5</p>	<p align="center">6</p>	<p align="center">7</p>
	<p align="center">Universe</p>	<p align="center">Selective</p>	<p align="center">Indicated</p>	<p align="center">basic care & support</p>	<p align="center">protect individ</p>	<p align="center">protect comm</p>	<p align="center">in-home/outpatient services</p>	<p align="center">out-of-home ↗ to acute care</p>	<p align="center">institution/acute care</p>
<p>4. Family Assistance (contd)</p> <p>C. Child Passenger Restraint (DEA.16.3) <i>To prevent injury or death of children by providing car seats to applicants who meet eligibility criteria. (p. 219)</i></p>					✓				
<p>D. Eligibility Determination (DEA.16.4) <i>To conduct eligibility determination and provide assistance benefits to low-income families and individuals to improve their quality of life by meeting their immediate basic needs, and to promote independence and self-sufficiency through referrals to departmental and community resources. (p. 219)</i></p>				✓					
<p>E. Food Stamps (DEA.16.5) <i>To improve levels of nutrition among low-income households. (p. 219)</i></p>				✓					
<p>F. Youth Support Research (DEA.16.10) <i>To assess the effects of using incentive rewards to reinforce the positive study habits and academic performance of students by reducing gang activity. (p. 221)</i></p>									
<p>5. Administration and Training—Children, Youth & Families (DEA.17) <i>To provide opportunities and services to families so that children at risk can grow in safe, caring environments and to advocate for children's rights and needs. (p. 222)</i></p>									
<p>6. Child Abuse Prevention (DEA.18) <i>To strengthen and stabilize families and to increase public awareness of child abuse prevention. (p. 223)</i></p>									
<p>A. Healthy Families Pilot (DEA.18.1) <i>To utilize home-based, family-centered services which promote health, prevent child abuse, and optimize child development. (p. 223)</i></p>							✓		

DEPARTMENT OF ECONOMIC SECURITY (contd)

<p align="center">PROGRAMS AND MISSION STATEMENTS</p> <p align="center"><i>(as per Master List of State Government Programs 1998-1999)</i></p>	<p align="center">COMPONENTS OF DES's CONTINUUM OF SERVICES</p>								
	<p align="center">1 Prevention</p>			2	3	4	5	6	7
	Universe	Selective	Indicated	basic care & support	protect individ	protect comm	in-home/outpatient services	out-of-home ✓ to acute care	institution/acute care
<p>6. Child Abuse Prevention (contd) B. Child Abuse Prevention (DEA.18.2) <i>To utilize home-based, family-centered services which promote health, prevent child abuse, and optimize child development and to provide information about model child abuse programs that will increase knowledge and skills of participants. (p. 223)</i></p>							✓		
<p>7. Family Preservation (DEA.19) <i>To strengthen and preserve families through the provision of a continuum of family-centered services which are coordinated, community-based, accessible, and responsive. (p. 224)</i></p>									
<p>A. In-Home Children Services (DEA.19.1) <i>To provide services which will strengthen and stabilize families through a continuum of in-home family-centered quality services. (p. 225)</i></p>							✓		
<p>B. Intensive Family Services (DEA.19.2) <i>To provide services to children who are at imminent risk of out-of-home placement due to abuse, neglect or dependency. (p. 225)</i></p>					✓		✓		
<p>C. High-Risk Infants (DEA.19.3) <i>To provide services to families to ensure a safe and healthy environment so that infants born exposed to drugs and alcohol during their mother's pregnancy may remain in the home. (p. 226)</i></p>					✓		✓		
<p>D. Family Builders</p>				✓	✓		✓	✓	

DEPARTMENT OF ECONOMIC SECURITY (contd)

<p align="center">PROGRAMS AND MISSION STATEMENTS</p> <p align="center"><i>(as per Master List of State Government Programs 1998-1999)</i></p>	<p align="center">COMPONENTS OF DES's CONTINUUM OF SERVICES</p>								
	<p align="center">1 Prevention</p>			<p align="center">2</p>	<p align="center">3</p>	<p align="center">4</p>	<p align="center">5</p>	<p align="center">6</p>	<p align="center">7</p>
	<p align="center">Universe</p>	<p align="center">Selective</p>	<p align="center">Indicated</p>	<p align="center">basic care & support</p>	<p align="center">protect individ</p>	<p align="center">protect comm</p>	<p align="center">in-home/outpatient services</p>	<p align="center">out-of-home to acute care ↗</p>	<p align="center">institution/acute care</p>
<p>8. Child Protection (DEA.20) <i>To protect children by conducting investigations of alleged child maltreatment involving a parent, legal guardian or custodian. (p. 226)</i></p>					✓				
<p>9. Alternative Family Services (DEA.21) <i>To promote permanent placement for children who must be removed from their families and to assist young adults to transition into adult living. (p. 226)</i></p>									
<p>A. Adoption Services (DEA.21.1) <i>To ensure that a permanent placement is implemented for children who must be removed from their families. (p. 227)</i></p>				✓	✓		✓	✓	
<p>B. Out-of-Home Children Services (Foster Care) (DEA.21.2) <i>To ensure that a permanent placement is implemented for children who must be removed from their families. (p. 227)</i></p>							✓		
<p>C. Child Severance Project (DEA.21.3) <i>To expedite procedures to terminate parent-child relationships for the purpose of placing children for adoption. (p. 228)</i></p>					✓				
<p>D. Independent Living (DEA.21.4) <i>To assist young adults with programs and services that will help prepare them for the transition from foster care to independent living. (p. 228)</i></p>				✓				✓	
<p>10. Comprehensive Child Care (DEA.22) <i>To support the well-being and economic independence of Arizona's families by providing child care assistance and developing child care services. (p. 228)</i></p>				✓					

DEPARTMENT OF ECONOMIC SECURITY (contd)

<p align="center">PROGRAMS AND MISSION STATEMENTS</p> <p align="center"><i>(as per Master List of State Government Programs 1998-1999)</i></p>	<p align="center">COMPONENTS OF DES's CONTINUUM OF SERVICES</p>								
	<p align="center">1 Prevention</p>			2	3	4	5	6	7
	Universe	Selective	Indicated	basic care & support	protect individ	protect comm	in-home/outpatient services	out-of-home ↗ to acute care	institution/acute care
<p>11. Comprehensive Medical & Dental Program (DEA.23) <i>To ensure that Arizona children in foster care receive health care services in cooperation with foster care providers. (p. 229)</i></p>				✓					
<p>12. Child Support (DEA.24) <i>To provide effective and fair child support services by locating parents, establishing paternity and child support orders, and enforcing those orders to enable families to become or remain self-sufficient while reducing the financial burden on the taxpayer. (p. 230)</i></p>				✓					
<p>A. Overall Child Support (DEA.24.1) <i>To provide effective and fair child support services by locating parents, establishing paternity and child support orders and enforcing those orders to enable families to become or remain self-sufficient while reducing the financial burden on the taxpayers. (p. 230)</i></p>				✓		✓			
<p>B. Paternity Establishment (DEA.24.2) <i>To establish legal paternity for children born out of wedlock. (p. 230)</i></p>				✓					
<p>C. Support Order Establishment (DEA.24.3) <i>To establish a non-custodial parent's legal obligation to provide support to his or her children. (p. 231)</i></p>				✓					
<p>D. Enforcement (DEA.24.4) <i>To enforce child support orders. (p. 231)</i></p>				✓					

DEPARTMENT OF ECONOMIC SECURITY (contd)

<p align="center">PROGRAMS AND MISSION STATEMENTS</p> <p align="center"><i>(as per Master List of State Government Programs 1998-1999)</i></p>	<p align="center">COMPONENTS OF DES's CONTINUUM OF SERVICES</p>								
	<p align="center">1 Prevention</p>			2	3	4	5	6	7
	Universe	Selective	Indicated	basic care & support	protect individ	protect comm	in-home/outpatient services	out-of-home ↗ to acute care	institution/acute care
<p>13. Administration—Developmental Disabilities (Long Term Care) (DEA.25) <i>To develop, enhance and support environments which will enable individuals with developmental disabilities to achieve and maintain physical well-being, personal and professional satisfaction, participation as family and community members and safety from abuse and exploitation. (p. 232)</i></p>									
<p>14. DDD Case Management Services (DEA.26) <i>To coordinate services and support in a timely manner for individuals with developmental disabilities and their families. (p. 232)</i></p>			✓	✓	✓	✓			
<p>15. DDD Home & Community Based Services (DEA.27) <i>To effectively meet the needs of ALTCS and Non-ALTCS eligible individuals with developmental disabilities and their families, in the least restrictive home and community based settings, and to provide Family Support to promote independence and inclusion within the community. (p. 233)</i></p>									
<p>A. Licensed Group Homes (DEA.27.1) <i>To provide quality home and community based services which promote community integration, independence, dignity and choice to eligible individuals with developmental disabilities who live in licensed community residential settings. (p. 233)</i></p>			✓	✓	✓			✓	
<p>B. Licensed Child Developmental Foster Homes (DEA.27.3) <i>To provide temporary care to abused, neglected, and dependent children, emphasizing the most home-like, least restrictive settings possible, while pursuing reunification of the child with the family or permanency planning. (p. 234)</i></p>			✓	✓	✓			✓	

DEPARTMENT OF ECONOMIC SECURITY (contd)

<p align="center">PROGRAMS AND MISSION STATEMENTS</p> <p align="center"><i>(as per Master List of State Government Programs 1998-1999)</i></p>	<p align="center">COMPONENTS OF DES's CONTINUUM OF SERVICES</p>								
	<p align="center">1 Prevention</p>			2	3	4	5	6	7
	Universe	Selective	Indicated	basic care & support	protect individ	protect comm	in-home/ outpatient services	out-of-home ↗ to acute care	institution/acute care
<p>15. DDD Home & Community Based Services (contd)</p> <p>C. At Home With Family (DEA.27.4) <i>To provide quality family support services, which promote choice, independence, dignity, decision making, and inclusion within the community, to eligible individuals with developmental disabilities who reside at home with their families. (p. 234)</i></p>			✓	✓	✓		✓		
<p>16. Institutional Services (DD/Long Term Care) (DEA.28) <i>To provide services to eligible individuals with developmental disabilities to maximize their functional capabilities and to pursue home and community based placement whenever appropriate. (p. 236)</i></p>									
<p>A. Intermediate Care Facilities for the Mentally Retarded (DEA.28.1) <i>To provide active treatment to Arizona Long Term Care System (ALTCS) eligible individuals with disabilities and to pursue home and community based placement whenever possible. (p. 236)</i></p>				✓	✓	✓			✓
<p>B. Large Group Living Facilities (DEA.28.2) <i>To provide residential care, supervision and services to individuals with developmental disabilities to maximize their functional capabilities and to pursue home and community placements whenever appropriate. (p. 236)</i></p>				✓	✓	✓		✓	
<p>C. Nursing Facilities (DEA.28.3) <i>To provide nursing, residential care and supervision to eligible individuals with developmental disabilities and to pursue home and community based placement whenever possible. (p. 273)</i></p>				✓	✓	✓			✓

DEPARTMENT OF ECONOMIC SECURITY (contd)

PROGRAMS AND MISSION STATEMENTS <i>(as per Master List of State Government Programs 1998-1999)</i>	COMPONENTS OF DES's CONTINUUM OF SERVICES								
	1 Prevention			2 basic care & support	3 protect individ	4 protect comm	5 in-home/outpatient services	6 out-of-home ↗ to acute care	7 institution/acute care
	Universe	Selective	Indicated						
16. Institutional Services (DD/Long Term Care) (contd) D. Residential Treatment Centers (DEA.28.4) <i>To provide behavioral health services and residential care and supervision to eligible individuals with developmental disabilities and to pursue home and community based placement whenever appropriate. (p. 237)</i>				✓	✓	✓			✓
E. Arizona Training Programs (DEA.28.5) <i>To provide active treatment to Arizona Long Term Care System (ALTCS) eligible individuals and to provide residential care supervision and services to individuals with developmental disabilities to maximize their functional capabilities and to pursue home and community placements whenever possible and appropriate. (p. 237)</i>				✓	✓	✓			✓
TOTAL NUMBER OF PROGRAMS BY COMPONENT	32			23	18	6	9	8	4

**ARIZONA'S CHILDREN AND FAMILIES DELIVERY SYSTEM:
DISAGGREGATING PROGRAMS BY COMPONENT IN A CONTINUUM OF SERVICES
DEPARTMENT OF HEALTH SERVICES**

Agency Description

The Department of Health Services (DHS) is responsible for the provision of most public health programs, most behavioral health programs, emergency medical services, state laboratory support, vital records maintenance, disease control and epidemiological monitoring. DHS is composed of six divisions: (1) Director's Office (overall administration, direction and agency leadership); (2) Public Health Services (program services); (3) Behavioral Health Services; (4) Assurance and Licensure Services; (5) Information and Technology Services; and (6) Financial Services.

Agency Mission

To assess and assure the physical and behavioral health of all Arizonans through education, intervention, prevention, delivery of services, and the advancement of public policies that address current and emerging health issues in a manner that demonstrates our efficiency, effectiveness, integrity and leadership.

PROGRAMS AND MISSION STATEMENTS <i>(as per Master List of State Government Programs 1998-1999)</i>	COMPONENTS OF DHS'S CONTINUUM OF SERVICES								
	1			2	3	4	5	6	7
	Universe	Selective	Indicated	Prevention basic care & support	protect individ	protect comm	in-home/ outpatient services	out-of-home to acute care	institution/ acute care
1. Assurance & Licensure Services (HSA.3) <i>To ensure the health and safety of all Arizonans through a comprehensive system of monitoring and licensing health care and child care facilities. (p.265)</i>									
A. Licensure Administration (HSA.3.1) <i>To provide the leadership and direction to ensure the health and safety of all clients of health and child care facilities through a unified system of monitoring and licensing. (p. 265)</i>					✓	✓			
B. Child Care Licensure (HSA.3.2) <i>To ensure the health and safety of children in child care facilities, child care group homes, school-based programs and DES-licensed foster care homes throughout Arizona. (p. 265)</i>					✓	✓			
C. Health Care Licensure (HSA.3.3) <i>To ensure that the health and safety of the public is promoted and safeguarded through licensing and certification services. (p. 266)</i>					✓	✓			
D. Enforcement/Training/Fingerprinting (HSA.3.4) <i>To ensure the health and safety of residents in health and child care facilities through training of health and child care personnel and fingerprinting and enforcement activities. (p.266)</i>					✓				

DEPARTMENT OF HEALTH SERVICES (contd)

<p align="center">PROGRAMS AND MISSION STATEMENTS</p> <p><i>(as per Master List of State Government Programs 1998-1999)</i></p>	<p align="center">COMPONENTS OF DHS's CONTINUUM OF SERVICES</p>								
	1			2	3	4	5	6	7
	Universe	Selective	Indicated	Prevention basic care & support	protect individ	protect comm	in-home/ outpatient services	out-of-home to acute care	institution/ acute care
<p>1. Assurance & Licensure Services (contd)</p> <p>E. Quality Assurance (HSA.3.5) <i>To ensure the health and safety of residents in health and child care facilities through timely and comprehensive investigations. (p. 267)</i></p>					✓	✓			
<p>2. Children's Behavioral Health (HSA.6) <i>To develop and implement a statewide system for the delivery of comprehensive behavioral health services for all of Arizona's Title XIX and non-Title XIX children and adolescents. (p. 273)</i></p>									
<p>A. CBH Oversight & Regulation (HSA.6.1) <i>To provide effective oversight of the quality of RBHA services and contract performance. (p. 274)</i></p>									
<p>B. CBH Services Title XIX (HSA.6.2) <i>To develop and implement a statewide system for the delivery of comprehensive behavioral health services for all of Arizona's Title XIX eligible children and adolescents. (p. 274)</i></p>				✓	✓	✓	✓	✓	✓
<p>C. CBH Services Non-Title XIX (HSA.6.3) <i>To develop and implement a statewide system for the delivery of comprehensive behavioral health services for all of Arizona's non-Title XIX eligible children and adolescents. (p. 274)</i></p>				✓	✓	✓	✓	✓	✓
<p>D. CBH Services Respite Care (HSA.6.4) <i>To develop and implement a statewide system for the delivery of comprehensive behavioral health services for all of Arizona's Title XIX and non-Title XIX eligible children and adolescents. (p. 275)</i></p>				✓	✓	✓	✓	✓	✓
<p>E. Prevention (HSA.6.5) <i>To create conditions, opportunities and experiences that will increase the likelihood for all citizens to be healthy, productive members of the community. (p. 275)</i></p>									

DEPARTMENT OF HEALTH SERVICES (contd)

<p align="center">PROGRAMS AND MISSION STATEMENTS</p> <p align="center"><i>(as per Master List of State Government Programs 1998-1999)</i></p>	<p align="center">COMPONENTS OF DHS'S CONTINUUM OF SERVICES</p>								
	1			2	3	4	5	6	7
	Universe	Selective	Indicated	basic care & support	protect individ	protect comm	in-home/ outpatient services	out-of-home ↗to acute care	institution/ acute care
<p>3. Community & Family Health Services (HSA.10) <i>To provide leadership to improve the lives of Arizona families in their communities through the building of quality health care systems. (p. 280)</i></p>									
<p>A. Child Fatality Review Program (HSA.10.1) <i>To reduce preventable child fatalities. (p.280)</i></p>					✓	✓			
<p>B. Office for Children with Special Health Care Needs (HSA.10.4) <i>To develop a model system of care for children with special health care needs that will support family-focused, comprehensive, timely and responsive, culturally competent, home and community-based services that are directed toward enhancing family and community strengths. (p.282)</i></p>				✓	✓				
<p>4. Children's Rehabilitative Services (HSA.11) <i>To provide medically and financially qualified individuals the highest quality comprehensive rehabilitation through an interdisciplinary team approach in a cost-effective managed care setting. (p. 283)</i></p>									
<p>A. Children's Rehabilitative Services Title XIX (HSA.11.1) <i>To assure the highest quality comprehensive care for the functional improvement of medically and financially qualified children with special health care needs. (p. 284)</i></p>							✓		
<p>B. Children's Rehabilitative Services Non-Title XIX (HSA.11.2) <i>To assure the highest quality comprehensive care for the functional improvement of medically and financially qualified children with special health care needs. (p. 284)</i></p>							✓		

DEPARTMENT OF HEALTH SERVICES (contd)

<p align="center">PROGRAMS AND MISSION STATEMENTS</p> <p><i>(as per Master List of State Government Programs 1998-1999)</i></p>	<p align="center">COMPONENTS OF DHS's CONTINUUM OF SERVICES</p>								
	<p align="center">1 Prevention</p>			2	3	4	5	6	7
	Universe	Selective	Indicated	basic care & support	protect individ	protect comm	in-home/ outpatient services	out-of-home ↗to acute care	institution/ acute care
<p>5. Women's & Children's Health (OWCH) (HSA.12) <i>To promote integrated care and service systems that are responsive to individual and family needs, and to foster practices that build on the abilities and strengths of individuals, families, communities and the human service system. (p. 285)</i></p>									
<p>A. Planning, Evaluation & Data (HSA.12.1) <i>To improve the health of women, their children and families through multidisciplinary consultation within and outside OWCH. (p. 285)</i></p>									
<p>B. Community Based Services (HSA.12.2) <i>To ensure the health and safety of Arizona's families through community-based, family-centered, culturally sensitive systems of care. (p. 286)</i> <i>Children's Information Center and Pregnancy & Breast-feeding Hot lines</i> <i>Genetics Newborn Screening</i> <i>Sickle Cell Anemia</i> <i>Healthy Mothers/Healthy Babies</i> <i>Injury Prevention</i> <i>Perinatal Substance Abuse</i> <i>Primary Care</i> <i>Sensory Screening</i></p>					✓		✓		
<p>C. Women's/Prenatal Care (HSA.12.3) <i>To improve the health status of women and children through early identification, education and linkage to community services. (p. 287)</i> <i>Health Start</i> <i>Community Health Nursing</i> <i>Teen Prenatal Express</i></p>					✓		✓		
<p>D. High Risk Infant Services (HSA.12.4) <i>To reduce the mortality and morbidity of infants who are critically ill at birth through a statewide system of coordinated care. (p. 288)</i></p>					✓				

DEPARTMENT OF HEALTH SERVICES (contd)

PROGRAMS AND MISSION STATEMENTS <i>(as per Master List of State Government Programs 1998-1999)</i>	COMPONENTS OF DHS's CONTINUUM OF SERVICES								
	1			2	3	4	5	6	7
	Universe	Selective	Indicated	basic care & support	protect individ	protect comm	in-home/ outpatient services	out-of-home ✓to acute care	institution/ acute care
6. Nutrition Services (HSA.13) <i>To provide the leadership to promote the optimal nutrition status and well-being of Arizonans. (p. 289)</i>									
A. WIC (Women, Infants & Children) (HSA.13.3) <i>To improve the nutrition status of women and children who are at nutrition risk during critical periods of growth and development. (p. 290)</i>				✓	✓				
B. Commodity Supplemental Food Program (HSA.13.4) <i>To improve the nutrition status of women and children and older adults who are vulnerable to malnutrition. (p. 291)</i>				✓	✓				
7. Arizona Immunization Program (HSA.17) <i>To prevent and control the occurrence of human disease and disability due to infectious agents by the administration of vaccines. (p. 296)</i>					✓	✓			
TOTAL NUMBER OF PROGRAMS BY COMPONENT				8	16	9	7	3	3

**ARIZONA'S CHILDREN AND FAMILIES DELIVERY SYSTEM:
DISAGGREGATING PROGRAMS BY COMPONENT IN A CONTINUUM OF SERVICES
DEPARTMENT OF JUVENILE CORRECTIONS**

Agency Description

The Arizona Department of Juvenile Corrections (DJC) is the state agency responsible for juveniles adjudicated delinquent and committed to its jurisdiction by the county juvenile courts. The DJC is accountable to the citizens of Arizona for the promotion of public safety through the management of the state's secure juvenile facilities and the development and provision of a continuum of services to juvenile offenders, including rehabilitation, treatment and education.

Agency Mission

To enhance public protection by reducing the risk level of juvenile offenders committed to the Department.

PROGRAMS AND MISSION STATEMENTS	COMPONENTS OF ADJC'S CONTINUUM OF SERVICES								
	1			2	3	4	5	6	7
	Prevention			basic care & support	protect individ	protect comm	in-home/ outpatient services	out-of-home to acute care	institution/ acute care
Universe	Selective	Indicated							
1. Administration (DJA.1) <i>To provide ADJC with leadership, policy direction, strategic planning and resources needed to enhance public protection and accountability. (p. 600)</i>									
A. Overall Administration (DJA.1.1) <i>To provide ADJC with leadership, policy direction, strategic planning and resources needed to enhance public protection and accountability. (p. 600)</i>									
B. Director's Office (DJA.1.2) <i>To provide ADJC with the leadership, policy direction, oversight and planning necessary to facilitate the attainment of agency goals and objectives. (p. 601)</i>									
C. Administration Division (DJA.1.3) <i>To manage, within statutory requirements and guidelines, ADJC administrative functions in order to ensure that they contribute to the Department's mission. (p. 601)</i>									
D. Operations (DJA.1.4) <i>To provide administrative direction and support to operations units within the agency (e.g., Institutions, Community Services, Case Management, Education Services, Clinical Services, Staff Development Services and Volunteer Services). (p. 602)</i>									

DEPARTMENT OF JUVENILE CORRECTIONS (contd)

<p align="center">PROGRAMS AND MISSION STATEMENTS</p> <p align="center"><i>(as per Master List of State Government Programs 1998-1999)</i></p>	<p align="center">COMPONENTS OF ADJC's CONTINUUM OF SERVICES</p>								
	<p align="center">1 Prevention</p>			<p align="center">2</p>	<p align="center">3</p>	<p align="center">4</p>	<p align="center">5</p>	<p align="center">6</p>	<p align="center">7</p>
	<p align="center">Universe</p>	<p align="center">Selective</p>	<p align="center">Indicated</p>	<p align="center">basic care & support</p>	<p align="center">protect individ</p>	<p align="center">protect comm</p>	<p align="center">in-home/ outpatient services</p>	<p align="center">out-of-home ↗to acute care</p>	<p align="center">institution/ acute care</p>
<p>2. Institutions (DJA.2) <i>To enhance public safety by providing a safe, secure, and health environment in which committed juveniles have the opportunity to develop positive skills and pro-social attitudes. (p. 603)</i></p>									
<p>A. Overall Institutions (DJA.2.1) <i>To enhance public safety by providing a safe secure and healthy environment in which committed juveniles have the opportunity to develop positive skills and prosocial attitudes. (p. 603)</i></p>									✓
<p>B. Direct Supervision (DJA.2.2) <i>To provide direct supervision, structured programming and accurate reception and assessment services for all committed juveniles. (p. 604)</i></p>					✓	✓			✓
<p>C. Security (DJA.2.3) <i>To promote public safety by enforcing institutional security procedures. (p. 604)</i></p>					✓	✓			✓
<p>D. Youth Management Systems (DJA.2.4) <i>To ensure the efficient operation of a centralized juvenile management system. (p. 605)</i></p>					✓	✓			✓
<p>E. Health Services (DJA.2.5) <i>To utilize managed care principles in order to provide a high standard of care that meets constitutional mandates for medical, dental and psychiatric services to juveniles in secure facilities. (p. 605)</i></p>				✓	✓	✓			✓

DEPARTMENT OF JUVENILE CORRECTIONS (contd)

<p align="center">PROGRAMS AND MISSION STATEMENTS</p> <p align="center"><i>(as per Master List of State Government Programs 1998-1999)</i></p>	<p align="center">COMPONENTS OF ADJC's CONTINUUM OF SERVICES</p>								
	1			2	3	4	5	6	7
	Universe	Selective	Indicated	basic care & support	protect individ	protect comm	in-home/outpatient services	out-of-home to acute care	institution/acute care
<p>2. Institutions (contd)</p> <p>F. General Institutional Services (DJA.2.6) <i>To provide services in a secure facility setting that promote positive behavioral changes for committed juveniles. The components of this subprogram address needs of the juveniles in secure facilities that are outside of basic academic and direct supervision needs (i.e., psychological services, vocational/work programming, religious services and services/programs provided by volunteers). (p. 606)</i></p>					✓	✓			✓
<p>G. Specialized Treatment Programs (DJA.2.7) <i>To reduce the risk of delinquent activity by committed juveniles who require intensive treatment in long term specialized housing units or specialized group counseling. (p. 607)</i></p>					✓	✓			✓
<p>H. Institutional Support Services (DJA.2.8) <i>To provide efficient support services to staff and juveniles in secure facilities. (p. 607)</i></p>				✓	✓	✓			✓
<p>3. Community Care (DJA.3) <i>To enhance public safety by providing juveniles a continuum of effective rehabilitative community-based programs which provide accountability to victims and the community while reducing the potential for future delinquent behavior. (p. 608)</i></p>									
<p>A. Overall Community Care (DJA.3.1) <i>To enhance public safety by providing juveniles a continuum of effective rehabilitative community-based programs that provide accountability to victims and the community while reducing the potential for future delinquent behavior. (p. 609)</i></p>					✓	✓			✓

DEPARTMENT OF JUVENILE CORRECTIONS (contd)

<p align="center">PROGRAMS AND MISSION STATEMENTS</p> <p align="center"><i>(as per Master List of State Government Programs 1998-1999)</i></p>	<p align="center">COMPONENTS OF ADJC's CONTINUUM OF SERVICES</p>								
	<p align="center">1 Prevention</p>			2	3	4	5	6	7
	Universe	Selective	Indicated	basic care & support	protect individ	protect comm	in-home/ outpatient services	out-of-home ✓to acute care	institution/ acute care
<p>3. Community Care (contd)</p> <p>B. Community Services (DJA.3.2) <i>To enhance public protection by promoting positive behavioral changes within an effective, cost-efficient continuum of graduated treatment interventions. (p. 609)</i></p>				✓	✓	✓	✓	✓	✓
<p>C. Boot Camp (DJA.3.3) <i>To reduce the risk of delinquent activity by providing a highly structured and specialized continuum of services to a specific population. (p. 610)</i></p>				✓	✓	✓	✓	✓	✓
<p>D. Case Management (DJA.3.4) <i>To reduce the risk of delinquent activity & recidivism of juveniles on conditional liberty status. (p. 611)</i></p>						✓			
<p>E. ADJC Community Support Activities (DJA.3.5) <i>To provide structured programs that promote positive behavioral changes for juveniles on conditional liberty status. This subprogram includes several programs that are operated in ADJC parole offices for juveniles on conditional liberty status. These programs are designed to facilitate the successful transition of juveniles from the secure facility to the community. The programs help the juveniles with critical skill development, involve the juveniles in community improvement activities and provide assistance to the families of the juveniles. This subprogram includes Family Transition, Community Work Crew Services, High Impact Program and ADJC/ASU Partnership. (p. 611)</i></p>				✓	✓	✓	✓	✓	✓
<p>F. Education (DJA.2.9) <i>To enhance public safety by teaching committed juveniles responsible and productive citizenship in an accelerated transitional school program. (p. 608)</i></p>									✓

DEPARTMENT OF JUVENILE CORRECTIONS (contd)

PROGRAMS AND MISSION STATEMENTS <i>(as per Master List of State Government Programs 1998-1999)</i>	COMPONENTS OF ADJC's CONTINUUM OF SERVICES								
	1			2	3	4	5	6	7
	Prevention			basic care & support	protect individ	protect comm	in-home/ outpatient services	out-of-home to acute care	institution/ acute care
Universe	Selective	Indicated							
TOTAL NUMBER OF PROGRAMS BY COMPONENT				5	11	12	3	3	13

**ARIZONA'S CHILDREN AND FAMILIES DELIVERY SYSTEM:
DISAGGREGATING PROGRAMS BY COMPONENT IN A CONTINUUM OF SERVICES
ADMINISTRATIVE OFFICE OF THE COURTS**

Agency Description

The judicial system services the Arizona Supreme Court, courts of appeals, superior court and limited jurisdiction courts, as well as the citizens of Arizona.

Agency Mission

To provide judicial and administrative functions mandated by Arizona law and the Constitution.

PROGRAMS AND MISSION STATEMENTS <i>(as per Master List of State Government Programs 1998-1999)</i>	COMPONENTS OF AOC's CONTINUUM OF SERVICES								
	1			2	3	4	5	6	7
	Universe	Selective	Indicated	basic care & support	protect individ	protect comm	in-home/ outpatient services	out-of-home ✓to acute care	institution/ acute care
1. Dependent Children's Services Division (SPA.4) <i>To administer programs that are designed to ensure that the best interests of dependent children are served by providing a system of information, advocacy and review; and to administer a program to train and certify confidential intermediaries. (p. 125)</i>									
A. Foster Care Review Board (SPA.4.1) <i>To ensure, through local volunteer review boards and a state advisory board, that children involved in dependency proceedings have a permanent placement plan consistent with their best interest. (p. 125)</i>					✓				
B. Court-Appointed Special Advocate (SPA.4.2) <i>To administer and monitor a community-based volunteer advocacy program in the Juvenile Court System for abused and neglected children. (p. 126)</i>					✓				
C. Parent Assistance (SPA.4.3) <i>To provide accurate information, education, and referrals when children are involved with Child Protective Services. (p. 126)</i>					✓				
2. Domestic Relations Division (SPA.9) <i>To provide leadership, coordination, and technical support for the development of domestic relations and child support enforcement programs and policies. (p. 129)</i>									

ADMINISTRATIVE OFFICE OF THE COURTS (contd)

<p align="center">PROGRAMS AND MISSION STATEMENTS</p> <p><i>(as per Master List of State Government Programs 1998-1999)</i></p>	<p align="center">COMPONENTS OF AOC's CONTINUUM OF SERVICES</p>								
	<p align="center">1 Prevention</p>			<p align="center">2</p>	<p align="center">3</p>	<p align="center">4</p>	<p align="center">5</p>	<p align="center">6</p>	<p align="center">7</p>
	<p align="center">Universe</p>	<p align="center">Selective</p>	<p align="center">Indicated</p>	<p align="center">basic care & support</p>	<p align="center">protect individ</p>	<p align="center">protect comm</p>	<p align="center">in-home/ outpatient services</p>	<p align="center">out-of-home ↗to acute care</p>	<p align="center">institution/ acute care</p>
<p>2. Domestic Relations Division (contd)</p> <p>A. Child Support Enforcement & Domestic Relations Reform (SPA.9.1)</p> <p><i>To provide leadership and support integrated planning toward the development, implementation and evaluation of programs and policies leading to improvement of the child support enforcement and domestic relations systems. (p. 129)</i></p>									
<p>B. Domestic Violence (SPA.9.2)</p> <p><i>To improve the administration of justice in Arizona communities by assessing state and local proceedings and services as related to the issues of domestic violence and to make recommendations for system changes. (p. 130)</i></p>									
<p>3. Juvenile Justice Services (SPA.15)</p> <p><i>To effectively oversee the statewide administration of local juvenile probation services and programs which promote community protection by requiring juvenile accountability and by providing treatment opportunities which result in law abiding behavior. (p. 138)</i></p>									
<p>A. Juvenile Intensive Probation (JIPS) (SPA.15.1)</p> <p><i>To effect positive change in a high risk juvenile population through a highly structured community based probation program committed to the prevention of further juvenile offenses and the protection of the community. (p. 138)</i></p>					✓	✓	✓		
<p>B. Juvenile Treatment Services (SPA.15.2)</p> <p><i>To administer a comprehensive continuum of community based treatment services and diversion programs for delinquent and incorrigible youth and their families to reduce repetitive juvenile offenses. (p. 139)</i></p>				✓	✓	✓	✓	✓	✓

ADMINISTRATIVE OFFICE OF THE COURTS (contd)

PROGRAMS AND MISSION STATEMENTS <i>(as per Master List of State Government Programs 1998-1999)</i>	COMPONENTS OF AOC's CONTINUUM OF SERVICES								
	1 Prevention			2 basic care & support	3 protect individ	4 protect comm	5 in-home/outpatient services	6 out-of-home ↗to acute care	7 institution/ acute care
	Universe	Selective	Indicated						
3. Juvenile Justice Services (contd) C. Family Counseling (SPA.15.3) <i>To oversee the development of programs for families in crises which strengthen family relationships and reduce juvenile delinquency. (p. 140)</i>					✓	✓	✓		
D. Juvenile Standard Probation (SPA.15.4) <i>To improve, maintain or expand juvenile probation services to ensure proper supervision of youth on probation. (p. 140)</i>						✓			
E. Juvenile Crime Reduction (SPA.15.5) <i>To support the statewide development of community based prevention and early intervention strategies which promote crime free lifestyles in Arizona youths. (p. 141)</i>						✓			
4. Confidential Intermediary (SPA.18) <i>To train and certify Confidential Intermediaries to facilitate contact between adoptees or adoptive parents and birth parents while protecting court and agency records and anonymity of those who desire it. (p. 144)</i>									
TOTAL NUMBER OF PROGRAMS BY COMPONENT				1	6	5	3	1	1

**ARIZONA'S CHILDREN AND FAMILIES DELIVERY SYSTEM:
DISAGGREGATING PROGRAMS BY COMPONENT IN A CONTINUUM OF SERVICES
ARIZONA HEALTH CARE COST CONTAINMENT SYSTEM (AHCCCS)**

Agency Description

AHCCCS is a partnership that includes the State of Arizona, its counties, the Federal Government, program contractors and health plans in the private sector, and AHCCCS members. At the state level, the program is administered by the AHCCCS Administration. The Administration's basic responsibility is to plan, develop, implement and administer an indigent health care program based on competitively bid prepaid capitated contracts and designed to provide quality health care while containing costs. The Administration's main responsibilities are quality assurance of medical care, provider and plan oversight, procurement of contract providers, and program operations. The major medical programs are acute care, mental health services, and long term care. Federal funding through Title XIX of the Social Security Act is provided to AHCCCS from the Health Care Financing Administration, which is under the Department of Health and Human Services.

Agency Mission

To administer innovative managed care programs effectively and efficiently, and continually improve accessibility and delivery of quality health care to eligible members through integrated health care systems.

PROGRAMS AND MISSION STATEMENTS <i>(as per Master List of State Government Programs 1998-1999)</i>	COMPONENTS OF AHCCCS's CONTINUUM OF SERVICES								
	1 Prevention			2	3	4	5	6	7
	Universe	Selective	Indicated	basic care & support	protect individ	protect comm	in-home/outpatient services	out-of-home to acute care	institution/acute care
1. Acute Medical Services (HCA.1) <i>To provide quality health care to eligible populations through contracted health plans. (p. 188)</i>									
A. Temporary Assistance for Needy Families-Medical Services (HCA.1.1) <i>To provide quality health care to individuals eligible for TANF. (p. 188)</i>				✓					
B. Supplemental Security Income (SSI) (HCA.1.2) <i>To provide quality health care to individuals eligible for Supplemental Security Income. (p. 189)</i>				✓					
C. Pregnant Women & Children (SOBRA) (HCA.1.3) <i>To provide quality health care to eligible pregnant women and children. (p. 189)</i>		✓	✓	✓			✓		

ARIZONA HEALTH CARE COST CONTAINMENT SYSTEM (AHCCCS) (contd)

<p align="center">PROGRAMS AND MISSION STATEMENTS</p> <p align="center"><i>(as per Master List of State Government Programs 1998-1999)</i></p>	<p align="center">COMPONENTS OF AHCCCS's CONTINUUM OF SERVICES</p>								
	<p align="center">1 Prevention</p>			2	3	4	5	6	7
	Universe	Selective	Indicated	basic care & support	protect individ	protect comm	in-home/outpatient services	out-of-home to acute care	institution/acute care
<p>D. Medically Needy/Medically Indigent (MN/MI) (HCA.1.4) <i>To provide quality health care to eligible Medically Needy/Medically Indigent individuals. (p. 190)</i></p>				✓			✓		✓
<p>E. Eligible Assistance Children (EAC) (HCA.1.5) <i>To provide quality health care to Eligible Assistance Children. (p. 190)</i></p>				✓					
<p>F. Eligible Low-Income Children (ELIC) (HCA.1.6) <i>To provide quality health care to eligible low-income children. (p. 191)</i></p>				✓					
<p>G. Federal Emergency Services (HCA.1.7) <i>To provide quality health care to individuals eligible for the Federal Emergency Services Program (FESP). (p. 191)</i></p>				✓					
<p>H. State Emergency Services (HCA.1.8) <i>To provide quality health care to individuals eligible for the State Emergency Services Program. (p. 191)</i></p>				✓					
<p>I. Children's Behavioral Health Services (HCA.1.10) <i>To provide quality behavioral health care to Title XIX children eligible for the Early Periodic Screening, Diagnostic and Treatment (EPSDT) Program. (p.192)</i></p>					✓	✓	✓	✓	✓
<p>J. Children's Rehabilitative Services (CRS) (HCA.1.11) <i>To provide quality health care to children eligible for CRS. (p. 193)</i></p>							✓	✓	✓
<p>2. Long-Term Care (HCA.2) <i>To provide quality long-term care (LTC), acute care and behavioral health services to eligible ALTCS members. (p. 195)</i></p>					✓			✓	✓

ARIZONA HEALTH CARE COST CONTAINMENT SYSTEM (AHCCCS) (contd)

PROGRAMS AND MISSION STATEMENTS <i>(as per Master List of State Government Programs 1998-1999)</i>	COMPONENTS OF AHCCCS's CONTINUUM OF SERVICES								
	1			2	3	4	5	6	7
	Prevention			basic care & support	protect individ	protect comm	in-home/ outpatient services	out-of-home ↗to acute care	institution/ acute care
Universe	Selective	Indicated							
TOTAL NUMBER OF PROGRAMS BY COMPONENT				8	2	1	4	3	4

**ARIZONA'S CHILDREN AND FAMILIES DELIVERY SYSTEM:
DISAGGREGATING PROGRAMS BY COMPONENT IN A CONTINUUM OF SERVICES
DEPARTMENT OF EDUCATION**

Agency Description

The Department operates under the direction of the Superintendent of Public Instruction to provide services to 1,000+ schools and 220+ school districts. The Department executes the policies of the State Board of Education, the State Board of Vocational Technological Education, and the State Board for Charter Schools. The Department provides academic state standards and assessments, dissemination of information, administration and allocation of federal and state funds, teacher certification, and testing, technical assistance, and monitoring for schools and districts.

Agency Mission

To ensure academic excellence, accurate and timely information, and the effective use of resources so that learning instills in the people of Arizona the desire and ability to excel in the workplace and contribute to the community.

PROGRAMS AND MISSION STATEMENTS <i>(as per Master List of State Government Programs 1998-1999)</i>	COMPONENTS OF DOE'S CONTINUUM OF SERVICES								
	1 Prevention			2	3	4	5	6	7
	Universe	Selective	Indicated	basic care & support	protect individ	protect comm	in-home/ outpatient services	out-of-home ↗to acute care	institution/ acute care
1. Academic Assistance (EDA.4) <i>To foster the development and implementation of extraordinary education programs that support students in reaching higher levels of academic achievement. (p. 451)</i>									
A. Early Childhood Programs (EDA.4.1) <i>To provide leadership and support to schools and communities in implementing developmental programs to help Arizona's young children achieve success in school. (p. 451)</i>									
B. Migrant Children Education (EDA.4.2) <i>To ensure a quality education for the children of migratory workers in Arizona. (p. 451)</i>									
C. Indian Education (EDA.4.3) <i>To promote leadership, education and training to schools, agencies and governments which are responsible for the quality education of Arizona's American Indian Children. (p. 452)</i>									
D. Homeless Education (EDA.4.4) <i>To ensure that homeless children and youth have access to a free, appropriate public education, comparable to that provided to the children of any Arizona resident and consistent with Arizona's mandatory school attendance laws. (p. 452)</i>									

DEPARTMENT OF EDUCATION (contd)

<p align="center">PROGRAMS AND MISSION STATEMENTS</p> <p align="center"><i>(as per Master List of State Government Programs 1998-1999)</i></p>	<p align="center">COMPONENTS OF DOE's CONTINUUM OF SERVICES</p>								
	<p align="center">1 Prevention</p>			<p align="center">2</p>	<p align="center">3</p>	<p align="center">4</p>	<p align="center">5</p>	<p align="center">6</p>	<p align="center">7</p>
	<p align="center">Universe</p>	<p align="center">Selective</p>	<p align="center">Indicated</p>	<p align="center">basic care & support</p>	<p align="center">protect individ</p>	<p align="center">protect comm</p>	<p align="center">in-home/ outpatient services</p>	<p align="center">out-of-home to acute care</p>	<p align="center">institution/ acute care</p>
<p>1. Academic Assistance (contd)</p> <p>E. Limited English Proficiency (EDA.4.5) <i>To provide technical assistance to school personnel in order to develop English language proficiency and increase the academic achievement of Limited English Proficient (LEP) students. (p. 453)</i></p>									
<p>F. Special Education Program Development (EDA.4.6) <i>To ensure equal access to extraordinary education for students with disabilities between the ages of three years and twenty-one years throughout Arizona in order to prepare them to participate and excel in the workplace and contribute to the community. (p. 453)</i></p>									
<p>G. Special Education Assistance to Schools (EDA.4.7) <i>To ensure compliance with state and federal regulations relating to special education by monitoring and improving procedures that ensure the proper allocation, distribution, and expenditure of state and federal funds. (p. 454)</i></p>									
<p>H. LEA Grants & School Improvement (Title I) (EDA.4.8) <i>To provide funding, technical assistance and monitoring to local educational agencies in the provision of quality educational programs to Arizona's educationally disadvantaged children who reside in low income areas. (p. 454)</i></p>									
<p>I. Foreign Language Assistance (EDA.4.9) <i>To promote foreign and/or Native American language proficiency among students. (p. 454)</i></p>									
<p>J. Innovative Educational Strategies (EDA.4.10) <i>To provide leadership in the planning and implementation of statewide activities which enhance Arizona's educational climate and promote achievement and personal excellence among students in grades Pre/K-12 attending public and private nonprofit schools. (p. 455)</i></p>									

DEPARTMENT OF EDUCATION (contd)

<p align="center">PROGRAMS AND MISSION STATEMENTS</p> <p align="center"><i>(as per Master List of State Government Programs 1998-1999)</i></p>	<p align="center">COMPONENTS OF DOE's CONTINUUM OF SERVICES</p>								
	<p align="center">1</p> <p align="center">Prevention</p>			2	3	4	5	6	7
	Universe	Selective	Indicated	basic care & support	protect individ	protect comm	in-home/ outpatient services	out-of-home to acute care	institution/ acute care
<p>1. Academic Assistance (contd)</p> <p>K. Eisenhower Professional Development (Title II) (EDA.4.11) <i>To provide leadership in planning and implementing statewide activities which enhance the professional development of Arizona's mathematics and science educators while promoting careers in the fields of math and science among the traditionally under served students attending grades K-12 in public and private nonprofit schools. (p. 455)</i></p>									
<p>L. Gifted Education (EDA.4.12) <i>To ensure that gifted students in Arizona are given the opportunity for an education commensurate with their academic abilities and potentials. (p. 456)</i></p>									
<p>M. Adult Education (EDA.15) <i>To assure that adults have access to quality educational opportunities to bridge and support them in their employment, job training and higher education aspirations and acquire the knowledge and skills necessary for effective participation in society. (p. 457)</i></p>									
<p>N. Family Literacy (EDA.4.16) <i>To promote the acquisition of learning and reading skills by parents and their preschool children in a shared instructional setting. (p. 458)</i></p>									
<p>O. Youth Support Research (EDA.4.17) <i>To assess the effects of using incentive rewards to reinforce the positive study habits and academic performance of students. (p. 458)</i></p>									
<p>2. Student Health and Safety (EDA.5) <i>To assist schools and organizations toward improving the health, nutrition and safety of students so they may benefit from the educational process and achieve their full potential. (p. 458)</i></p>									
<p>A. Child Nutrition (EDA.5.1) <i>To assist schools and organizations to improve the nutrition and well-being of students so that they can achieve their full potential. (p. 459)</i></p>				✓					

DEPARTMENT OF EDUCATION (contd)

PROGRAMS AND MISSION STATEMENTS <i>(as per Master List of State Government Programs 1998-1999)</i>	COMPONENTS OF DOE's CONTINUUM OF SERVICES								
	1 Prevention			2	3	4	5	6	7
	Universe	Selective	Indicated	basic care & support	protect individ	protect comm	in-home/ outpatient services	out-of-home ↗to acute care	institution/ acute care
2. Student Health and Safety (contd) B. Chemical Abuse Prevention (EDA.5.2) <i>To assist schools in promoting health, safety and educational success of students so that they may achieve their full potential. (p. 459)</i>									
C. School Safety (EDA.5.3) <i>To assist schools in promoting health, safety and educational success of students so that they may achieve their full potential. (p. 460)</i>					✓				
D. Other School Health Programs (EDA.5.4) <i>To assist schools in promoting positive health related knowledge and skills of students so that they may achieve their full potential. (p. 460)</i>									
TOTAL NUMBER OF PROGRAMS BY COMPONENT				1	1	0	0	0	0

APPENDIX B

**ARIZONA'S CHILDREN AND FAMILIES DELIVERY SYSTEM:
DISAGGREGATING PROGRAMS BY POPULATIONS SERVED
DEPARTMENT OF ECONOMIC SECURITY**

Agency Description

DES combines all of Arizona's human service programs within a single agency. This broad range of services is delivered through a network of 64 programs by 9,567 employees working in more than 270 offices statewide. The services range from financial support, to child and adult protection, to community assistance. Each month, DES' services are sought by more than 1 million Arizona children and families, elderly, persons needing assistance with employment, training and income, and individuals with developmental and other disabilities.

Agency Mission

To work with the people we serve to achieve their self-sufficiency.

PROGRAMS & MISSION STATEMENTS <i>(as per Master List of State Government Programs 1998-1999)</i>	Administration	POPULATIONS SERVED				
		DDD	Domestic Violence	Low Income	Abused & Neglected Children	Custodial Parents
<p>1. Central Administration (DEA.1) <i>To provide leadership, direction, coordination and support to enable DES to achieve its mission and vision. (p. 206)</i></p>	✓					
<p>A. Governor's Council on Developmental Disabilities (DEA.1.3) <i>To promote quality programs and dignity of life for all persons who have developmental disabilities and ensure that they have the opportunity to achieve their individual maximum potential for independence, productivity and integration through systems-wide: a) planning for expanded and improved services; b) advocacy and protection of human rights; and c) monitoring, coordination. (p. 207)</i></p>		✓				
<p>B. Interagency Coordinating Council for Infants & Toddlers (AzEIP) (DEA.1.4) <i>To optimize the developmental potential of Arizona children (birth to age three who have developmental delays) and their families through the development and implementation of a comprehensive, coordinated, community based service delivery system that is family-focused and culturally appropriate. (p. 208)</i></p>		✓				
<p>2. Domestic Violence Program (DEA.11) <i>To protect the victims of domestic violence and their children and to improve the comprehensive Domestic Violence Program in Arizona. (Program provides funding for shelter and supportive services for victims of domestic violence and their children by utilizing a statewide network of private non-profit shelter facilities and safe houses.) (p. 215)</i></p>			✓			
<p>3. Utility Assistance (DEA.14) <i>To assist low-income households obtain and maintain basic utility services. (p. 216)</i></p>				✓		

DEPARTMENT OF ECONOMIC SECURITY (contd)

PROGRAMS & MISSION STATEMENTS <i>(as per Master List of State Government Programs 1998-1999)</i>	Administration	POPULATIONS SERVED				
		DDD	Domestic Violence	Low Income	Abused & Neglected Children	Custodial Parents
4. Family Assistance (DEA.16) <i>To conduct eligibility determination and provide assistance benefits to low-income families and individuals to improve their quality of life by meeting their immediate basic needs and promoting independence and self-sufficiency through referrals to departmental and community resources. (p. 217)</i>	✓					
A. Family Assistance Administration (DEA.16.1) <i>To conduct eligibility determination and provide assistance benefits to low-income families and individuals to improve their quality of life by meeting their immediate basic needs and promoting independence and self-sufficiency through referrals to departmental and community resources. (p. 217)</i>				✓		
B. Cash Assistance under Temporary Assistance for Needy Families (TANF) (DEA.16.2) <i>To provide financial assistance to low-income households on an interim basis while they gain self-sufficiency (formerly known as Aid to Families with Dependent Children [AFDC]). (p. 218)</i>				✓		
C. Child Passenger Restraint (DEA.16.3) <i>To prevent injury or death of children by providing car seats to applicants who meet eligibility criteria. (p. 219)</i>				✓		
D. Eligibility Determination (DEA.16.4) <i>To conduct eligibility determination and provide assistance benefits to low-income families and individuals to improve their quality of life by meeting their immediate basic needs, and to promote independence and self-sufficiency through referrals to departmental and community resources. (p. 219)</i>				✓		
E. Food Stamps (DEA.16.5) <i>To improve levels of nutrition among low-income households. (p. 219)</i>				✓		
F. Youth Support Research (DEA.16.10) <i>To assess the effects of using incentive rewards to reinforce the positive study habits and academic performance of students by reducing gang activity. (p. 221)</i>				✓		
5. Administration and Training—Children, Youth & Families (DEA.17) <i>To provide opportunities and services to families so that children at risk can grow in safe, caring environments and to advocate for children's rights and needs.</i>	✓					
6. Child Abuse Prevention (DEA.18) <i>To strengthen and stabilize families and to increase public awareness of child abuse prevention. (p. 223)</i>					✓	

DEPARTMENT OF ECONOMIC SECURITY (contd)

PROGRAMS & MISSION STATEMENTS <i>(as per Master List of State Government Programs 1998-1999)</i>	Administration	POPULATIONS SERVED				
		DDD	Domestic Violence	Low Income	Abused & Neglected Children	Custodial Parents
6. Child Abuse Prevention (contd) A. Healthy Families Pilot (DEA.18.1) <i>To utilize home-based, family-centered services which promote health, prevent child abuse, and optimize child development. (p. 223)</i>					✓	
B. Child Abuse Prevention (DEA.18.2) <i>To utilize home-based, family-centered services which promote health, prevent child abuse, and optimize child development. (p. 223)</i>					✓	
7. Family Preservation (DEA.19) <i>To strengthen and preserve families through the provision of a continuum of family-centered services which are coordinated, community-based, accessible, and responsive. (p. 224)</i>	✓					
A. In-Home Children Services (DEA.19.1) <i>To provide services which will strengthen and stabilize families through a continuum of in-home family-centered quality services. (p. 225)</i>					✓	
B. Intensive Family Services (DEA.19.2) <i>To provide services to children who are at imminent risk of out-of-home placement due to abuse, neglect or dependency. (p. 225)</i>					✓	
C. High-Risk Infants (DEA.19.3) <i>To provide services to families to ensure a safe and healthy environment so that infants born exposed to drugs and alcohol during their mother's pregnancy may remain in the home. (p. 226)</i>					✓	
D. Family Builders					✓	
8. Child Protection (DEA.20) <i>To protect children by conducting investigations of alleged child maltreatment involving a parent, legal guardian or custodian. (p. 226)</i>					✓	
9. Alternative Family Services (DEA.21) <i>To promote permanent placement for children who must be removed from their families and to assist young adults to transition into adult living. (p. 226)</i>	✓					
A. Adoption Services (DEA.21.1) <i>To ensure that a permanent placement is implemented for children who must be removed from their families. (p. 227)</i>					✓	
B. Out-of-Home Children Services (Foster Care) (DEA.21.2) <i>To ensure that a permanent placement is implemented for children who must be removed from their families. (p. 227)</i>					✓	

DEPARTMENT OF ECONOMIC SECURITY (contd)

PROGRAMS & MISSION STATEMENTS <i>(as per Master List of State Government Programs 1998-1999)</i>	Administration	POPULATIONS SERVED				
		DDD	Domestic Violence	Low Income	Abused & Neglected Children	Custodial Parents
9. Alternative Family Services (contd) C. Child Severance Project (DEA.21.3) <i>To expedite procedures to terminate parent-child relationships for the purpose of placing children for adoption. (p. 228)</i>					✓	
D. Independent Living (DEA.21.4) <i>To assist young adults with programs and services that will help prepare them for the transition from foster care to independent living. (p. 228)</i>					✓	
10. Comprehensive Child Care (DEA.22) <i>To support the well-being and economic independence of Arizona's families by providing child care assistance and developing child care services. (p. 228)</i>				✓		
11. Comprehensive Medical & Dental Program (DEA.23) <i>To ensure that Arizona children in foster care receive health care services in cooperation with foster care providers. (p. 229)</i>					✓	
12. Child Support (DEA.24) <i>To provide effective and fair child support services by locating parents, establishing paternity and child support orders, and enforcing those orders to enable families to become or remain self-sufficient while reducing the financial burden on the taxpayer. (p. 230)</i>						✓
A. Overall Child Support (DEA.24.1) <i>To provide effective and fair child support services by locating parents, establishing paternity and child support orders and enforcing those orders to enable families to become or remain self-sufficient while reducing the financial burden on the taxpayers. (p. 230)</i>						✓
B. Paternity Establishment (DEA.24.2) <i>To establish legal paternity for children born out of wedlock. (p. 230)</i>						✓
C. Support Order Establishment (DEA.24.3) <i>To establish a non-custodial parent's legal obligation to provide support to his or her children. (p. 231)</i>						✓
D. Enforcement (DEA.24.4) <i>To enforce child support orders. (p. 231)</i>						✓

DEPARTMENT OF ECONOMIC SECURITY (contd)

PROGRAMS & MISSION STATEMENTS <i>(as per Master List of State Government Programs 1998-1999)</i>	Administration	POPULATIONS SERVED				
		DDD	Domestic Violence	Low Income	Abused & Neglected Children	Custodial Parents
13. Administration—Developmental Disabilities (Long Term Care) (DEA.25) <i>To develop, enhance and support environments which will enable individuals with developmental disabilities to achieve and maintain physical well-being, personal and professional satisfaction, participation as family and community members and safety from abuse and exploitation. (p. 232)</i>	✓					
14. DDD Case Management Services (DEA.26) <i>To coordinate services and support in a timely manner for individuals with developmental disabilities and their families. (p. 232)</i>		✓				
15. DDD Home & Community Based Services (DEA.27) <i>To effectively meet the needs of ALTCS and Non-ALTCS eligible individuals with developmental disabilities and their families, in the least restrictive home and community based settings, and to provide Family Support to promote independence and inclusion within the community. (p. 233)</i>	✓					
A. Licensed Group Homes (DEA.27.1) <i>To provide quality home and community based services which promote community integration, independence, dignity and choice to eligible individuals with developmental disabilities who live in licensed community residential settings. (p. 233)</i>		✓				
B. Licensed Child Developmental Foster Homes (DEA.27.3) <i>To provide temporary care to abused, neglected, and dependent children, emphasizing the most home-like, least restrictive settings possible, while pursuing reunification of the child with the family or permanency planning. (p. 234)</i>		✓				
C. At Home With Family (DEA.27.4) <i>To provide quality family support services, which promote choice, independence, dignity, decision making, and inclusion within the community, to eligible individuals with developmental disabilities who reside at home with their families. (p. 234)</i>		✓				
16. Institutional Services (DD/Long Term Care) (DEA.28) <i>To provide services to eligible individuals with developmental disabilities to maximize their functional capabilities and to pursue home and community based placement whenever appropriate. (p. 236)</i>	✓					
A. Intermediate Care Facilities for the Mentally Retarded (DEA.28.1) <i>To provide active treatment to Arizona Long Term Care System (ALTCS) eligible individuals with disabilities and to pursue home and community based placement whenever possible. (p. 236)</i>		✓				

DEPARTMENT OF ECONOMIC SECURITY (contd)

PROGRAMS & MISSION STATEMENTS <i>(as per Master List of State Government Programs 1998-1999)</i>	Administration	POPULATIONS SERVED				
		DDD	Domestic Violence	Low Income	Abused & Neglected Children	Custodial Parents
16. Institutional Services (DD/Long Term Care) (contd) B. Large Group Living Facilities (DEA.28.2) <i>To provide residential care, supervision and services to individuals with developmental disabilities to maximize their functional capabilities and to pursue home and community placements whenever appropriate. (p. 236)</i>		✓				
C. Nursing Facilities (DEA.28.3) <i>To provide nursing, residential care and supervision to eligible individuals with developmental disabilities and to pursue home and community based placement whenever possible. (p. 273)</i>		✓				
D. Residential Treatment Centers (DEA.28.4) <i>To provide behavioral health services and residential care and supervision to eligible individuals with developmental disabilities and to pursue home and community based placement whenever appropriate. (p. 237)</i>		✓				
E. Arizona Training Programs (DEA.28.5) <i>To provide active treatment to Arizona Long Term Care System (ALTCS) eligible individuals and to provide residential care supervision and services to individuals with developmental disabilities to maximize their functional capabilities and to pursue home and community placements whenever possible and appropriate. (p. 237)</i>		✓				
TOTAL NUMBER OF PROGRAMS PER POPULATION SERVED	8	11	1	8	13	5

**ARIZONA'S CHILDREN AND FAMILIES DELIVERY SYSTEM:
DISAGGREGATING PROGRAMS BY POPULATIONS SERVED
DEPARTMENT OF HEALTH SERVICES**

Agency Description

The Department of Health Services (DHS) is responsible for the provision of most public health programs, most behavioral health programs, emergency medical services, state laboratory support, vital records maintenance, disease control and epidemiological monitoring. DHS is composed of six divisions: (1) Director's Office (overall administration, direction and agency leadership); (2) Public Health Services (program services); (3) Behavioral Health Services; (4) Assurance and Licensure Services; (5) Information and Technology Services; and (6) Financial Services.

Agency Mission

To assess and assure the physical and behavioral health of all Arizonans through education, intervention, prevention, delivery of services, and the advancement of public policies that address current and emerging health issues in a manner that demonstrates our efficiency, effectiveness, integrity and leadership.

PROGRAMS AND MISSION STATEMENTS <i>(as per Master List of State Government Programs 1998-1999)</i>	Admin.	Licensing	POPULATIONS SERVED										
			BEHAVIORAL HEALTH				Low Income	Children's Fatalities	Special Health Care	REHABILITATION		Any Infant/Child	
			Title XIX	Non-Title XIX	Respite	Prevention				Title XIX	Non-Title XIX		
1. Assurance & Licensure Services (HSA.3) <i>To ensure the health and safety of all Arizonans through a comprehensive system of monitoring and licensing health care and child care facilities. (p.265)</i>	✓	✓											
A. Licensure Administration (HSA.3.1) <i>To provide the leadership and direction to ensure the health and safety of all clients of health and child care facilities through a unified system of monitoring and licensing. (p. 265)</i>		✓											
B. Child Care Licensure (HSA.3.2) <i>To ensure the health and safety of children in child care facilities, child care group homes, school-based programs and DES-licensed foster care homes throughout Arizona. (p. 265)</i>		✓											
C. Health Care Licensure (HSA.3.3) <i>To ensure that the health and safety of the public is promoted and safeguarded through licensing and certification services. (p. 266)</i>		✓											

DEPARTMENT OF HEALTH SERVICES (contd)

PROGRAMS AND MISSION STATEMENTS <i>(as per Master List of State Government Programs 1998-1999)</i>	Admin.	Licensing	POPULATIONS SERVED									
			BEHAVIORAL HEALTH				Low Income	Children's Fatalities	Special Health Care	REHABILITATION		Any Infant/Child
			Title XIX	Non-Title XIX	Respite	Prevention				Title XIX	Non-Title XIX	
1. Assurance & Licensure Services (contd) D. Enforcement/Training/Fingerprinting (HSA.3.4) <i>To ensure the health and safety of residents in health and child care facilities through training of health and child care personnel and fingerprinting and enforcement activities. (p.266)</i>		✓										
E. Quality Assurance (HSA.3.5) <i>To ensure the health and safety of residents in health and child care facilities through timely and comprehensive investigations. (p. 267)</i>		✓										
2. Children's Behavioral Health (HSA.6) <i>To develop and implement a statewide system for the delivery of comprehensive behavioral health services for all of Arizona's Title XIX and non-Title XIX children and adolescents. (p. 273)</i>	✓											
A. CBH Oversight & Regulation (HSA.6.1) <i>To provide effective oversight of the quality of RBHA services and contract performance. (p. 274)</i>	✓											
B. CBH Services Title XIX (HSA.6.2) <i>To develop and implement a statewide system for the delivery of comprehensive behavioral health services for all of Arizona's Title XIX eligible children and adolescents. (p. 274)</i>			✓									

DEPARTMENT OF HEALTH SERVICES (contd)

PROGRAMS AND MISSION STATEMENTS <i>(as per Master List of State Government Programs 1998-1999)</i>	Admin.	Licensing	POPULATIONS SERVED									
			BEHAVIORAL HEALTH				Low Income	Children's Fatalities	Special Health Care	REHABILITATION		Any Infant/Child
			Title XIX	Non-Title XIX	Respite	Prevention				Title XIX	Non-Title XIX	
2. Children's Behavioral Health (contd) C. CBH Services Non-Title XIX (HSA.6.3) <i>To develop and implement a statewide system for the delivery of comprehensive behavioral health services for all of Arizona's non-Title XIX eligible children and adolescents. (p. 274)</i>				✓								
D. CBH Services Respite Care (HSA.6.4) <i>To develop and implement a statewide system for the delivery of comprehensive behavioral health services for all of Arizona's Title XIX and non-Title XIX eligible children and adolescents. (p. 275)</i>					✓							
E. Prevention (HSA.6.5) <i>To create conditions, opportunities and experiences that will increase the likelihood for all citizens to be healthy, productive members of the community. (p. 275)</i>						✓						
3. Community & Family Health Services (HSA.10) <i>To provide leadership to improve the lives of Arizona families in their communities through the building of quality health care systems. (p. 280)</i>	✓							✓				
A. Child Fatality Review Program (HSA.10.1) <i>To reduce preventable child fatalities. (p.280)</i>								✓				

DEPARTMENT OF HEALTH SERVICES (contd)

PROGRAMS AND MISSION STATEMENTS <i>(as per Master List of State Government Programs 1998-1999)</i>	Admin.	Licensing	POPULATIONS SERVED									
			BEHAVIORAL HEALTH				Low Income	Children's Fatalities	Special Health Care	REHABILITATION		Any Infant/Child
			Title XIX	Non-Title XIX	Respite	Prevention				Title XIX	Non-Title XIX	
3. Community & Family Health Services (contd) B. Office for Children with Special Health Care Needs (HSA.10.4) <i>To develop a model system of care for children with special health care needs that will support family-focused, comprehensive, timely and responsive, culturally competent, home and community-based services that are directed toward enhancing family and community strengths. (p.282)</i>									✓			
4. Children's Rehabilitative Services (HSA.11) <i>To provide medically and financially qualified individuals the highest quality comprehensive rehabilitation through an interdisciplinary team approach in a cost-effective managed care setting. (p. 283)</i>	✓											
A. Children's Rehabilitative Services Title XIX (HSA.11.1) <i>To assure the highest quality comprehensive care for the functional improvement of medically and financially qualified children with special health care needs. (p. 284)</i>										✓		
B. Children's Rehabilitative Services Non-Title XIX (HSA.11.2) <i>To assure the highest quality comprehensive care for the functional improvement of medically and financially qualified children with special health care needs. (p. 284)</i>											✓	

DEPARTMENT OF HEALTH SERVICES (contd)

PROGRAMS AND MISSION STATEMENTS <i>(as per Master List of State Government Programs 1998-1999)</i>	Admin.	Licensing	POPULATIONS SERVED										
			BEHAVIORAL HEALTH				Low Income	Children's Fatalities	Special Health Care	REHABILITATION		Any Infant/Child	
			Title XIX	Non-Title XIX	Respite	Prevention				Title XIX	Non-Title XIX		
5. Women's & Children's Health (OWCH) (HSA.12) <i>To promote integrated care and service systems that are responsive to individual and family needs, and to foster practices that build on the abilities and strengths of individuals, families, communities and the human service system. (p. 285)</i>	✓												
A. Planning, Evaluation & Data (HSA.12.1) <i>To improve the health of women, their children and families through multidisciplinary consultation within and outside OWCH. (p. 285)</i>	✓												
B. Community Based Services (HSA.12.2) <i>To ensure the health and safety of Arizona's families through community-based, family-centered, culturally sensitive systems of care. (p. 286)</i> <i>Children's Information Center and Pregnancy & Breast-feeding Hot lines</i> <i>Genetics Newborn Screening</i> <i>Sickle Cell Anemia</i> <i>Healthy Mothers/Healthy Babies</i> <i>Injury Prevention</i> <i>Perinatal Substance Abuse</i> <i>Primary Care</i> <i>Sensory Screening</i>							✓						
C. Women's/Prenatal Care (HSA.12.3) <i>To improve the health status of women and children through early identification, education and linkage to community services. (p. 287)</i> <i>Health Start</i> <i>Community Health Nursing</i> <i>Teen Prenatal Express</i>							✓						

DEPARTMENT OF HEALTH SERVICES (contd)

PROGRAMS AND MISSION STATEMENTS <i>(as per Master List of State Government Programs 1998-1999)</i>	Admin.	Licensing	POPULATIONS SERVED									
			BEHAVIORAL HEALTH				Low Income	Children's Fatalities	Special Health Care	Rehabilitation		Any Infant/Child
			Title XIX	Non-Title XIX	Respite	Prevention				Title XIX	Non-Title XIX	
5. Women's & Children's Health (OWCH) (contd) D. High Risk Infant Services (HSA.12.4) <i>To reduce the mortality and morbidity of infants who are critically ill at birth through a statewide system of coordinated care. (p. 288)</i>									✓			
6. Nutrition Services (HSA.13) <i>To provide the leadership to promote the optimal nutrition status and well-being of Arizonans. (p. 289)</i>	✓						✓					
A. WIC (Women, Infants & Children) (HSA.13.3) <i>To improve the nutrition status of women and children who are at nutrition risk during critical periods of growth and development. (p. 290)</i>						✓						
B. Commodity Supplemental Food Program (HSA.13.4) <i>To improve the nutrition status of women and children and older adults who are vulnerable to malnutrition. (p. 291)</i>						✓						
7. Arizona Immunization Program (HSA.17) <i>To prevent and control the occurrence of human disease and disability due to infectious agents by the administration of vaccines. (p. 296)</i>												✓
TOTAL NUMBER OF PROGRAMS PER POPULATION SERVED	8	6	1	1	1	3	3	2	2	1	1	1

**ARIZONA'S CHILDREN AND FAMILIES DELIVERY SYSTEM:
DISAGGREGATING PROGRAMS BY POPULATIONS SERVED
DEPARTMENT OF JUVENILE CORRECTIONS**

Agency Description

The Arizona Department of Juvenile Corrections (DJC) is the state agency responsible for juveniles adjudicated delinquent and committed to its jurisdiction by the county juvenile courts. The DJC is accountable to the citizens of Arizona for the promotion of public safety through the management of the state's secure juvenile facilities and the development and provision of a continuum of services to juvenile offenders, including rehabilitation, treatment and education.

Agency Mission

To enhance public protection by reducing the risk level of juvenile offenders committed to the Department.

PROGRAMS AND MISSION STATEMENTS <i>(as per Master List of State Government Programs 1998-1999)</i>	Admin.	POPULATIONS SERVED		
		Secure Care	Community Care	Education
1. Administration (DJA.1) <i>To provide ADJC with leadership, policy direction, strategic planning and resources needed to enhance public protection and accountability. (p. 600)</i>	✓			
A. Overall Administration (DJA.1.1) <i>To provide ADJC with leadership, policy direction, strategic planning and resources needed to enhance public protection and accountability. (p. 600)</i>	✓			
B. Director's Office (DJA.1.2) <i>To provide ADJC with the leadership, policy direction, oversight and planning necessary to facilitate the attainment of agency goals and objectives. (p. 601)</i>	✓			
C. Administration Division (DJA.1.3) <i>To manage, within statutory requirements and guidelines, ADJC administrative functions in order to ensure that they contribute to the Department's mission. (p. 601)</i>	✓			
D. Operations (DJA.1.4) <i>To provide administrative direction and support to operations units within the agency (e.g., Institutions, Community Services, Case Management, Education Services, Clinical Services, Staff Development Services and Volunteer Services). (p. 602)</i>	✓			
2. Institutions (DJA.2) <i>To enhance public safety by providing a safe, secure, and health environment in which committed juveniles have the opportunity to develop positive skills and pro-social attitudes. (p. 603)</i>	✓			

DEPARTMENT OF JUVENILE CORRECTIONS (contd)

<p align="center">PROGRAMS AND MISSION STATEMENTS</p> <p align="center"><i>(as per Master List of State Government Programs 1998-1999)</i></p>	Admin.	POPULATIONS SERVED		
		Secure Care	Community Care	Education
<p>2. Institutions (contd)</p> <p>A. Overall Institutions (DJA.2.1) <i>To enhance public safety by providing a safe secure and healthy environment in which committed juveniles have the opportunity to develop positive skills and prosocial attitudes. (p. 603)</i></p>		✓		
<p>B. Direct Supervision (DJA.2.2) <i>To provide direct supervision, structured programming and accurate reception and assessment services for all committed juveniles. (p. 604)</i></p>		✓		
<p>C. Security (DJA.2.3) <i>To promote public safety by enforcing institutional security procedures. (p. 604)</i></p>		✓		
<p>D. Youth Management Systems (DJA.2.4) <i>To ensure the efficient operation of a centralized juvenile management system. (p. 605)</i></p>		✓		
<p>E. Health Services (DJA.2.5) <i>To utilize managed care principles in order to provide a high standard of care that meets constitutional mandates for medical, dental and psychiatric services to juveniles in secure facilities. (p. 605)</i></p>		✓		
<p>F. General Institutional Services (DJA.2.6) <i>To provide services in a secure facility setting that promote positive behavioral changes for committed juveniles. The components of this subprogram address needs of the juveniles in secure facilities that are outside of basic academic and direct supervision needs (i.e., psychological services, vocational/work programming, religious services and services/programs provided by volunteers). (p. 606)</i></p>		✓		
<p>G. Specialized Treatment Programs (DJA.2.7) <i>To reduce the risk of delinquent activity by committed juveniles who require intensive treatment in long term specialized housing units or specialized group counseling. (p. 607)</i></p>		✓		
<p>H. Institutional Support Services (DJA.2.8) <i>To provide efficient support services to staff and juveniles in secure facilities. (p. 607)</i></p>		✓		
<p>3. Community Care (DJA.3) <i>To enhance public safety by providing juveniles a continuum of effective rehabilitative community-based programs which provide accountability to victims and the community while reducing the potential for future delinquent behavior. (p. 608)</i></p>	✓			

DEPARTMENT OF JUVENILE CORRECTIONS (contd)

PROGRAMS AND MISSION STATEMENTS <i>(as per Master List of State Government Programs 1998-1999)</i>	Admin.	POPULATIONS SERVED		
		Secure Care	Community Care	Education
3. Community Care (contd) A. Overall Community Care (DJA.3.1) <i>To enhance public safety by providing juveniles a continuum of effective rehabilitative community-based programs that provide accountability to victims and the community while reducing the potential for future delinquent behavior. (p. 609)</i>			✓	
B. Community Services (DJA.3.2) <i>To enhance public protection by promoting positive behavioral changes within an effective, cost-efficient continuum of graduated treatment interventions. (p. 609)</i>			✓	
C. Boot Camp (DJA.3.3) <i>To reduce the risk of delinquent activity by providing a highly structured and specialized continuum of services to a specific population. (p. 610)</i>			✓	
D. Case Management (DJA.3.4) <i>To reduce the risk of delinquent activity & recidivism of juveniles on conditional liberty status. (p. 611)</i>			✓	
E. ADJC Community Support Activities (DJA.3.5) <i>To provide structured programs that promote positive behavioral changes for juveniles on conditional liberty status. This subprogram includes several programs that are operated in ADJC parole offices for juveniles on conditional liberty status. These programs are designed to facilitate the successful transition of juveniles from the secure facility to the community. The programs help the juveniles with critical skill development, involve the juveniles in community improvement activities and provide assistance to the families of the juveniles. This subprogram includes Family Transition, Community Work Crew Services, High Impact Program and ADJC/ASU Partnership. (p. 611)</i>			✓	
F. Education (DJA.2.9) <i>To enhance public safety by teaching committed juveniles responsible and productive citizenship in an accelerated transitional school program. (p. 608)</i>				✓
TOTAL NUMBER OF PROGRAMS PER POPULATION SERVED	7	8	5	1

**ARIZONA'S CHILDREN AND FAMILIES DELIVERY SYSTEM:
DISAGGREGATING PROGRAMS BY POPULATIONS SERVED
ADMINISTRATIVE OFFICE OF THE COURTS**

Agency Description

The judicial system services the Arizona Supreme Court, courts of appeals, superior court and limited jurisdiction courts, as well as the citizens of Arizona.

Agency Mission

To provide judicial and administrative functions mandated by Arizona law and the Constitution.

PROGRAMS AND MISSION STATEMENTS <i>(as per Master List of State Government Programs 1998-1999)</i>	Admin.	POPULATIONS SERVED					
		Abused & Neglected Children	Custodial Parent	Domestic Violence	Incorrigible Youth	Delinquent Youth	All Youth
1. Dependent Children's Services Division (SPA.4) <i>To administer programs that are designed to ensure that the best interests of dependent children are served by providing a system of information, advocacy and review; and to administer a program to train and certify confidential intermediaries.(p. 125)</i>	✓						
A. Foster Care Review Board (SPA.4.1) <i>To ensure, through local volunteer review boards and a state advisory board, that children involved in dependency proceedings have a permanent placement plan consistent with their best interest. (p. 125)</i>		✓					
B. Court-Appointed Special Advocate (SPA.4.2) <i>To administer and monitor a community-based volunteer advocacy program in the Juvenile Court System for abused and neglected children. (p. 126)</i>		✓					
C. Parent Assistance (SPA.4.3) <i>To provide accurate information, education, and referrals when children are involved with Child Protective Services. (p. 126)</i>		✓					
2. Domestic Relations Division (SPA.9) <i>To provide leadership, coordination, and technical support for the development of domestic relations and child support enforcement programs and policies. (p. 129)</i>	✓						
A. Child Support Enforcement & Domestic Relations Reform (SPA.9.1) <i>To provide leadership and support integrated planning toward the development, implementation and evaluation of programs and policies leading to improvement of the child support enforcement and domestic relations systems. (p. 129)</i>			✓				

ADMINISTRATIVE OFFICE OF THE COURTS (contd)

PROGRAMS AND MISSION STATEMENTS <i>(as per Master List of State Government Programs 1998-1999)</i>	Admin.	POPULATIONS SERVED					
		Abused & Neglected Children	Custodial Parent	Domestic Violence	Incorrigible Youth	Delinquent Youth	All Youth
2. Domestic Relations Division (contd) B. Domestic Violence (SPA.9.2) <i>To improve the administration of justice in Arizona communities by assessing state and local proceedings and services as related to the issues of domestic violence and to make recommendations for system changes. (p. 130)</i>				✓			
3. Juvenile Justice Services (SPA.15) <i>To effectively oversee the statewide administration of local juvenile probation services and programs which promote community protection by requiring juvenile accountability and by providing treatment opportunities which result in law abiding behavior. (p. 138)</i>	✓						
A. Juvenile Intensive Probation (JIPS) (SPA.15.1) <i>To effect positive change in a high risk juvenile population through a highly structured community based probation program committed to the prevention of further juvenile offenses and the protection of the community. (p. 138)</i>						✓	
B. Juvenile Treatment Services (SPA.15.2) <i>To administer a comprehensive continuum of community based treatment services and diversion programs for delinquent and incorrigible youth and their families to reduce repetitive juvenile offenses. (p. 139)</i>					✓	✓	
C. Family Counseling (SPA.15.3) <i>To oversee the development of programs for families in crises which strengthen family relationships and reduce juvenile delinquency. (p. 140)</i>					✓	✓	
D. Juvenile Standard Probation (SPA.15.4) <i>To improve, maintain or expand juvenile probation services to ensure proper supervision of youth on probation. (p. 140)</i>					✓	✓	
E. Juvenile Crime Reduction (SPA.15.5) <i>To support the statewide development of community based prevention and early intervention strategies which promote crime free lifestyles in Arizona youths. (p. 141)</i>							✓
4. Confidential Intermediary (SPA.18) <i>To train and certify Confidential Intermediaries to facilitate contact between adoptees or adoptive parents and birth parents while protecting court and agency records and anonymity of those who desire it. (p. 144)</i>		✓					
TOTAL NUMBER OF PROGRAMS PER POPULATION SERVED	3	4	1	1	3	4	1

**ARIZONA'S CHILDREN AND FAMILIES DELIVERY SYSTEM:
DISAGGREGATING AGENCY PROGRAMS BY COMPONENT IN A CONTINUUM OF SERVICES
ARIZONA HEALTH CARE COST CONTAINMENT SYSTEM (AHCCCS)**

Agency Description

AHCCCS is a partnership that includes the State of Arizona, its counties, the Federal Government, program contractors and health plans in the private sector, and AHCCCS members. At the state level, the program is administered by the AHCCCS Administration. The Administration's basic responsibility is to plan, develop, implement and administer an indigent health care program based on competitively bid prepaid capitated contracts and designed to provide quality health care while containing costs. The Administration's main responsibilities are quality assurance of medical care, provider and plan oversight, procurement of contract providers, and program operations. The major medical programs are acute care, mental health services, and long term care. Federal funding through Title XIX of the Social Security Act is provided to AHCCCS from the Health Care Financing Administration, which is under the Department of Health and Human Services.

Agency Mission

To administer innovative managed care programs effectively and efficiently, and continually improve accessibility and delivery of quality health care to eligible members through integrated health care systems.

PROGRAMS AND MISSION STATEMENTS <i>(as per Master List of State Government Programs 1998-1999)</i>	Admin.	POPULATIONS SERVED								
		Behavioral Health		Rehabilitative Services			Low Income	MN/MI	Non-Citizen Families	Non-Citizen Children
		Title XIX	Non-Title XIX	Title XIX	Non-Title XIX	Dev. Disabled				
1. Acute Medical Services (HCA.1) <i>To provide quality health care to eligible populations through contracted health plans. (p. 188)</i>		✓								
A. Temporary Assistance for Needy Families-Medical Services (HCA.1.1) <i>To provide quality health care to individuals eligible for TANF. (p. 188)</i>							✓			
B. Supplemental Security Income (SSI) (HCA.1.2) <i>To provide quality health care to individuals eligible for Supplemental Security Income. (p. 189)</i>		✓	✓			✓	✓			
C. Pregnant Women & Children (SOBRA) (HCA.1.3) <i>To provide quality health care to eligible pregnant women and children. (p. 189)</i>							✓			
D. Medically Needy/Medically Indigent (MN/MI) (HCA.1.4) <i>To provide quality health care to eligible Medically Needy/Medically Indigent individuals. (p. 190)</i>								✓		
E. Eligible Assistance Children (EAC) (HCA.1.5) <i>To provide quality health care to Eligible Assistance Children. (p. 190)</i>							✓			
F. Eligible Low-Income Children (ELIC) (HCA.1.6) <i>To provide quality health care to eligible low-income children. (p. 191)</i>							✓			
G. Federal Emergency Services (HCA.1.7) <i>To provide quality health care to individuals eligible for the Federal Emergency Services Program (FESP). (p. 191)</i>									✓	

ARIZONA HEALTH CARE COST CONTAINMENT SYSTEM (AHCCCS) (contd)

PROGRAMS AND MISSION STATEMENTS <i>(as per Master List of State Government Programs 1998-1999)</i>	Admin.	POPULATIONS SERVED								
		Behavioral Health		Rehabilitative Services			Low Income	MN/MI	Non-Citizen Families	Non-Citizen Children
		Title XIX	Non-Title XIX	Title XIX	Non-Title XIX	Dev. Disabled				
1. Acute Medical Services (contd) H. State Emergency Services (HCA.1.8) <i>To provide quality health care to individuals eligible for the State Emergency Services Program. (p. 191)</i>										✓
I. Children's Behavioral Health Services (HCA.1.10) <i>To provide quality behavioral health care to Title XIX children eligible for the Early Periodic Screening, Diagnostic and Treatment (EPSDT) Program. (p.192)</i>		✓								
J. Children's Rehabilitative Services (CRS) (HCA.1.11) <i>To provide quality health care to children eligible for CRS. (p. 193)</i>				✓	✓					
2. Long-Term Care (HCA.2) <i>To provide quality long-term care (LTC), acute care and behavioral health services to eligible ALTCS members. (p. 195)</i>						✓				
TOTAL NUMBER OF PROGRAMS BY COMPONENT										

**ARIZONA'S CHILDREN AND FAMILIES DELIVERY SYSTEM:
DISAGGREGATING PROGRAMS BY COMPONENT IN A CONTINUUM OF SERVICES
DEPARTMENT OF EDUCATION**

Agency Description

The Department operates under the direction of the Superintendent of Public Instruction to provide services to 1,000+ schools and 220+ school districts. The Department executes the policies of the State Board of Education, the State Board of Vocational Technological Education, and the State Board for Charter Schools. The Department provides academic state standards and assessments, dissemination of information, administration and allocation of federal and state funds, teacher certification, and testing, technical assistance, and monitoring for schools and districts.

Agency Mission

To ensure academic excellence, accurate and timely information, and the effective use of resources so that learning instills in the people of Arizona the desire and ability to excel in the workplace and contribute to the community.

PROGRAMS AND MISSION STATEMENTS <i>(as per Master List of State Government Programs 1998-1999)</i>	Admin.	POPULATIONS SERVED		
		Special Education	Special Populations	Low Income
1. Academic Assistance (EDA.4) <i>To foster the development and implementation of extraordinary education programs that support students in reaching higher levels of academic achievement. (p. 451)</i>	✓			
A. Early Childhood Programs (EDA.4.1) <i>To provide leadership and support to schools and communities in implementing developmental programs to help Arizona's young children achieve success in school. (p. 451)</i>			✓	
B. Migrant Children Education (EDA.4.2) <i>To ensure a quality education for the children of migratory workers in Arizona. (p. 451)</i>			✓	
C. Indian Education (EDA.4.3) <i>To promote leadership, education and training to schools, agencies and governments which are responsible for the quality education of Arizona's American Indian Children. (p. 452)</i>			✓	
D. Homeless Education (EDA.4.4) <i>To ensure that homeless children and youth have access to a free, appropriate public education, comparable to that provided to the children of any Arizona resident and consistent with Arizona's mandatory school attendance laws. (p. 452)</i>				✓
E. Limited English Proficiency (EDA.4.5) <i>To provide technical assistance to school personnel in order to develop English language proficiency and increase the academic achievement of Limited English Proficient (LEP) students. (p. 453)</i>			✓	
F. Special Education Program Development (EDA.4.6) <i>To ensure equal access to extraordinary education for students with disabilities between the ages of three years and twenty-one years throughout Arizona in order to prepare them to participate and excel in the workplace and contribute to the community. (p. 453)</i>		✓		

DEPARTMENT OF EDUCATION (contd)

**PROGRAMS AND
MISSION STATEMENTS**

(as per Master List of State Government Programs 1998-1999)

POPULATIONS SERVED

	Admin.	POPULATIONS SERVED		
		Special Education	Special Populations	Low Income
1. Academic Assistance (contd) G. Special Education Assistance to Schools (EDA.4.7) <i>To ensure compliance with state and federal regulations relating to special education by monitoring and improving procedures that ensure the proper allocation, distribution, and expenditure of state and federal funds. (p. 454)</i>	✓			
H. LEA Grants & School Improvement (Title I) (EDA.4.8) <i>To provide funding, technical assistance and monitoring to local educational agencies in the provision of quality educational programs to Arizona's educationally disadvantaged children who reside in low income areas. (p. 454)</i>				✓
I. Foreign Language Assistance (EDA.4.9) <i>To promote foreign and/or Native American language proficiency among students. (p. 454)</i>			✓	
J. Innovative Educational Strategies (EDA.4.10) <i>To provide leadership in the planning and implementation of statewide activities which enhance Arizona's educational climate and promote achievement and personal excellence among students in grades Pre/K-12 attending public and private nonprofit schools. (p. 455)</i>	✓			
K. Eisenhower Professional Development (Title II) (EDA.4.11) <i>To provide leadership in planning and implementing statewide activities which enhance the professional development of Arizona's mathematics and science educators while promoting careers in the fields of math and science among the traditionally under served students attending grades K-12 in public and private nonprofit schools. (p. 455)</i>	✓			
L. Gifted Education (EDA.4.12) <i>To ensure that gifted students in Arizona are given the opportunity for an education commensurate with their academic abilities and potentials. (p. 456)</i>			✓	
M. Adult Education (EDA.15) <i>To assure that adults have access to quality educational opportunities to bridge and support them in their employment, job training and higher education aspirations and acquire the knowledge and skills necessary for effective participation in society. (p. 457)</i>	✓			
N. Family Literacy (EDA.4.16) <i>To promote the acquisition of learning and reading skills by parents and their preschool children in a shared instructional setting. (p. 458)</i>	✓			

DEPARTMENT OF EDUCATION (contd)

**PROGRAMS AND
MISSION STATEMENTS**

(as per Master List of State Government Programs 1998-1999)

POPULATIONS SERVED

PROGRAMS AND MISSION STATEMENTS <i>(as per Master List of State Government Programs 1998-1999)</i>	Admin.	POPULATIONS SERVED		
		Special Education	Special Populations	Low Income
1. Academic Assistance (contd) O. Youth Support Research (EDA.4.17) <i>To assess the effects of using incentive rewards to reinforce the positive study habits and academic performance of students. (p. 458)</i>	✓			
2. Student Health and Safety (EDA.5) <i>To assist schools and organizations toward improving the health, nutrition and safety of students so they may benefit from the educational process and achieve their full potential. (p. 458)</i>	✓			
A. Child Nutrition (EDA.5.1) <i>To assist schools and organizations to improve the nutrition and well-being of students so that they can achieve their full potential. (p. 459)</i>	✓			
B. Chemical Abuse Prevention (EDA.5.2) <i>To assist schools in promoting health, safety and educational success of students so that they may achieve their full potential. (p. 459)</i>	✓			
C. School Safety (EDA.5.3) <i>To assist schools in promoting health, safety and educational success of students so that they may achieve their full potential. (p. 460)</i>	✓			
D. Other School Health Programs (EDA.5.4) <i>To assist schools in promoting positive health related knowledge and skills of students so that they may achieve their full potential. (p. 460)</i>	✓			
TOTAL NUMBER OF PROGRAMS BY COMPONENT	12	1	6	2

APPENDIX C

**ARIZONA'S CHILDREN AND FAMILIES DELIVERY SYSTEM:
DISAGGREGATING AGENCY PROGRAMS BY POPULATION AND FUNDING SOURCES
DEPARTMENT OF ECONOMIC SECURITY**

ADMINISTRATION COSTS <i>(as per Master List of State Government Programs 1998-1999)</i>	ACTUAL FUNDING SOURCES AND AMOUNTS FOR FY 1997 (\$ Thousands)				
	General Funds	Other Appropriated Funds	Other Non-Appropriated Funds	Federal Funds	TOTAL
1. Central Administration (DEA.1) <i>To provide leadership, direction, coordination and support to enable DES to achieve its mission and vision. (p. 206)</i>	\$27,134.6	\$260.0	\$17,052.3	\$58,283.9	\$102,730.8 FTEs 1,246.5
4. Family Assistance (DEA.16) <i>To conduct eligibility determination and provide assistance benefits to low-income families and individuals to improve their quality of life by meeting their immediate basic needs and promoting independence and self-sufficiency through referrals to departmental and community resources. (p. 217)</i>	\$82,096.1	\$0	\$27,954.9	\$524,740.9	\$634,791.9 FTEs 2,733
5. Administration and Training—Children, Youth & Families (DEA.17) <i>To provide opportunities and services to families so that children at risk can grow in safe, caring environments and to advocate for children's rights and needs. (p. 222)</i>	\$23,636.8	\$156.0	\$43.6	\$24,555.9	\$48,392.3 FTEs 1,245.5
7. Family Preservation (DEA.19) <i>To strengthen and preserve families through the provision of a continuum of family-centered services which are coordinated, community-based, accessible, and responsive. (p. 224)</i>	\$7,618.2	\$0	\$10.8	\$5,587.5	\$13,216.5 FTEs 0
9. Alternative Family Services (DEA.21) <i>To promote permanent placement for children who must be removed from their families and to assist young adults to transition into adult living. (p. 226)</i>	\$40,906.9	\$0	\$655.0	\$33,857.9	\$75,419.8 FTEs 0
13. Administration—Developmental Disabilities (DEA.25) <i>To develop, enhance and support environments that will enable individuals with developmental disabilities to achieve and maintain physical well-being, personal and professional satisfaction, participation as family and community members and safety from abuse and exploitation. (p. 232)</i>	\$6,487.3	\$0	\$6,218.5	\$0	\$12,705.8 FTEs 270.4
15. DDD Home & Community Based Services (DEA.27) <i>To effectively meet the needs of ALTCS and Non-ALTCS eligible individuals with developmental disabilities and their families, in the least restrictive home and community based settings, and to provide Family Support to promote independence and inclusion within the community. (p. 233)</i>	\$66,733.9	\$0	\$98,752.6	\$1,276.2	\$166,762.7 FTEs 186.0
16. Institutional Services (DD/ALTCS) (DEA.28) <i>To provide services to eligible individuals with developmental disabilities to maximize their functional capabilities and to pursue home and community based placement whenever appropriate. (p. 236)</i>	\$10,346.2	\$0	\$12,416.4	\$0	\$22,762.6 FTEs 574.7
TOTAL DES ADMINISTRATION FUNDING AMOUNTS FOR CHILDREN AND FAMILY PROGRAMS	\$264,960.0	\$416.0	\$163,104.1	\$648,302.3	\$1,076,782.4

DEPARTMENT OF ECONOMIC SECURITY (contd)

DDD (Division of Developmentally Disabled) <i>(as per Master List of State Government Programs 1998-1999)</i>	ACTUAL FUNDING SOURCES AND AMOUNTS FOR FY 1997 (\$ Thousands)				
	General Funds	Other Appropriated Funds	Other Non-Appropriated Funds	Federal Funds	TOTAL
1. A. Governor's Council on Developmental Disabilities (DEA.1.3) <i>To bring together persons with disabilities representing Arizona's cultural diversity, their families and other community members to protect rights, eliminate barriers and jointly promote equal opportunities and self-determination and increase options through statewide planning, advocacy, monitoring and community action for public policy change. (p. 207)</i>	\$0	\$0	\$1.4	\$617.9	\$619.3 FTEs 7.0
B. Interagency Coordinating Council for Infants & Toddlers (AzEIP) (DEA.1.4) <i>To optimize the developmental potential of Arizona children (birth to age three who have developmental delays) and their families through the development and implementation of a comprehensive, coordinated, community based service delivery system that is family-focused and culturally appropriate. (p. 208)</i>	\$0	\$0	\$0	\$2,455.8	\$2,455.8 FTEs 8.0
14. DDD Case Management Services (DEA.26) <i>To coordinate services and support in a timely manner for individuals with developmental disabilities and their families. (p. 232)</i>	\$6,946.8	\$0	\$6,009.6	\$106.3	\$13,062.7 FTEs 393.5
15. DDD Home and Community Based Services (DEA.27) <i>To effectively meet the needs of ALTCs and non-ALTCs eligible individuals with developmental disabilities and their families, in the least restrictive home and community-based settings and to provide Family Support to promote independence and inclusion within the community. (p. 233)</i>	\$66,733.9	\$0	\$98,752.6	\$1,276.2	\$166,762.7 FTEs 186.0
A. Licensed Group Homes (DEA.27.1) <i>To provide quality home and community based services which promote community integration, independence, dignity and choice to eligible individuals with developmental disabilities who live in licensed community residential settings. (p. 233)</i>	\$0	\$0	\$0	\$0	\$0 FTEs 0
B. Licensed Child Developmental Foster Homes (DEA.27.3) <i>To provide temporary care to children who have been adjudicated dependent, emphasizing the most home-like, least restrictive settings possible, while demonstrating reasonable efforts for reunification of the child with the family or permanency planning. (p.234)</i>	\$0	\$0	\$0	\$0	\$0 FTEs 0

DEPARTMENT OF ECONOMIC SECURITY (contd)

DDD Division of Developmentally Disabled (contd) <i>(as per Master List of State Governmental Programs 1998-1999)</i>	ACTUAL FUNDING SOURCES AND AMOUNTS FOR FY 1997 (\$Thousands)				
	General Funds	Other Appropriated Funds	Other Non- Appropriated Funds	Federal Funds	TOTAL
15. C. At Home With Family (DEA.27.4) <i>To provide quality family support services, which promote choice, independence, dignity, decision making, and inclusion within the community, to eligible individuals with developmental disabilities who reside at home with their families. (p. 234)</i>	\$0	\$0	\$0	\$0	\$0 FTEs 0
16. A. Intermediate Care Facilities for the Mentally Retarded (DEA.28) <i>To provide active treatment to Arizona Long Term Care System (ALTCS) eligible individuals with developmental disabilities to maximize their functional capabilities and to pursue home and community based placement whenever possible. (p. 236)</i>	\$0	\$0	\$0	\$0	\$0 FTEs 0
B. Large Group Living Facilities (DEA.28.2) <i>To provide residential care, supervision and services to individuals with developmental disabilities on a short-term basis as required. (p. 236)</i>	\$0	\$0	\$0	\$0	\$0 FTEs 0
C. Nursing Facilities (DEA.28.3) <i>To provide nursing, residential care and supervision to eligible individuals with developmental disabilities and to pursue home and community based placement whenever appropriate. (p. 237)</i>	\$0	\$0	\$0	\$0	\$0 FTEs 0
D. Residential Treatment Centers (DEA.28.4) <i>To provide residential care and supervision to eligible individuals with developmental disabilities and to pursue home and community based placement whenever appropriate. (p. 237)</i>	\$0	\$0	\$0	\$0	\$0 FTEs 0
E. Arizona Training Programs (DEA.28.5) <i>To provide active treatment to Arizona Long Term Care System (ALTCS) and Non-ALTCS eligible individuals, such as residential care, supervision and services to individuals with developmental disabilities, to maximize their functional capabilities and to pursue home and community placements whenever possible and appropriate. (p. 237)</i>	\$0	\$0	\$0	\$0	\$0 FTEs 0
TOTAL FUNDING AMOUNTS FOR PROGRAMS SERVING DEVELOPMENTALLY DISABLED CHILDREN AND THEIR FAMILIES	\$73,680.7	\$0	\$104,763.6	\$4,456.2	\$182,900.5

General Funds—The Legislatively mandated segregation of funds used and monitored by the General Accounting Office as a separate self-balancing set of accounts.

Other Appropriated Funds—All money, excluding the General Fund, appropriated by the Legislature for predetermined uses.

Non-Appropriated Funds—Generally, a fund set up as an Enterprise or revolving fund; considered statutorily appropriated and not subject to the annual or biennial appropriation process.

Federal Funds—Amounts collected and made available to the state by the Federal government, usually categorical or block grants and entitlements.

DEPARTMENT OF ECONOMIC SECURITY (contd)

DOMESTIC VIOLENCE <i>(as per Master List of State Government Programs 1998-1999)</i>	ACTUAL FUNDING SOURCES AND AMOUNTS FOR FY 1997 (\$ Thousands)				
	General Funds	Other Appropriated Funds	Other Non-Appropriated Funds	Federal Funds	TOTAL
2. Domestic Violence Program (DEA.11) <i>To protect the victims of domestic violence and their children and to improve the comprehensive Domestic Violence Program in Arizona. (Program provides funding for shelter and supportive services for victims of domestic violence and their children by utilizing a statewide network of private non-profit shelter facilities and safe houses.) (p. 215)</i>	\$1,128.5	\$0	\$949.9	\$1,632.5	\$3,710.9 FTEs 0
TOTAL FUNDING AMOUNTS FOR PROGRAMS TO SERVE CHILDREN AND FAMILIES SUFFERING DOMESTIC VIOLENCE	\$1,128.5	\$0	\$949.9	\$1,632.5	\$3,710.9

General Funds—The Legislatively mandated segregation of funds used and monitored by the General Accounting Office as a separate self-balancing set of accounts.

Other Appropriated Funds—All money, excluding the General Fund, appropriated by the Legislature for predetermined uses.

Non-Appropriated Funds—Generally, a fund set up as an Enterprise or revolving fund; considered statutorily appropriated and not subject to the annual or biennial appropriation process.

Federal Funds—Amounts collected and made available to the state by the Federal government, usually categorical or block grants and entitlements.

DEPARTMENT OF ECONOMIC SECURITY (contd)

LOW INCOME <i>(as per Master List of State Government Programs 1998-1999)</i>	ACTUAL FUNDING SOURCES AND AMOUNTS FOR FY 1997 (\$ Thousands)				
	General Funds	Other Appropriated Funds	Other Non-Appropriated Funds	Federal Funds	TOTAL
3. Utility Assistance (DEA.14) <i>To assist low-income households obtain and maintain basic utility services. (p. 216)</i>	\$0	\$0	\$463.4	\$4,528.0	\$4,991.4 FTEs 0
4. A. Family Assistance Administration (DEA.16) <i>To conduct eligibility determination and provide assistance benefits to low-income families and individuals to improve their quality of life by meeting their immediate basic needs and promoting independence and self-sufficiency through referrals to departmental and community resources. (p. 217)</i>	\$82,096.1	\$0	\$27,954.9	\$524,740.9	\$634,791.9 FTEs 2,733
B. Temporary Assistance for Needy Families (TANF) (DEA.16.2) <i>To provide financial assistance to low-income households on an interim basis while they gain self-sufficiency (formerly known as Aid to Families with Dependent Children [AFDC]). (p. 218)</i>	\$48,522.3	\$0	\$0	\$158,024.9	\$206,547.2 FTEs 0
C. Child Passenger Restraint (DEA.16.3) <i>To prevent injury or death of children by providing car seats to applicants who meet eligibility criteria. (p. 219)</i>	\$0	\$0	\$67.6	\$0	\$67.6 FTEs 0
D. Eligibility Determination (DEA.16.4) <i>To conduct eligibility determination and provide assistance benefits to low-income families and individuals to improve their quality of life by meeting their immediate basic needs, and to promote independence and self-sufficiency through referrals to departmental and community resources. (p. 219)</i>	\$0	\$0	\$0	\$0	\$0 FTEs 0
E. Food Stamps (DEA.16.5) <i>To improve levels of nutrition among low-income households. (p. 219)</i>	\$0	\$0	\$0	\$339,629.9	\$339,629.9 FTEs 0
F. Youth Support Research (DEA.16.10) <i>To assess the effects of using incentive rewards to reinforce the positive study habits and academic performance of students by reducing gang activity. (p. 221)</i>	\$14.0	\$0	\$0	\$0	\$14.0 FTEs 0
10. Comprehensive Child Care (DEA.22) <i>To support the well-being and economic independence of Arizona's families by providing child care assistance and developing child care services. (p. 228)</i>	\$15,635.8	\$0	\$0	\$51,923.8	\$67,559.6 FTEs 181.0
TOTAL FUNDING AMOUNTS FOR PROGRAMS SERVING LOW INCOME CHILDREN AND FAMILIES	\$146,268.2	\$0	\$28,485.9	\$1,078,847.5	\$1,253,601.6

General Funds—The Legislatively mandated segregation of funds used and monitored by the General Accounting Office as a separate self-balancing set of accounts.

Other Appropriated Funds—All money, excluding the General Fund, appropriated by the Legislature for predetermined uses.

Non-Appropriated Funds—Generally, a fund set up as an Enterprise or revolving fund; considered statutorily appropriated and not subject to the annual or biennial appropriation process.

Federal Funds—Amounts collected and made available to the state by the Federal government, usually categorical or block grants and entitlements.

DEPARTMENT OF ECONOMIC SECURITY (contd)

ABUSED & NEGLECTED CHILDREN <i>(as per Master List of State Government Programs 1998-1999)</i>	ACTUAL FUNDING SOURCES AND AMOUNTS FOR FY 1997 (\$ Thousands)				
	General Funds	Other Appropriated Funds	Other Non-Appropriated Funds	Federal Funds	TOTAL
6. Child Abuse Prevention (DEA.18.1) <i>To strengthen and stabilize families and to increase public awareness of child abuse prevention. (p. 223)</i>	\$2,783.5	\$649.9	\$0	\$227.2	\$3,660.6 FTEs 0
A. Healthy Families Pilot (DEA.18.1) <i>To utilize home-based, family-centered services which promote health, prevent child abuse, and optimize child development. (p. 223)</i>	\$2,783.5	\$0	\$0	\$0	\$2,783.5 FTEs 0
B. Child Abuse Prevention (DEA.18.2) <i>To utilize home-based, family-centered services which promote health, prevent child abuse, and optimize child development and to provide information about model child abuse prevention programs that will increase knowledge and skills of participants. (p. 223)</i>	\$0	\$649.9	\$0	\$227.2	\$877.1 FTEs 0
7. A. In-Home Children Services (DEA.19.1) <i>To provide a continuum of quality, in-home family-centered services which will strengthen and stabilize families in need of support. (p. 225)</i>	\$4,939.9	\$0	\$0	\$4,719.0	\$9,658.9 FTEs 0
B. Intensive Family Services (DEA.19.2) <i>To provide services to children who are at imminent risk of out-of-home placement due to abuse, neglect or dependency. (p. 225)</i>	\$2,267.8	\$0	\$10.8	\$868.5	\$3,147.1 FTEs 0
C. High-Risk Infants (DEA.19.3) <i>To provide safe and healthy home environments for infants who were exposed to drugs and alcohol during their mother's pregnancy. (p. 226)</i>	\$410.5	\$0	\$0	\$0	\$410.5 FTEs 0
D. Family Builders					
8. Child Protection (DEA.20) <i>To protect children from alleged child maltreatment involving a parent, legal guardian or custodian. (p. 226)</i>	\$14,209.6	\$0	\$0	\$269.9	\$14,479.5 FTEs 2.0
9. A. Adoption Services (DEA.21.1) <i>To promote and maintain the adoption of special needs children through provision of necessary ongoing services to achieve the integration of the family and the eventual self-sufficiency of the child. (p. 227)</i>	\$12,702.0	\$0	\$0	\$6,502.5	\$19,204.5 FTEs 0
B. Out-of-Home Children Services (Foster Care) (DEA.21.2) <i>To ensure that a permanent placement is implemented for children who must be removed from their families. (p. 227)</i>	\$27,690.3	\$0	\$655.0	\$26,470.2	\$54,815.5 FTEs 0

DEPARTMENT OF ECONOMIC SECURITY (contd)

ABUSED & NEGLECTED CHILDREN (contd) <i>(as per Master List of State Government Programs 1998-1999)</i>	ACTUAL FUNDING SOURCES AND AMOUNTS FOR FY 1997 (\$ Thousands)				
	General Funds	Other Appropriated Funds	Other Non-Appropriated Funds	Federal Funds	TOTAL
9. C. Child Severance Project (DEA.21.3) <i>To expedite procedures to terminate parent-child relationships for the purpose of placing children for adoption. (p. 228)</i>	\$514.6	\$0	\$0	\$745.0	\$1,259.6 FTEs 0
D. Independent Living (DEA.21.4) <i>To provide young adults with the opportunity to achieve individual self-sufficiency. (p. 228)</i>	\$0	\$0	\$0	\$140.2	\$140.2 FTEs 0
11. Comprehensive Medical & Dental Program (DEA.23) <i>To ensure that Arizona children in foster care receive appropriate and quality health care services in cooperation with foster care providers. (p. 229)</i>	\$2,591.0	\$0	\$7,585.6	\$0	\$10,176.6 FTEs 49.5
TOTAL FUNDING AMOUNTS FOR PROGRAMS SERVING ABUSED AND NEGLECTED CHILDREN	\$70,892.7	\$1,299.8	\$8,251.4	\$40,169.7	\$120,613.6

General Funds—The Legislatively mandated segregation of funds used and monitored by the General Accounting Office as a separate self-balancing set of accounts.

Other Appropriated Funds—All money, excluding the General Fund, appropriated by the Legislature for predetermined uses.

Non-Appropriated Funds—Generally, a fund set up as an Enterprise or revolving fund; considered statutorily appropriated and not subject to the annual or biennial appropriation process.

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DEPARTMENT OF ECONOMIC SECURITY (contd)

CUSTODIAL PARENTS <i>(as per Master List of State Government Programs 1998-1999)</i>	ACTUAL FUNDING SOURCES AND AMOUNTS FOR FY 1997 (\$ Thousands)				
	General Funds	Other Appropriated Funds	Other Non-Appropriated Funds	Federal Funds	TOTAL
12. Child Support (DEA.24) <i>To provide effective and fair child support services by locating parents, establishing paternity and child support orders, and enforcing those orders to enable families to become or remain self-sufficient while reducing the financial burden on the taxpayer. (p. 230)</i>	\$2,923.3	\$6,344.7	\$173.2	\$18,743.2	\$28,184.4 FTEs 716.2
A. Overall Child Support (DEA.24.1) <i>To provide effective and fair child support services by locating parents, establishing paternity and child support orders and enforcing those orders to enable families to become or remain self-sufficient while reducing the financial burden on the taxpayer. (p. 230)</i>	\$0	\$0	\$0	\$0	\$0 FTEs 0
B. Paternity Establishment (DEA.24.2) <i>To establish legal paternity for children born out of wedlock. (p. 230)</i>	\$613.8	\$421.6	\$0	\$1,448.4	\$2,483.8 FTEs 143.2
C. Support Order Establishment (DEA.24.3) <i>To establish a non-custodial parent's legal obligation to provide support to his or her children. (p. 231)</i>	\$577.4	\$421.6	\$0	\$1,120.8	\$2,119.8 FTEs 143.2
D. Enforcement (DEA.24.4) <i>To enforce child support orders. (p. 231)</i>	\$1,732.1	\$5,501.5	\$173.2	\$16,174.0	\$23,580.8 FTEs 429.8
TOTAL FUNDING AMOUNTS FOR PROGRAMS SERVING CUSTODIAL PARENTS	\$5,846.6	\$12,689.4	\$346.4	\$37,486.4	\$56,368.8

General Funds—The Legislatively mandated segregation of funds used and monitored by the General Accounting Office as a separate self-balancing set of accounts.

Other Appropriated Funds—All money, excluding the General Fund, appropriated by the Legislature for predetermined uses.

Non-Appropriated Funds—Generally, a fund set up as an Enterprise or revolving fund; considered statutorily appropriated and not subject to the annual or biennial appropriation process.

Federal Funds—Amounts collected and made available to the state by the Federal government, usually categorical or block grants and entitlements.

**ARIZONA'S CHILDREN AND FAMILIES DELIVERY SYSTEM:
DISAGGREGATING AGENCY PROGRAMS BY POPULATION AND FUNDING SOURCES
DEPARTMENT OF HEALTH SERVICES**

ADMINISTRATION COSTS <i>(as per Master List of State Government Programs 1998-1999)</i>	ACTUAL FUNDING SOURCES AND AMOUNTS FOR FY 1997 (\$ Thousands)				
	General Funds	Other Appropriated Funds	Other Non-Appropriated Funds	Federal Funds	TOTAL
1. Assurance & Licensure Services (HSA.3) <i>To ensure the health and safety of all Arizonans through a comprehensive system of monitoring and licensing health care and child care facilities. (p. 265)</i>	\$4,289.2	\$0	\$1,187.4	\$1,776.9	\$7,253.5 FTEs 112.8
2. Children's Behavioral Health (HSA.6) <i>To develop and implement a statewide system for the delivery of comprehensive behavioral health services for all of Arizona's Title XIX and non-Title XIX children and adolescents. (p. 273)</i>	\$37,623.0	\$0	\$34,993.8	\$5,312.1	\$77,928.9 FTEs 23.2
A. CBH Oversight & Regulation (HSA.6.1) <i>To provide effective oversight of the quality of RBHA services and contract performance. (p. 274)</i>	\$1,321.2	\$0	\$426.3	\$184.0	\$1,931.5 FTEs 17.2
3. Community & Family Health Services (HSA.10) <i>To provide leadership to improve the lives of Arizona families in their communities through the building of quality health care systems. (p. 280)</i>	\$897.8	\$92.0	\$279.2	\$3,079.3	\$4,348.3 FTEs 18.1
4. Children's Rehabilitative Services (HSA.11) <i>To provide medically and financially qualified individuals the highest quality comprehensive rehabilitation through an interdisciplinary team approach in a cost-effective managed care setting. (p. 283)</i>	\$15,737.7	\$0	\$16,278.9	\$1,839.4	\$33,856.0 FTEs 15.8
5. Women's & Children's Health (OWCH) (HSA.12) <i>To promote integrated care and service systems that are responsive to individual and family needs, and to foster practices that build on the abilities and strengths of individuals, families, communities and the human service system. (p. 285)</i>	\$5,675.3	\$0	\$626.6	\$4,666.8	\$10,968.7 FTEs 27.8
A. Planning, Evaluation & Data (HSA.12.1) <i>To improve the health of women, their children and families through multidisciplinary consultation within and outside OWCH. (p. 285)</i>	\$457.2	\$0	\$33.5	\$1,863.7	\$2,354.4 FTEs 13.5
6. Nutrition Services (HSA.13) <i>To provide the leadership to promote the optimal nutrition status and well-being of Arizonans. (p. 289)</i>	\$757.8	\$0	\$55.8	\$82,543.1	\$83,356.7 FTEs 10.0
TOTAL FUNDING AMOUNTS FOR ADMINISTERING CHILDREN AND FAMILIES PROGRAMS	\$66,759.2	\$92.0	\$53,881.5	\$101,265.3	\$221,998.0

General Funds—The Legislatively mandated segregation of funds used and monitored by the General Accounting Office as a separate self-balancing set of accounts.

Other Appropriated Funds—All money, excluding the General Fund, appropriated by the Legislature for predetermined uses.

Non-Appropriated Funds—Generally, a fund set up as an Enterprise or revolving fund; considered statutorily appropriated and not subject to the annual or biennial appropriation process.

Federal Funds—Amounts collected and made available to the state by the Federal government, usually categorical or block grants and entitlements.

DEPARTMENT OF HEALTH SERVICES (contd)

LICENSING <i>(as per Master List of State Government Programs 1998-1999)</i>	ACTUAL FUNDING SOURCES AND AMOUNTS FOR FY 1997 (\$ Thousands)				
	General Funds	Other Appropriated Funds	Other Non-Appropriated Funds	Federal Funds	TOTAL
1. Assurance & Licensure Services (HSA.3) <i>To ensure the health and safety of all Arizonans through a comprehensive system of monitoring and licensing health care and child care facilities. (p. 265)</i>	\$4,289.2	\$0	\$1,187.4	\$1,776.9	\$7,253.5 FTEs 112.8
A. Licensure Administration (HSA.3.1) <i>To provide the leadership and direction to ensure the health and safety of all clients of health and child care facilities through a unified system of monitoring and licensing. (p. 265)</i>	\$927.8	\$0	\$102.5	\$114.9	\$1,145.2 FTEs 17.6
B. Child Care Licensure (HSA.3.2) <i>To ensure the health and safety of children in child care facilities, child care group homes, school-based programs and DES-licensed foster care homes throughout Arizona. (p. 265)</i>	\$1,258.0	\$0	\$183.0	\$0	\$1,441.0 FTEs 39.0
C. Health Care Licensure (HSA.3.3) <i>To ensure that the health and safety of the public is promoted and safeguarded through licensing and certification services. (p. 266)</i>	\$1,714.2	\$0	\$887.8	\$1,543.2	\$4,145.2 FTEs 47.2
D. Enforcement/Training/Fingerprinting (HSA.3.4) <i>To ensure the health and safety of residents in health and child care facilities through training of health and child care personnel and fingerprinting and enforcement activities. (p. 266)</i>	\$383.9	\$0	\$14.1	\$118.8	\$516.8 FTEs 11.0
E. Quality Assurance (HSA.3.5) <i>To ensure the health and safety of residents in health and child care facilities through timely and comprehensive investigations. (p. 267)</i>	\$5.3	\$0	\$0	\$0	\$5.3 FTEs 1.0
TOTAL FUNDING AMOUNTS FOR PROGRAMS LICENSING FACILITIES USED BY CHILDREN AND ADOLESCENTS	\$8,578.4	\$0	\$2,374.8	\$3,553.8	\$14,507.0

General Funds—The Legislatively mandated segregation of funds used and monitored by the General Accounting Office as a separate self-balancing set of accounts.

Other Appropriated Funds—All money, excluding the General Fund, appropriated by the Legislature for predetermined uses.

Non-Appropriated Funds—Generally, a fund set up as an Enterprise or revolving fund; considered statutorily appropriated and not subject to the annual or biennial appropriation process.

Federal Funds—Amounts collected and made available to the state by the Federal government, usually categorical or block grants and entitlements.

DEPARTMENT OF HEALTH SERVICES (contd)

BEHAVIORAL HEALTH TITLE XIX <i>(as per Master List of State Government Programs 1998-1999)</i>	ACTUAL FUNDING SOURCES AND AMOUNTS FOR FY 1997 (\$ Thousands)				
	General Funds	Other Appropriated Funds	Other Non- Appropriated Funds	Federal Funds	TOTAL
2. B. CBH Services Title XIX (HSA.6.2) <i>To develop and implement a statewide system for the delivery of comprehensive behavioral health services for all of Arizona's Title XIX eligible children and adolescents. (p. 274)</i>	\$16,736.9	\$0	\$31,170.2	\$0	\$47,907.1 FTEs 3.0
TOTAL FUNDING AMOUNTS FOR PROGRAMS SERVING THE BEHAVIORAL HEALTH NEEDS OF TITLE XIX CHILDREN AND ADOLESCENTS	\$16,736.9	\$0	\$31,170.2	\$0	\$47,907.1

General Funds—The Legislatively mandated segregation of funds used and monitored by the General Accounting Office as a separate self-balancing set of accounts.

Other Appropriated Funds—All money, excluding the General Fund, appropriated by the Legislature for predetermined uses.

Non-Appropriated Funds—Generally, a fund set up as an Enterprise or revolving fund; considered statutorily appropriated and not subject to the annual or biennial appropriation process.

Federal Funds—Amounts collected and made available to the state by the Federal government, usually categorical or block grants and entitlements.

DEPARTMENT OF HEALTH SERVICES (contd)

BEHAVIORAL HEALTH NON-TITLE XIX <i>(as per Master List of State Government Programs 1998-1999)</i>	ACTUAL FUNDING SOURCES AND AMOUNTS FOR FY 1997 (\$ Thousands)				
	General Funds	Other Appropriated Funds	Other Non- Appropriated Funds	Federal Funds	TOTAL
2. C. CBH Services Non-Title XIX (HSA.6.3) <i>To develop and implement a statewide system for the delivery of comprehensive behavioral health services for all of Arizona's non-Title XIX eligible children and adolescents. (p. 274)</i>	\$13,949.6	\$0	\$3,397.3	\$3,302.5	\$20,649.4 FTEs 2.0
TOTAL FUNDING AMOUNTS FOR PROGRAMS SERVING THE BEHAVIORAL HEALTH NEEDS OF NON-TITLE XIX CHILDREN AND ADOLESCENTS	\$13,949.6	\$0	\$3,397.3	\$3,302.5	\$20,649.4

General Funds—The Legislatively mandated segregation of funds used and monitored by the General Accounting Office as a separate self-balancing set of accounts.

Other Appropriated Funds—All money, excluding the General Fund, appropriated by the Legislature for predetermined uses.

Non-Appropriated Funds—Generally, a fund set up as an Enterprise or revolving fund; considered statutorily appropriated and not subject to the annual or biennial appropriation process.

Federal Funds—Amounts collected and made available to the state by the Federal government, usually categorical or block grants and entitlements.

DEPARTMENT OF HEALTH SERVICES (contd)

BEHAVIORAL HEALTH RESPITE CARE <i>(as per Master List of State Government Programs 1998-1999)</i>	ACTUAL FUNDING SOURCES AND AMOUNTS FOR FY 1997 (\$ Thousands)				
	General Funds	Other Appropriated Funds	Other Non- Appropriated Funds	Federal Funds	TOTAL
2. D. CBH Services Respite Care (HSA.6.4) <i>To develop and implement a statewide system for the delivery of comprehensive behavioral health services for all of Arizona's Title XIX and non-Title XIX eligible children and adolescents. (p. 275)</i>	\$252.5	\$0	\$0	\$0	\$252.5 FTEs 0
TOTAL FUNDING AMOUNTS FOR PROGRAMS SERVING TITLE XIX AND NON-TITLE XIX CHILDREN AND ADOLESCENTS	\$252.5	\$0	\$0	\$0	\$252.5

General Funds—The Legislatively mandated segregation of funds used and monitored by the General Accounting Office as a separate self-balancing set of accounts.

Other Appropriated Funds—All money, excluding the General Fund, appropriated by the Legislature for predetermined uses.

Non-Appropriated Funds—Generally, a fund set up as an Enterprise or revolving fund; considered statutorily appropriated and not subject to the annual or biennial appropriation process.

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DEPARTMENT OF HEALTH SERVICES (contd)

BEHAVIORAL HEALTH PREVENTION <i>(as per Master List of State Government Programs 1998-1999)</i>	ACTUAL FUNDING SOURCES AND AMOUNTS FOR FY 1997 (\$ Thousands)				
	General Funds	Other Appropriated Funds	Other Non- Appropriated Funds	Federal Funds	TOTAL
2. E. Prevention (HSA.6.5) <i>To create conditions, opportunities and experiences that will increase the likelihood for all citizens to be healthy, productive members of the community. (p. 275)</i>	\$5,362.8	\$0	\$0	\$1,825.6	\$7,188.4 FTEs 1.0
6. A. WIC (Women, Infants & Children) (HSA.13.3) <i>To improve the nutrition status of women and children who are at nutrition risk during critical periods of growth and development. (p.290)</i>	\$13.6	\$0	\$0.6	\$81,375.4	\$81,389.6 FTEs .3
B. Commodity Supplemental Food Program (HSA.13.4) <i>To improve the nutrition status of women and children and older adults who are vulnerable to malnutrition. (p. 291)</i>	\$0	\$0	\$0	\$1,065.4	\$1,065.4 FTEs 0
TOTAL FUNDING AMOUNTS FOR PROGRAMS SERVING CHILDREN AND THEIR FAMILIES	\$5,376.4	\$0	\$0.6	\$84,266.4	\$89,643.4

General Funds—The Legislatively mandated segregation of funds used and monitored by the General Accounting Office as a separate self-balancing set of accounts.

Other Appropriated Funds—All money, excluding the General Fund, appropriated by the Legislature for predetermined uses.

Non-Appropriated Funds—Generally, a fund set up as an Enterprise or revolving fund; considered statutorily appropriated and not subject to the annual or biennial appropriation process.

Federal Funds—Amounts collected and made available to the state by the Federal government, usually categorical or block grants and entitlements.

DEPARTMENT OF HEALTH SERVICES (contd)

LOW INCOME <i>(as per Master List of State Government Programs 1998-1999)</i>	ACTUAL FUNDING SOURCES AND AMOUNTS FOR FY 1997 (\$ Thousands)				
	General Funds	Other Appropriated Funds	Other Non-Appropriated Funds	Federal Funds	TOTAL
5. Women's & Children's Health (OWCH) (HSA.12) <i>To promote integrated care and service systems that are responsive to individual and family needs, and to foster practices that build on the abilities and strengths of individuals, families, communities and the human service system. (p. 285)</i>	\$5,675.3	\$0	\$626.6	\$4,666.8	\$10,968.7 FTEs 27.8
B. Community Based Services (HSA.12.2) <i>To ensure the health and safety of Arizona's families through community-based, family-centered, culturally sensitive systems of care. (p.286)</i> <i>Children's Information Center and Pregnancy & Breast-feeding Hot lines</i> <i>Genetics Newborn Screening</i> <i>Sickle Cell Anemia</i> <i>Healthy Mothers/Healthy Babies</i> <i>Injury Prevention</i> <i>Perinatal Substance Abuse</i> <i>Primary Care</i> <i>Sensory Screening</i>	\$271.3	\$0	\$529.0	\$1,490.5	\$2,290.8 FTEs 7.6
C. Women's/Prenatal Care (HSA.12.3) <i>To improve the health status of women and children through early identification, education and linkage to community services. (p. 287)</i>	\$2,135.4	\$0	\$57.8	\$1,073.4	\$3,266.6 FTEs 3.0
6. Nutrition Services (HSA.13) <i>To provide the leadership to promote the optimal nutrition status and well-being of Arizonans. (p. 289)</i>	\$757.8	\$0	\$55.8	\$82,543.1	\$83,356.7 FTEs 10.0
TOTAL FUNDING AMOUNTS FOR PROGRAMS SERVING LOW INCOME CHILDREN AND THEIR FAMILIES	\$8,839.8	\$0	\$1,269.2	\$89,773.8	\$99,882.8

General Funds—The Legislatively mandated segregation of funds used and monitored by the General Accounting Office as a separate self-balancing set of accounts.

Other Appropriated Funds—All money, excluding the General Fund, appropriated by the Legislature for predetermined uses.

Non-Appropriated Funds—Generally, a fund set up as an Enterprise or revolving fund; considered statutorily appropriated and not subject to the annual or biennial appropriation process.

Federal Funds—Amounts collected and made available to the state by the Federal government, usually categorical or block grants and entitlements.

DEPARTMENT OF HEALTH SERVICES (contd)

CHILDREN'S FATALITIES <i>(as per Master List of State Government Programs 1998-1999)</i>	ACTUAL FUNDING SOURCES AND AMOUNTS FOR FY 1997 (\$ Thousands)				
	General Funds	Other Appropriated Funds	Other Non-Appropriated Funds	Federal Funds	TOTAL
3. Community & Family Health Services (HSA.10) <i>To provide leadership to improve the lives of Arizona families in their communities through the building of quality health care systems. (p. 280)</i>	\$897.8	\$92.0	\$279.2	\$3,079.3	\$4,348.3 FTEs 18.1
A. Child Fatality Review Program (HSA.10.1) <i>To reduce preventable child fatalities. (p. 280)</i>	\$0	\$92.0	\$7.2	\$0	\$99.2 FTEs 2.0
TOTAL FUNDING AMOUNTS FOR PROGRAMS SERVING CHILDREN AND FAMILIES	\$897.8	\$184.0	\$286.4	\$3,079.3	\$4,447.5

General Funds—The Legislatively mandated segregation of funds used and monitored by the General Accounting Office as a separate self-balancing set of accounts.

Other Appropriated Funds—All money, excluding the General Fund, appropriated by the Legislature for predetermined uses.

Non-Appropriated Funds—Generally, a fund set up as an Enterprise or revolving fund; considered statutorily appropriated and not subject to the annual or biennial appropriation process.

Federal Funds—Amounts collected and made available to the state by the Federal government, usually categorical or block grants and entitlements.

DEPARTMENT OF HEALTH SERVICES (contd)

SPECIAL HEALTH CARE <i>(as per Master List of State Government Programs 1998-1999)</i>	ACTUAL FUNDING SOURCES AND AMOUNTS FOR FY 1997 (\$ Thousands)				
	General Funds	Other Appropriated Funds	Other Non-Appropriated Funds	Federal Funds	TOTAL
5. Women's and Children's Health (OWCH) D. High Risk Infant Services (HSA.12.4) <i>To reduce the mortality and morbidity of infants who are critically ill at birth through a statewide system of coordinated care. (p. 288)</i>	\$2,811.4	\$0	\$6.3	\$239.2	\$3,056.9 FTEs 3.8
TOTAL FUNDING AMOUNTS FOR PROGRAMS SERVING INFANTS WITH SPECIAL HEALTH CARE NEEDS	\$2,811.4	\$0	\$6.3	\$239.2	\$3,056.9

General Funds—The Legislatively mandated segregation of funds used and monitored by the General Accounting Office as a separate self-balancing set of accounts.

Other Appropriated Funds—All money, excluding the General Fund, appropriated by the Legislature for predetermined uses.

Non-Appropriated Funds—Generally, a fund set up as an Enterprise or revolving fund; considered statutorily appropriated and not subject to the annual or biennial appropriation process.

Federal Funds—Amounts collected and made available to the state by the Federal government, usually categorical or block grants and entitlements.

DEPARTMENT OF HEALTH SERVICES (contd)

REHABILITATION TITLE XIX <i>(as per Master List of State Government Programs 1998-1999)</i>	ACTUAL FUNDING SOURCES AND AMOUNTS FOR FY 1997 (\$ Thousands)				
	General Funds	Other Appropriated Funds	Other Non- Appropriated Funds	Federal Funds	TOTAL
4. Children's Rehabilitative Services					
A. Children's Rehabilitative Services Title XIX (HSA.11.1) <i>To assure the highest quality comprehensive care for the functional improvement of medically and financially qualified children with special health care needs. (p. 284)</i>	\$0	\$0	\$16,214.5	\$0	\$16,214.5 FTEs 0
TOTAL FUNDING AMOUNTS FOR REHABILITATION SERVICES FOR TITLE XIX CHILDREN WITH SPECIAL HEALTH CARE NEEDS	\$0	\$0	\$16,214.5	\$0	\$16,214.5

General Funds—The Legislatively mandated segregation of funds used and monitored by the General Accounting Office as a separate self-balancing set of accounts.

Other Appropriated Funds—All money, excluding the General Fund, appropriated by the Legislature for predetermined uses.

Non-Appropriated Funds—Generally, a fund set up as an Enterprise or revolving fund; considered statutorily appropriated and not subject to the annual or biennial appropriation process.

Federal Funds—Amounts collected and made available to the state by the Federal government, usually categorical or block grants and entitlements.

DEPARTMENT OF HEALTH SERVICES (contd)

REHABILITATION NON-TITLE XIX <i>(as per Master List of State Government Programs 1998-1999)</i>	ACTUAL FUNDING SOURCES AND AMOUNTS FOR FY 1997 (\$ Thousands)				
	General Funds	Other Appropriated Funds	Other Non- Appropriated Funds	Federal Funds	TOTAL
4. Children's Rehabilitative Services					
B. Children's Rehabilitative Services Non-Title XIX (HSA.11.2) <i>To assure the highest quality comprehensive care for the functional improvement of medically and financially qualified children with special health care needs. (p. 284)</i>	\$15,444.0	\$0	\$64.4	\$1,839.4	\$17,347.8 FTEs 15.8
TOTAL FUNDING AMOUNTS FOR REHABILITATION SERVICES FOR NON-TITLE XIX CHILDREN WITH SPECIAL HEALTH CARE NEEDS	\$15,444.0	\$0	\$64.4	\$1,839.4	\$17,347.8

General Funds—The Legislatively mandated segregation of funds used and monitored by the General Accounting Office as a separate self-balancing set of accounts.

Other Appropriated Funds—All money, excluding the General Fund, appropriated by the Legislature for predetermined uses.

Non-Appropriated Funds—Generally, a fund set up as an Enterprise or revolving fund; considered statutorily appropriated and not subject to the annual or biennial appropriation process.

Federal Funds—Amounts collected and made available to the state by the Federal government, usually categorical or block grants and entitlements.

DEPARTMENT OF HEALTH SERVICES (contd)

ANY INFANT/CHILD <i>(as per Master List of State Government Programs 1998-1999)</i>	ACTUAL FUNDING SOURCES AND AMOUNTS FOR FY 1997 (\$ Thousands)				
	General Funds	Other Appropriated Funds	Other Non-Appropriated Funds	Federal Funds	TOTAL
7. Arizona Immunization Program (HSA.17) <i>To prevent and control the occurrence of human disease and disability due to infectious agents by the administration of vaccines. (p. 296)</i>	\$1,584.5	\$0	\$46.8	\$3,560.4	\$5,191.7 FTEs 0
TOTAL FUNDING AMOUNTS FOR PROGRAMS SERVING THE IMMUNIZATION NEEDS OF ANY INFANT/CHILD	\$1,584.5	\$0	\$46.8	\$3,560.4	\$5,191.7

General Funds—The Legislatively mandated segregation of funds used and monitored by the General Accounting Office as a separate self-balancing set of accounts.

Other Appropriated Funds—All money, excluding the General Fund, appropriated by the Legislature for predetermined uses.

Non-Appropriated Funds—Generally, a fund set up as an Enterprise or revolving fund; considered statutorily appropriated and not subject to the annual or biennial appropriation process.

Federal Funds—Amounts collected and made available to the state by the Federal government, usually categorical or block grants and entitlements.

**ARIZONA'S CHILDREN AND FAMILIES DELIVERY SYSTEM:
DISAGGREGATING AGENCY PROGRAMS BY POPULATION AND FUNDING SOURCES
DEPARTMENT OF JUVENILE CORRECTIONS**

ADMINISTRATION COSTS <i>(as per Master List of State Government Programs 1998-1999)</i>	ACTUAL FUNDING SOURCES AND AMOUNTS FOR FY 1997 (\$ Thousands)				
	General Funds	Other Appropriated Funds	Other Non-Appropriated Funds	Federal Funds	TOTAL
1. Administration (DJA.1) <i>To provide ADJC with leadership, policy direction, strategic planning and resources needed to enhance public protection and accountability. (p. 600)</i>	\$4,804.6	\$0	\$0	\$78.6	\$4,883.2 FTEs 79.0
A. Overall Administration (DJA.1.1) <i>To provide ADJC with leadership, policy direction, strategic planning and resources needed to enhance public protection and accountability. (p.600)</i>	\$0	\$0	\$0	\$0	\$0 FTEs 0
B. Director's Office (DJA.1.2) <i>To provide ADJC with the leadership, policy direction, oversight and planning necessary to facilitate the attainment of agency goals and objectives. (p. 601)</i>	\$1,106.8	\$0	\$0	\$0	\$1,106.8 FTEs 15.0
C. Administration Division (DJA.1.3) <i>To manage, within statutory requirements and guidelines, ADJC administrative functions in order to ensure that they contribute to the Department's mission. (p. 601)</i>	\$2,860.5	\$0	\$0	\$50.5	\$2,911.0 FTEs 53.0
D. Operations (DJA.1.4) <i>To provide administrative direction and support to operations units within the agency (e.g., Institutions, Community Services, Case Management, Education Services, Clinical Services, Staff Development Services and Volunteer Services). (p. 602)</i>	\$837.3	\$0	\$0	\$28.1	\$865.4 FTEs 11.0
2. Institutions (DJA.2) <i>To enhance public safety by providing a safe, secure, and health environment in which committed juveniles have the opportunity to develop positive skills and pro-social attitudes. (p. 603)</i>	\$27,838.3	\$1,878.8	\$194.8	\$2,058.7	\$31,970.6 FTEs 738.5
3. Community Care (DJA.3) <i>To enhance public safety by providing juveniles a continuum of effective rehabilitative community-based programs which provide accountability to victims and the community while reducing the potential for future delinquent behavior. (p. 608)</i>	\$15,561.4	\$300.0	\$9.8	\$292.8	\$16,164.0 FTEs 78.0
TOTAL FUNDING AMOUNTS FOR ADMINISTERING ADJC PROGRAMS	\$53,008.9	\$2,178.8	\$204.6	\$2,508.7	\$57,901.0

General Funds—The Legislatively mandated segregation of funds used and monitored by the General Accounting Office as a separate self-balancing set of accounts.

Other Appropriated Funds—All money, excluding the General Fund, appropriated by the Legislature for predetermined uses.

Non-Appropriated Funds—Generally, a fund set up as an Enterprise or revolving fund; considered statutorily appropriated and not subject to the annual or biennial appropriation process.

Federal Funds—Amounts collected and made available to the state by the Federal government, usually categorical or block grants and entitlements.

DEPARTMENT OF JUVENILE CORRECTIONS (contd)

COMMUNITY CARE <i>(as per Master List of State Government Programs 1998-1999)</i>	ACTUAL FUNDING SOURCES AND AMOUNTS FOR FY 1997 (\$ Thousands)				
	General Funds	Other Appropriated Funds	Other Non-Appropriated Funds	Federal Funds	TOTAL
2. Community Care (DJA.3) A. Overall Community Care (DJA.3.1) <i>To enhance public safety by providing juveniles a continuum of effective rehabilitative community-based programs that provide accountability to victims and the community while reducing the potential for future delinquent behavior. (p. 608)</i>	\$0	\$0	\$0	\$0	\$0 FTEs 0
B. Community Services (DJA.3.2) <i>To enhance public protection by promoting positive behavioral changes within an effective, cost-efficient continuum of graduated treatment interventions. (p. 609)</i>	\$9,782.0	\$300.0	\$0	\$259.3	\$10,341.3 FTEs 9.0
C. Boot Camp (DJA.3.3) <i>To reduce the risk of delinquent activity by providing a highly structured and specialized continuum of services to a specific population. (p. 610)</i>	\$2,620.6	\$0	\$0	\$0	\$2,620.6 FTEs 0
D. Case Management (DJA.3.4) <i>To reduce the risk of delinquent activity & recidivism of juveniles on conditional liberty status. (p. 611)</i>	\$2,654.9	\$0	\$0	\$0	\$2,654.9 FTEs 56.0
E. ADJC Community Support Activities (DJA.3.5) <i>To provide structured programs that promote positive behavioral changes for juveniles on conditional liberty status. This subprogram includes several programs that are operated in ADJC parole offices for juveniles on conditional liberty status. These programs are designed to facilitate the successful transition of juveniles from the secure facility to the community. The programs help the juveniles with critical skill development, involve the juveniles in community improvement activities and provide assistance to the families of the juveniles. This subprogram includes Family Transition, Community Work Crew Services, High Impact Program and ADJC/ASU Partnership. (p. 611)</i>	\$503.9	\$0	\$9.8	\$33.5	\$547.2 FTEs 13.0
F. Education (DJA.2.9) <i>To enhance public safety by teaching committed juveniles responsible and productive citizenship in an accelerated transitional school program. (p. 608)</i>	\$2,505.0	\$1,577.7	\$28.5	\$1,020.6	\$5,131.8 FTEs 84.0
TOTAL FUNDING AMOUNTS FOR PROGRAMS SERVING JUVENILES IN COMMUNITY CARE	\$18,066.4	\$1,877.7	\$38.3	\$1,313.4	\$21,295.8

General Funds—The Legislatively mandated segregation of funds used and monitored by the General Accounting Office as a separate self-balancing set of accounts.

Other Appropriated Funds—All money, excluding the General Fund, appropriated by the Legislature for predetermined uses.

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DEPARTMENT OF JUVENILE CORRECTIONS (contd)

SECURE CARE <i>(as per Master List of State Government Programs 1998-1999)</i>	ACTUAL FUNDING SOURCES AND AMOUNTS FOR FY 1997 (\$ Thousands)				
	General Funds	Other Appropriated Funds	Other Non-Appropriated Funds	Federal Funds	TOTAL
1. Institutions (DJA.2)					
A. Overall Institutions (DJA.2.1) <i>To enhance public safety by providing a safe, secure and healthy environment in which committed juveniles have the opportunity to develop positive skills and prosocial attitudes. (p. 603)</i>	\$0	\$0	\$0	\$0	\$0 FTEs 0
B. Direct Supervision (DJA.2.2) <i>To provide direct supervision, structured programming and accurate reception and assessment services for all committed juveniles. (p. 604).</i>	\$11,460.5	\$300.0	\$28.6	\$0	\$11,789.1 FTEs 342.0
C. Security (DJA.2.3) <i>To promote public safety by enforcing institutional security procedures. (p. 604)</i>	\$2,869.1	\$0	\$0	\$0	\$2,869.1 FTEs 93.0
D. Youth Management Systems (DJA.2.4) <i>To ensure the efficient operation of a centralized juvenile management system. (p. 605)</i>	\$148.4	\$0	\$109.9	\$0	\$258.3 FTEs 2.0
E. Health Services (DJA.2.5) <i>To utilize managed care principles in order to provide a high standard of care that meets constitutional mandates for medical, dental and psychiatric services to juveniles in secure facilities. (p. 605)</i>	\$2,829.5	\$0	\$9.5	\$0	\$2,839.0 FTEs 49.5
F. General Institutional Services (DJA.2.6) <i>To provide services in a secure facility setting that promote positive behavioral changes for committed juveniles. The components of this subprogram address needs of the juveniles in secure facilities that are outside of basic academic and direct supervision needs (i.e., psychological services, vocational/work programming, religious services and services/programs provided by volunteers). (p. 606)</i>	\$1,240.1	\$1.1	\$0	\$0	\$1,241.2 FTEs 32.0
G. Specialized Treatment Programs (DJA.2.7) <i>To reduce the risk of delinquent activity by committed juveniles who require intensive treatment in long term specialized housing units or specialized group counseling. (p. 607).</i>	\$2,751.7	\$0	\$18.3	\$0	\$2,770.0 FTEs 73.5
H. Institutional Support Services (DJA.2.8) <i>To provide efficient support services to staff and juveniles in secure facilities. (p. 607)</i>	\$4,034.0	\$0	\$0	\$1,038.1	\$5,072.1 FTEs 62.5
TOTAL FUNDING AMOUNTS FOR PROGRAMS SERVING JUVENILES IN SECURE CARE FACILITIES	\$25,333.3	\$301.1	\$166.3	\$1,038.1	\$26,838.8

General Funds—The Legislatively mandated segregation of funds used and monitored by the General Accounting Office as a separate self-balancing set of accounts.

Other Appropriated Funds—All money, excluding the General Fund, appropriated by the Legislature for predetermined uses.

Non-Appropriated Funds—Generally, a fund set up as an Enterprise or revolving fund; considered statutorily appropriated and not subject to the annual or biennial appropriation process.

Federal Funds—Amounts collected and made available to the state by the Federal government, usually categorical or block grants and entitlements.

**ARIZONA'S CHILDREN AND FAMILIES DELIVERY SYSTEM:
DISAGGREGATING AGENCY PROGRAMS BY POPULATION AND FUNDING SOURCES
ADMINISTRATIVE OFFICE OF THE COURTS**

ADMINISTRATION COSTS <i>(as per Master List of State Government Programs 1998-1999)</i>	ACTUAL FUNDING SOURCES AND AMOUNTS FOR FY 1997 (\$ Thousands)				
	General Funds	Other Appropriated Funds	Other Non-Appropriated Funds	Federal Funds	TOTAL
1. Dependent Children's Services Division (SPA.4) <i>To administer programs that are designed to ensure that the best interests of dependent children are served by providing a system of information, advocacy and review; and to administer a program to train and certify confidential intermediaries. (p. 125)</i>	\$1,664.0	\$1,400.5	\$0	\$177.1	\$3,241.6 FTEs 43.0
2. Domestic Relations Division (SPA.9) <i>To provide leadership, coordination, and technical support for the development of domestic relations and child support enforcement programs and policies. (p. 129)</i>	\$910.7	\$0	\$87.9	\$21.7	\$1,020.3 FTEs 10.0
3. Juvenile Justice Services (SPA.15) <i>To effectively oversee the statewide administration of local juvenile probation services and programs which promote community protection by requiring juvenile accountability and by providing treatment opportunities which result in law abiding behavior. (p. 138)</i>	\$43,400.9	\$0	\$2,044.0	\$379.5	\$45,824.4 FTEs 37.5
TOTAL FUNDING AMOUNTS FOR ADMINISTERING PROGRAMS SERVING CHILDREN AND ADOLESCENTS	\$45,975.6	\$1,400.5	\$2,131.9	\$578.3	\$50,086.3

General Funds—The Legislatively mandated segregation of funds used and monitored by the General Accounting Office as a separate self-balancing set of accounts.

Other Appropriated Funds—All money, excluding the General Fund, appropriated by the Legislature for predetermined uses.

Non-Appropriated Funds—Generally, a fund set up as an Enterprise or revolving fund; considered statutorily appropriated and not subject to the annual or biennial appropriation process.

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ADMINISTRATIVE OFFICE OF THE COURTS (contd)

ABUSED & NEGLECTED CHILDREN <i>(as per Master List of State Government Programs 1998-1999)</i>	ACTUAL FUNDING SOURCES AND AMOUNTS FOR FY 1997 (\$ Thousands)				
	General Funds	Other Appropriated Funds	Other Non-Appropriated Funds	Federal Funds	TOTAL
1. Dependent Children's Services Division A. Foster Care Review Board (SPA.4.1) <i>To ensure, through local volunteer review boards and a state advisory board, that children involved in dependency proceedings have a permanent placement plan consistent with their best interest. (p. 125)</i>	\$1,472.6	\$0	\$0	\$177.1	\$1,649.7 FTEs 31.3
B. Court-Appointed Special Advocate (SPA.4.2) <i>To administer and monitor a community-based volunteer advocacy program in the Juvenile Court System for abused and neglected children. (p. 126)</i>	\$0	\$1,400.5	\$0	\$0	\$1,400.5 FTEs 7.0
C. Parent Assistance (SPA.4.3) <i>To provide accurate information, education, and referrals when children are involved with Child Protective Services. (p. 126)</i>	\$191.4	\$0	\$0	\$0	\$191.4 FTEs 4.7
4. Confidential Intermediary (SPA.18) <i>To train and certify Confidential Intermediaries to facilitate contact between adoptees or adoptive parents and birth parents while protecting court and agency records and anonymity of those who desire it. (p. 144)</i>	\$0	\$0	\$160.4	\$0	\$160.4 FTEs 3.5
TOTAL FUNDING AMOUNTS FOR PROGRAMS SERVING ABUSED AND NEGLECTED CHILDREN	\$1,664.0	\$1,400.5	\$160.4	\$177.1	\$3,402.0

General Funds—The Legislatively mandated segregation of funds used and monitored by the General Accounting Office as a separate self-balancing set of accounts.

Other Appropriated Funds—All money, excluding the General Fund, appropriated by the Legislature for predetermined uses.

Non-Appropriated Funds—Generally, a fund set up as an Enterprise or revolving fund; considered statutorily appropriated and not subject to the annual or biennial appropriation process.

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ADMINISTRATIVE OFFICE OF THE COURTS (contd)

CUSTODIAL PARENT <i>(as per Master List of State Government Programs 1998-1999)</i>	ACTUAL FUNDING SOURCES AND AMOUNTS FOR FY 1997 (\$ Thousands)				
	General Funds	Other Appropriated Funds	Other Non-Appropriated Funds	Federal Funds	TOTAL
2. Domestic Relations Division A. Child Support Enforcement & Domestic Relations Reform (SPA.9.1) <i>To provide leadership and support integrated planning toward the development, implementation and evaluation of programs and policies leading to improvement of the child support enforcement and domestic relations systems. (p. 129)</i>	\$853.5	\$0	\$0	\$0	\$853.5 FTEs 9.7
TOTAL FUNDING AMOUNTS FOR PROGRAMS SERVING CUSTODIAL PARENTS	\$853.5	\$0	\$0	\$0	\$853.5

General Funds—The Legislatively mandated segregation of funds used and monitored by the General Accounting Office as a separate self-balancing set of accounts.

Other Appropriated Funds—All money, excluding the General Fund, appropriated by the Legislature for predetermined uses.

Non-Appropriated Funds—Generally, a fund set up as an Enterprise or revolving fund; considered statutorily appropriated and not subject to the annual or biennial appropriation process.

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ADMINISTRATIVE OFFICE OF THE COURTS (contd)

DOMESTIC VIOLENCE <i>(as per Master List of State Government Programs 1998-1999)</i>	ACTUAL FUNDING SOURCES AND AMOUNTS FOR FY 1997 (\$ Thousands)				
	General Funds	Other Appropriated Funds	Other Non-Appropriated Funds	Federal Funds	TOTAL
2. Domestic Relations Division B. Domestic Violence(SPA.9.2) <i>To improve the administration of justice in Arizona communities by assessing state and local proceedings and services as related to the issues of domestic violence and to make recommendations for system changes. (p. 130)</i>	\$57.2	\$0	\$87.9	\$21.7	\$166.8 FTEs 0.3
TOTAL FUNDING AMOUNTS FOR PROGRAMS ADDRESSING DOMESTIC VIOLENCE	\$57.2	\$0	\$87.9	\$21.7	\$166.8

General Funds—The Legislatively mandated segregation of funds used and monitored by the General Accounting Office as a separate self-balancing set of accounts.

Other Appropriated Funds—All money, excluding the General Fund, appropriated by the Legislature for predetermined uses.

Non-Appropriated Funds—Generally, a fund set up as an Enterprise or revolving fund; considered statutorily appropriated and not subject to the annual or biennial appropriation process.

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ADMINISTRATIVE OFFICE OF THE COURTS (contd)

INCORRIGIBLE YOUTH <i>(as per Master List of State Government Programs 1998-1999)</i>	ACTUAL FUNDING SOURCES AND AMOUNTS FOR FY 1997 (\$ Thousands)				
	General Funds	Other Appropriated Funds	Other Non-Appropriated Funds	Federal Funds	TOTAL
3. Juvenile Justice Services B. Juvenile Treatment Services (SPA.15.2) <i>To administer a comprehensive continuum of community based treatment services and diversion programs for delinquent and incorrigible youth and their families to reduce repetitive juvenile offenses. (p. 139)</i>	\$28,564.0	\$0	\$0	\$0	\$28,564.0 FTEs 20.5
C. Family Counseling (SPA.15.3) <i>To oversee the development of programs for families in crises which strengthen family relationships and reduce juvenile delinquency. (p. 140)</i>	\$537.3	\$0	\$0	\$0	\$537.3 FTEs 0
D. Juvenile Standard Probation (SPA.15.4) <i>To improve, maintain or expand juvenile probation services to ensure proper supervision of youth on probation. (p. 140)</i>	\$4,845.4	\$0	\$0	\$0	\$4,845.4 FTEs 4.0
F. Progressively Increasing Consequences (Diversion) (SPA.15.6) <i>To ensure accountability by administering a comprehensive array of consequence programs for youth diverted from the formal court process. (p. 141)</i>	\$0	\$0	\$0	\$0	\$0 FTEs 0
TOTAL FUNDING AMOUNTS FOR PROGRAMS SERVING INCORRIGIBLE YOUTH	\$33,946.7	\$0	\$0	\$0	\$33,946.7

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Other Appropriated Funds—All money, excluding the General Fund, appropriated by the Legislature for predetermined uses.

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ADMINISTRATIVE OFFICE OF THE COURTS (contd)

DELINQUENT YOUTH <i>(as per Master List of State Government Programs 1998-1999)</i>	ACTUAL FUNDING SOURCES AND AMOUNTS FOR FY 1997 (\$ Thousands)				
	General Funds	Other Appropriated Funds	Other Non-Appropriated Funds	Federal Funds	TOTAL
3. Juvenile Justice Services					
A. Juvenile Intensive Probation (JIPS) (SPA.15.1) <i>To effect positive change in a high risk juvenile population through a highly structured community based probation program committed to the prevention of further juvenile offenses and the protection of the community. (p. 138)</i>	\$9,454.2	\$0	\$0	\$0	\$9,454.2 FTEs 8.0
B. Juvenile Treatment Services (SPA.15.2) <i>To administer a comprehensive continuum of community based treatment services and diversion programs for delinquent and incorrigible youth and their families to reduce repetitive juvenile offenses. (p. 139)</i>	\$28,564.0	\$0	\$0	\$0	\$28,564.0 FTEs 20.5
C. Family Counseling (SPA.15.3) <i>To oversee the development of programs for families in crises which strengthen family relationships and reduce juvenile delinquency. (p. 140)</i>	\$537.3	\$0	\$0	\$0	\$537.3 FTEs 0
D. Juvenile Standard Probation (SPA.15.4) <i>To improve, maintain or expand juvenile probation services to ensure proper supervision of youth on probation. (p. 140)</i>	\$4,845.4	\$0	\$0	\$0	\$4,845.4 FTEs 4.0
F. Progressively Increasing Consequences (Diversion) (SPA.15.6) <i>To ensure accountability by administering a comprehensive array of consequence programs for youth diverted from the formal court process. (p. 141)</i>	\$0	\$0	\$0	\$0	\$0 FTEs 0
G. State Aid for Detention (SPA.15.7) <i>To provide assistance to counties in maintaining, expanding and operating secure juvenile detention centers as required by ARS 8-226. (p. 142)</i>	\$0	\$0	\$0	\$0	\$0 FTEs 0
TOTAL FUNDING AMOUNTS FOR PROGRAMS SERVING DELINQUENT YOUTH	\$43,400.9	\$0	\$0	\$0	\$43,400.9

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ADMINISTRATIVE OFFICE OF THE COURTS (contd)

ALL YOUTH <i>(as per Master List of State Government Programs 1998-1999)</i>	ACTUAL FUNDING SOURCES AND AMOUNTS FOR FY 1997 (\$ Thousands)				
	General Funds	Other Appropriated Funds	Other Non-Appropriated Funds	Federal Funds	TOTAL
3. Juvenile Justice Services E. Juvenile Crime Reduction (SPA.15.5) <i>To support the development and replication of specific initiatives and community-based prevention, early identification and intervention, and recidivism education strategies which promote crime free lifestyles for Arizona youth. (p. 141)</i>	\$0	\$0	\$2,044.0	\$379.5	\$2,423.5 FTEs 5.0
TOTAL FUNDING AMOUNTS FOR PROGRAMS SERVING ALL YOUTH	\$0	\$0	\$2,044.0	\$379.5	\$2,423.5

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Other Appropriated Funds—All money, excluding the General Fund, appropriated by the Legislature for predetermined uses.

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**ARIZONA'S CHILDREN AND FAMILIES DELIVERY SYSTEM:
DISAGGREGATING AGENCY PROGRAMS BY POPULATION AND FUNDING SOURCES
AHCCCS**

ADMINISTRATION COSTS <i>(as per Master List of State Government Programs 1998-1999)</i>	ACTUAL FUNDING SOURCES AND AMOUNTS FOR FY 1997 (\$ Thousands)				
	General Funds	Other Appropriated Funds	Other Non-Appropriated Funds	Federal Funds	TOTAL
1. Acute Medical Services (HCA.1) <i>To provide quality health care to eligible populations through contracted health plans. (p. 188)</i>	\$423,585.0	\$0	\$86,433.5	\$772,893.5	\$1,282,912.0 FTEs 0
A. Temporary Assistance for Needy Families-Medical Services (TANF) (HCA.1.1) <i>To provide quality health care to individuals eligible for TANF. (p. 188)</i>	\$59,764.4	\$0	\$45,493.8	\$201,790.4	\$307,048.6 FTEs 0
B. Supplemental Security Income (SSI) (HCA.1.2) <i>To provide quality health care to individuals eligible for Supplemental Security Income. (p. 189)</i>	\$66,131.8	\$0	\$0	\$143,146.3	\$209,278.1 FTEs 0
C. Pregnant Women & Children (SOBRA) (HCA.1.3) <i>To provide quality health care to eligible pregnant women and children. (p. 189)</i>	\$42,997.7	\$0	\$40,939.7	\$173,855.9	\$257,793.3 FTEs 0
D. Medically Needy/Medically Indigent (MNMI) (HCA.1.4) <i>To provide quality health care to eligible Medically Needy/Medically Indigent individuals. (p. 190)</i>	\$159,263.6	\$0	\$0	\$0	\$159,263.6 FTEs 0
E. Eligible Assistance Children (EAC) (HCA.1.5) <i>To provide quality health care to Eligible Assistance Children. (p. 190)</i>	\$2,213.2	\$0	\$0	\$0	\$2,213.2 FTEs 0
F. Eligible Low-Income Children (ELIC) (HCA.1.6) <i>To provide quality health care to eligible low-income children. (p. 191)</i>	\$1,181.4	\$0	\$0	\$0	\$1,181.4 FTEs 0
G. Federal Emergency Services (HCA.1.7) <i>To provide quality health care to individuals eligible for the Federal Emergency Services Program. (FESP). (p. 191)</i>	\$18,349.5	\$0	\$0	\$36,148.8	\$54,498.3 FTEs 0
H. State Emergency Services (HCA.1.8) <i>To provide quality health care to individuals eligible for the State Emergency Services Program. (p. 191)</i>	\$17,106.4	\$0	\$0	\$0	\$17,106.4 FTEs 0
I. Children's Behavioral Health Services (HCA.1.10) <i>To provide quality behavioral health care to Title XIX children eligible for the Early Periodic Screening, Diagnostic and Treatment (EPSDT) program. (p. 192)</i>	\$0	\$0	\$0	\$47,568.6	\$47,568.6 FTEs 0

AHCCCS (contd)

ADMINISTRATION COSTS <i>(as per Master List of State Government Programs 1998-1999)</i>	ACTUAL FUNDING SOURCES AND AMOUNTS FOR FY 1997 (\$ Thousands)				
	General Funds	Other Appropriated Funds	Other Non-Appropriated Funds	Federal Funds	TOTAL
1. Acute Medical Services (contd) J. Children's Rehabilitative Services (CRS) (HCA.1.11) <i>To provide quality health care to children eligible for CRS. (p. 193)</i>	\$0	\$0	\$0	\$15,000.0	\$15,000.0 FTEs 0
2. Long-Term Care (HCA.2) <i>To provide quality long-term (LTC), acute care and behavioral health services to eligible ALTCS members. (p. 195)</i>	\$0	\$0	\$149,316.7	\$262,440.6	\$411,757.3 FTEs 0
TOTAL	\$790,593.0	\$0	\$322,183.7	\$1,652,844.1	\$2,765,620.8

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**ARIZONA'S CHILDREN AND FAMILIES DELIVERY SYSTEM:
DISAGGREGATING AGENCY PROGRAMS BY COMPONENT IN A CONTINUUM OF SERVICES
DEPARTMENT OF EDUCATION**

ADMINISTRATION COSTS <i>(as per Master List of State Government Programs 1998-1999)</i>	ACTUAL FUNDING SOURCES AND AMOUNTS FOR FY 1997 (\$ Thousands)				
	General Funds	Other Appropriated Funds	Other Non-Appropriated Funds	Federal Funds	TOTAL
1. Academic Assistance (EDA.4) <i>To foster the development and implementation of extraordinary education programs that support students in reaching higher levels of academic achievement. (p. 451)</i>	\$31,107.6	\$0	\$105.3	\$157,774.7	\$188,987.6 FTEs 124.1
A. Early Childhood Programs (EDA.4.1) <i>To provide leadership and support to schools and communities in implementing developmental programs to help Arizona's young children achieve success in school. (p. 451)</i>	\$14,110.6	\$0	\$0	\$1.3	\$14,111.9 FTEs 5.7
B. Migrant Children Education (EDA.4.2) <i>To ensure a quality education for the children of migratory workers in Arizona. (p. 451)</i>	\$0	\$0	\$0	\$7,012.8	\$7,012.8 FTEs 5.3
C. Indian Education (EDA.4.3) <i>To promote leadership, education and training to schools, agencies and governments which are responsible for the quality education of Arizona's American Indian Children. (p. 452)</i>	\$0	\$0	\$0	\$467.7	\$467.9 FTEs .5
D. Homeless Education (EDA.4.4) <i>To ensure that homeless children and youth have access to a free, appropriate public education, comparable to that provided to the children of any Arizona resident and consistent with Arizona's mandatory school attendance laws. (p. 452)</i>	\$0	\$0	\$0	\$355.6	\$355.6 FTEs .5
E. Limited English Proficiency (EDA.4.5) <i>To provide technical assistance to school personnel in order to develop English language proficiency and increase the academic achievement of Limited English Proficient (LEP) students. (p. 453)</i>	\$62.2	\$0	\$0	\$1,405.6	\$1,467.8 FTEs 4.1
F. Special Education Program Development (EDA.4.6) <i>To ensure equal access to extraordinary education for students with disabilities between the ages of three years and twenty-one years throughout Arizona in order to prepare them to participate and excel in the workplace and contribute to the community. (p. 453)</i>	\$1,138.7	\$0	\$33.9	\$2,088.3	\$3,260.9 FTEs 61.0
G. Special Education Assistance to Schools (EDA.4.7) <i>To ensure compliance with state and federal regulations relating to special education by monitoring and improving procedures that ensure the proper allocation, distribution, and expenditure of state and federal funds. (p. 454)</i>	\$9,979.3	\$0	\$0	\$36,017.5	\$45,996.8 FTEs 0

DEPARTMENT OF EDUCATION (contd)

ADMINISTRATION COSTS (contd) <i>(as per Master List of State Government Programs 1998-1999)</i>	ACTUAL FUNDING SOURCES AND AMOUNTS FOR FY 1997 (\$ Thousands)				
	General Funds	Other Appropriated Funds	Other Non-Appropriated Funds	Federal Funds	TOTAL
1. Academic Assistance (contd) (EDA.4) H. LEA Grants & School Improvement (Title I) (EDA.4.8) <i>To provide funding, technical assistance and monitoring to local educational agencies in the provision of quality educational programs to Arizona's educationally disadvantaged children who reside in low income areas. (p. 454)</i>	\$0	\$0	\$0	\$94,211.5	\$94,211.5 FTEs 22.4
I. Foreign Language Assistance (EDA.4.9) <i>To promote foreign and/or Native American language proficiency among students. (p. 454)</i>	\$0	\$0	\$0	\$0	\$0 FTEs 0
J. Innovative Educational Strategies (EDA.4.10) <i>To provide leadership in the planning and implementation of statewide activities which enhance Arizona's educational climate and promote achievement and personal excellence among students in grades Pre/K-12 attending public and private nonprofit schools. (p. 455)</i>	\$0	\$0	\$0	\$3,853.1	\$3,853.1 FTEs 2.5
K. Eisenhower Professional Development (Title II) (EDA.4.11) <i>To provide leadership in planning and implementing statewide activities which enhance the professional development of Arizona's mathematics and science educators while promoting careers in the fields of math and science among the traditionally under served students attending grades K-12 in public and private nonprofit schools. (p. 455)</i>	\$0	\$0	\$0	\$3,235.1	\$3,235.1 FTEs 1.0
M. Adult Education (EDA.4.15) <i>To assure that adults have access to quality educational opportunities to bridge and support them in their employment, job training and higher education aspirations and acquire the knowledge and skills necessary for effective participation in society. (p. 457)</i>	\$3,558.4	\$0	\$71.4	\$5,171.0	\$8,800.8 FTEs 11.8
N. Family Literacy (EDA.4.16) <i>To promote the acquisition of learning and reading skills by parents and their preschool children in a shared instructional setting. (p. 458)</i>	\$978.5	\$0	\$0	\$0	\$978.5 FTEs 0
O. Youth Support Research (EDA.4.17) <i>To assess the effects of using incentive rewards to reinforce the positive study habits and academic performance of students. (p. 458)</i>	\$0	\$0	\$0	\$0	\$0 FTEs 0
2. Student Health and Safety (EDA.5) <i>To assist schools and organizations toward improving the health, nutrition and safety of students so they may benefit from the educational process and achieve their full potential. (p. 458)</i>	\$7,023.7	\$0	\$212.8	\$156,249.4	\$163,485.9 FTEs 48.3

DEPARTMENT OF EDUCATION (contd)

ADMINISTRATION COSTS (contd) <i>(as per Master List of State Government Programs 1998-1999)</i>	ACTUAL FUNDING SOURCES AND AMOUNTS FOR FY 1997 (\$ Thousands)				
	General Funds	Other Appropriated Funds	Other Non-Appropriated Funds	Federal Funds	TOTAL
2. Student Health and Safety (EDA.5) (contd) A. Child Nutrition (EDA.5.1) <i>To assist schools and organizations to improve the nutrition and well-being of students so that they can achieve their full potential. (p. 459)</i>	\$91.5	\$0	\$212.8	\$150,652.1	\$150,956.4 FTEs 38.8
B. Chemical Abuse Prevention (EDA.5.2) <i>To assist schools in promoting health, safety and educational success of students so that they may achieve their full potential. (p. 459)</i>	\$849.4	\$0	\$0	\$5,026.3	\$5,875.7 FTEs 7.5
C. School Safety (EDA.5.3) <i>To assist schools in promoting health, safety and educational success of students so that they may achieve their full potential. (p. 460)</i>	\$4,840.4	\$0	\$0	\$266.7	\$5,107.1 FTEs 0
D. Other School Health Programs (EDA.5.4) <i>To assist schools in promoting positive health related knowledge and skills of students so that they may achieve their full potential. (p. 460)</i>	\$1,242.4	\$0	\$0	\$266.7	\$1,509.1 FTEs 2.0
TOTAL DOE ADMINISTRATION FUNDING AMOUNTS FOR CHILDREN AND FAMILY PROGRAMS	\$74,982.7	\$0	\$636.2	\$624,055.4	\$699,674.3

General Funds—The Legislatively mandated segregation of funds used and monitored by the General Accounting Office as a separate self-balancing set of accounts.

Other Appropriated Funds—All money, excluding the General Fund, appropriated by the Legislature for predetermined uses.

Other Non-Appropriated Funds—Generally, a fund set up as an Enterprise or revolving fund; considered statutorily appropriated and not subject to the annual or biennial appropriation process.

Federal Funds—Amounts collected and made available to the state by the Federal government, usually categorical or block grants and entitlements.