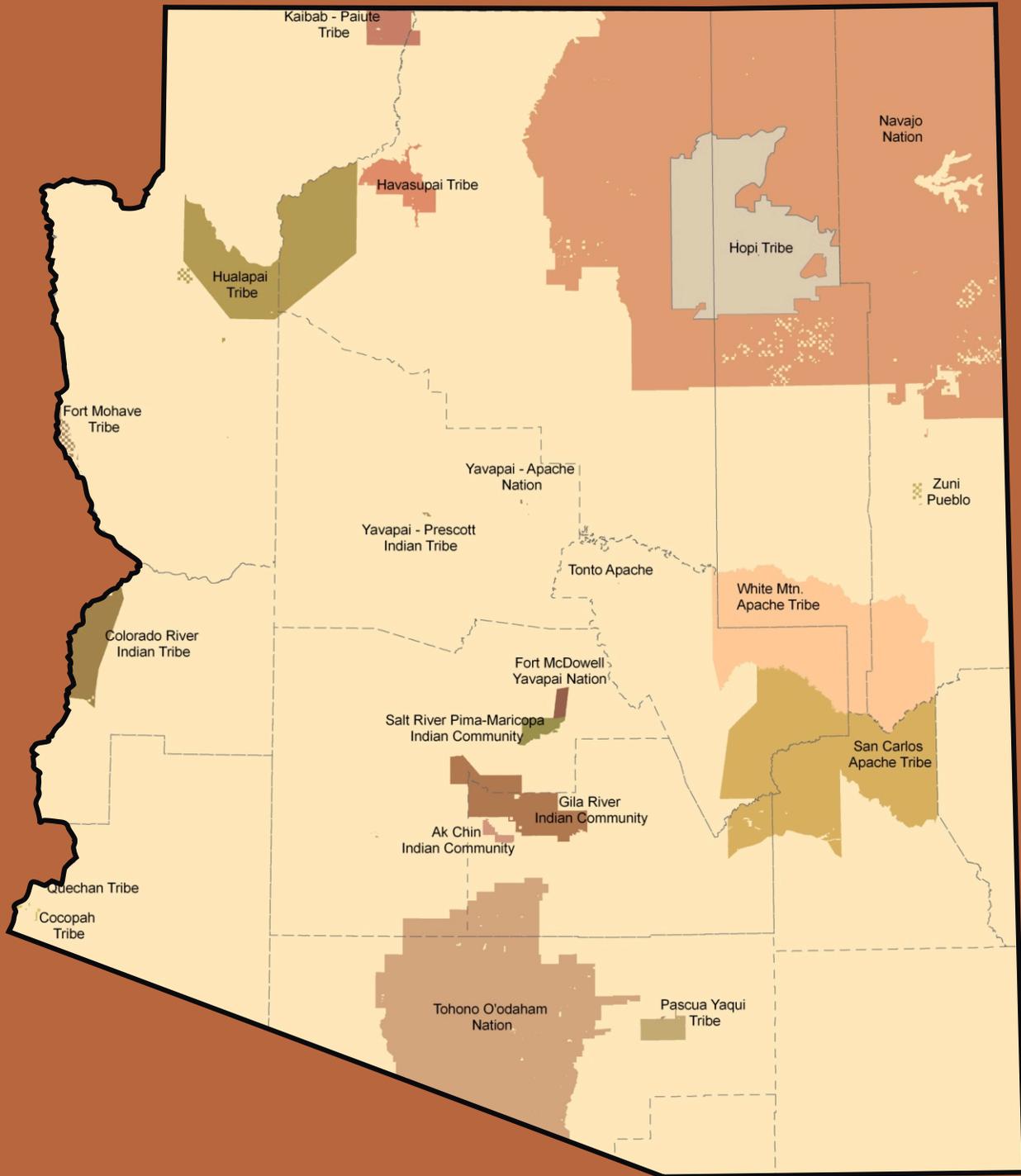


ARIZONA TRIBAL STRATEGIC PARTNERING TEAM



Membership Packet

ARIZONA TRIBAL STRATEGIC PARTNERING TEAM

Membership Packet

October 2007

Sponsored by the

**Arizona Department of Transportation
and
Federal Highway Administration**



**WELCOME TO THE
ARIZONA TRIBAL STRATEGIC PARTNERING TEAM !**

Dear New Member,

Thank you for your interest in the Arizona Tribal Strategic Partnering Team (or “ATSPT” as it is otherwise known) and its efforts to address state-tribal transportation issues and improved working relationships.

Since its establishment in 1999, the ATSPT has grown from a membership comprised totally of personnel from within the Arizona Department of Transportation and Federal Highway Administration to a team comprised of members representing various tribes, tribal agencies, and other governmental entities statewide. With this growth of interest has come the need to provide a means through which new members can get up to speed on the team’s activities.

The ATSPT has developed this Membership Packet so that you can quickly become informed on why and how the ATSPT was formed, along with learning about the ATSPT goals, objectives and the strategies designed to address them. You will become acquainted with recent ATSPT accomplishments and how you can become actively involved. Even though we are sure that you will find this packet helpful we understand that you may need more information to get a better perspective. That is why we hold quarterly meetings and invite open communication between all members.

In closing, we hope you find your participation with the ATSPT enjoyable and that it fulfills your expectations.

We appreciate your participation,

“The Arizona Tribal Strategic Partnering Team”

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ATSPT BACKGROUND

Tribal Land and the Arizona State Highway System

There are 22 federally recognized Indian Tribes and Native Nations with reservation land in Arizona. This tribal land encompasses approximately 27,736,000 acres or 28% of Arizona's land base. Only the San Juan Southern Paiute Tribe currently does not have a reservation land base, however, it is in the process of placing several thousand acres in federal trust status. Also, although headquartered out of New Mexico, the Pueblo of Zuni has approximately 12,000 acres of reservation land located in eastern Arizona. The list below identifies Indian Tribes and Native Nations in Arizona. The map on the following page shows the locations of the reservation land in comparison to the Arizona State Highway System (SHS), county boundaries and ADOT Engineering District Boundaries.

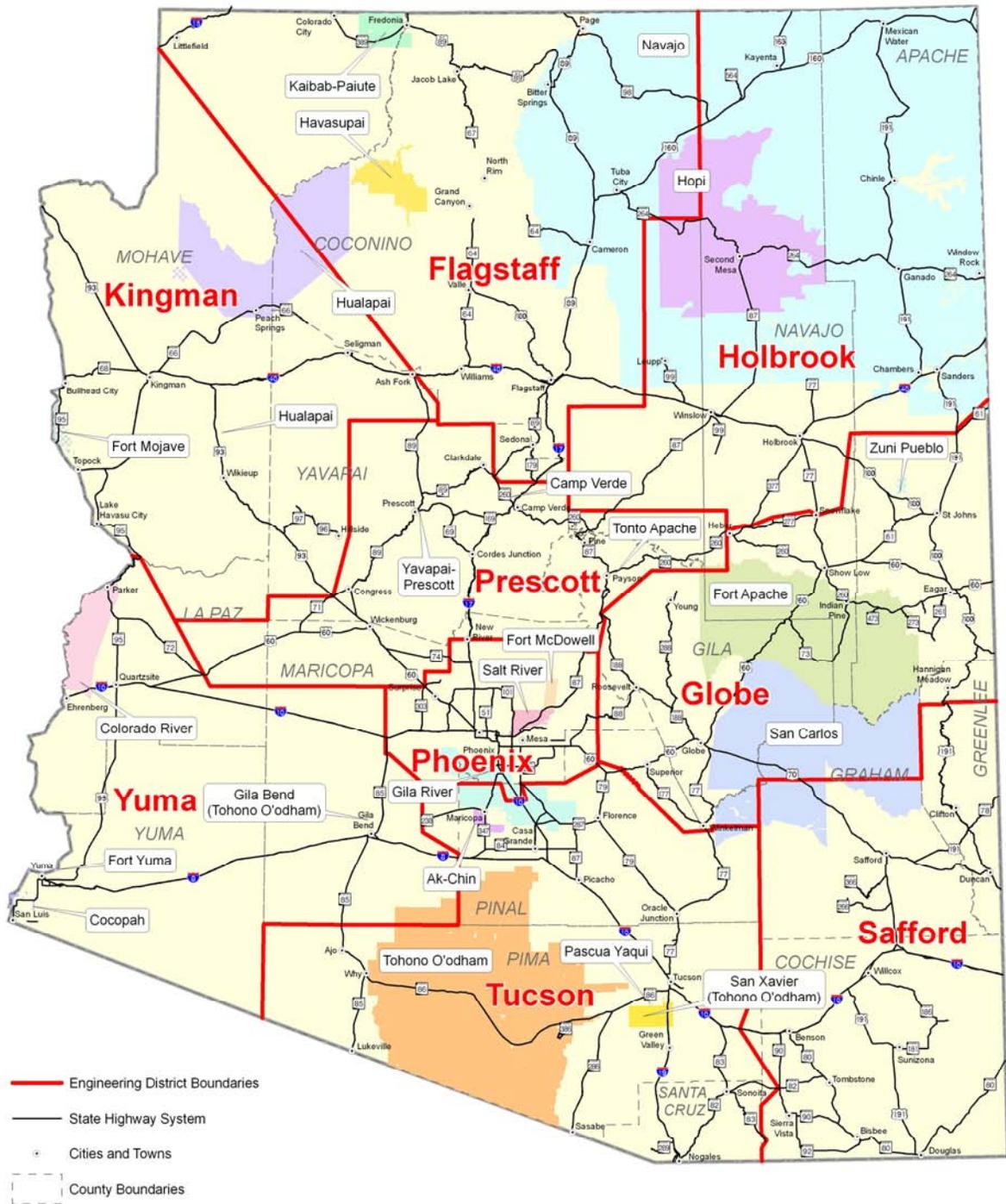
The 22 Indian Tribes and Native Nations in Arizona:

- Ak-Chin Indian Community
- Cocopah Indian Tribe
- Colorado River Indian Tribes
- Fort McDowell Yavapai Nation
- Fort Mojave Indian Tribe
- Fort Yuma Quechan Indian Tribe
- Gila River Indian Community
- Havasupai Tribe
- Hopi Tribe
- Hualapai Tribe
- Kaibab Band of Paiute Indians
- Navajo Nation
- Pascua Yaqui Tribe
- Pueblo of Zuni
- Salt River Pima-Maricopa Indian Community
- San Carlos Apache Tribe
- San Juan Southern Paiute Tribe
- Tohono O'odham Nation
- Tonto Apache Tribe
- White Mountain Apache Tribe
- Yavapai-Apache Nation
- Yavapai-Prescott Indian Tribe

ATSPT Vision:

“Partnering for the standard of excellence in developing tribal community relationships related to transportation systems and services”

American Indian Reservations and Engineering District Boundaries



Prepared by
Arizona Department of Transportation
Planning Division, Data Bureau GIS Section
Source: Arizona State Land Department
(602) 712-7333 March 2007

The Arizona SHS includes 6,801 route miles of roadway. About 88% of the system's roadways are situated within rural areas with the remainder in urban areas. Approximately 1,324 route miles or approximately 20% of the SHS traverse tribal land. The illustration of these facts provides the basis of the need for the state to adequately consult, communicate, and cooperate with tribal governments to address the growing needs of the traveling public on and off tribal land.

Federal Mandates

Although not all-inclusive, the following references cite several of the major federal legislative actions affecting statewide and tribal transportation planning and project development processes.

Intermodal Surface Transportation Efficiency Act of 1991 (ISTEA); Transportation Efficiency Act for the 21st Century (TEA-2); and the Safe, Accountable, Flexile, Efficient Transportation Equity Act: A Legacy for Users (SAFETEA-LU)

Since the early 1990's the Federal Government has passed three transportation legislative acts, they include "ISTEA" in December 1991; "TEA-21" in June 1998; and "SAFETEA-LU" in August 2005. Consequently, as part of these Acts and pertaining to the statewide transportation planning process, States are required "... to consider the concerns of Indian tribal governments...that have jurisdiction over land within the boundaries of the State" (23 U.S.C. 135(d)(2)). States are also required to consult with Indian tribal governments and the Secretary of the Interior in the development of the Statewide Long-Range Transportation Plan and the State Transportation Improvement Program "with respect to each area of the State under the jurisdiction of an Indian tribal government..." (23 U.S.C. 135(e)(2)(C) and 135(f)(1)(B)(iii)).

The current transportation planning legislation emphasizes cooperative planning and the opportunity for those interested to participate and provide input into the decision making process. In order to carry out cooperative planning and to comprehensively address planning issues on and adjacent to Indian reservation land, the tribal governments, Bureau of Indian Affairs, State, Metropolitan Planning Organizations, Councils of Government, and local governments are all required to coordinate their efforts.

Executive Order 13175 - Consultation and Coordination with Indian Tribal Governments

Executive Order 13175 establishes regular and meaningful consultation and collaboration with tribal officials in the development of Federal policies that have tribal implications, to strengthen the United States government-to-government relationships with Indian tribes, and to reduce the imposition of unfunded mandates upon Indian tribes. It also supplements the Executive Memorandum of April 29, 1994, on Government-to-Government Relations with Native American Tribal Governments.

Title VI and Executive Order 12898 - Federal Actions to Address Environmental Justice in Minority Populations and low Income Populations

Title VI of the Civil Rights Act of 1964 and related laws assure that individuals are not excluded from participation in, denied the benefit of, or subjected to discrimination on the basis of race, color, national origin, age, sex, and disability. Executive Order 12898 - Federal Actions to Address Environmental Justice in Minority Populations and Low Income Populations, established environmental justice as a federal government priority that directed all federal agencies to make it part of their mission that program, policies, and activities not have a disproportionately high and adverse human health and environmental effect on minority and low-income populations.

The Arizona Department of Transportation (ADOT) has issued a document titled *Guidance on Title VI and Environmental Justice* to provide information on insuring that Title VI and Environmental Justice factors are considered in project development, environmental assessments, and environmental impact statements. Although the guidance is for projects in the development and environmental stages, the general approach outlined is used to identify related issues for potential projects analyzed in the planning process.

Federal Legislative Acts

The National Historic Preservation Act (NHPA) requires consultation with Indian Tribes concerning places of traditional religious and cultural significance. Consultation with Tribes is also required for those that have assumed historic preservation duties as Tribal Historic Preservation Offices (THPO).

The National Environmental Policy Act (NEPA) requires tribal consultation concerning impacts to sacred sites and on the mitigation of actions to sites of concern to Tribes. Such impacts involve the social and cultural relationship of people to the physical environment.

The Archaeological Resources Protection Act (ARPA) is directed at protecting archaeological sites. It requires Federal agencies to notify Tribes of excavation on federal land that will include sites of religious and cultural importance to Tribes.

The Native American Graves Protection and Repatriation Act (NAGPRA) requires consultation with interested Tribes pertaining to repatriation of human remains and associated funerary items. Consultation is also required to determine the means of transfer for repatriated items.

Tribal Transportation Concerns and Consultation in Arizona

Through various meetings and forums tribal officials and representatives in Arizona have expressed concerns they have with the state transportation system as it affects the road systems within and adjacent to their communities. In order to address these concerns as well as SAFETEA-LU requirements in the statewide transportation planning process, the issues are documented for incorporation into project reports. Pertinent information is also distributed to key ADOT officials and representatives relative to projects that require tribal coordination and consultation follow up. This process has provided ADOT with a comprehensive understanding of Arizona Tribal transportation concerns and needs.

ADOT MGT-16.01 Department-Wide Native Nation/Tribal Government Consultation Policy

ADOT's tribal consultation policy was adopted on September 1, 2006 taking into consideration the Federal legislation requirements for state departments of transportation to coordinate, cooperate and consult with Native Nation/Tribal Governments in statewide and metropolitan transportation planning processes. This is in addition to addressing environmental, cultural, historic, natural and human resource issues during the implementation of transportation programs and construction/maintenance projects impacting Native Nation/Tribal reservations and aboriginal lands within the State boundaries.

Since its establishment in 1974, ADOT has continually implemented intergovernmental relations processes to carry out its responsibilities. However, this policy is intended to provide additional guidance to ADOT personnel when working with the Native Nations/Tribal Governments in Arizona. Furthermore, the consultation procedures outlined in the Policy provide ADOT and the Nations/Tribes a basis for mutual understanding as appropriate agreements are carried out to address State and Tribal Transportation issues, needs and concerns. Consequently, both the State and the Native Nation/Tribal Governments share a mutual desire to coordinate the implementation of their respective multi-modal transportation mission and goals.

Governors Executive Order 2006-14 Consultation and Cooperation with Arizona Tribes

Since 2003 the Governor began holding quarterly tribal summits with the tribal leaders to discuss various state issues of concern to the Tribes. In March 10, 2004 a Tribal Summit on Transportation was held during which several themes were identified for follow-up by ADOT. Those themes focused on (1) State-Tribal Consultation and Coordination, (2) Tribal Representation on the State Transportation Board, (3) Safety and Maintenance, (4) Signage for Tribal Communities, (5) Transit Planning and Funding, and (6) ADOT coordination with the Inter Tribal Council of Arizona to address the Summit issues. ADOT regularly monitors its efforts to address the various themes and provides a written report on them to the Governor's Office for distribution to the tribal leaders. Other state agencies provide similar reports for review by the tribal

leaders prior to the quarterly summits with the Governor and topics of discussion for the summits are based upon the contents of these reports.

As a result of discussion at the Governor's Summits, tribal leaders expressed the need for all state agencies to have consultation policies in place to guide the continuing government-to-government relationships between the State and Tribes. Consequently, on September 14, 2006 the Governor issued Executive Order 2006-16 that directs all executive branch agencies in Arizona to develop and implement tribal consultation policies to guide their work and interaction with federally recognized tribes in Arizona. It also directs each agency to designate a member of their staff to assume responsibility for implementation of the policy and to act as a point of contact for tribal issues. Lastly, each agency is directed to report to the Governor and State Legislature on all actions to implement the policy.

ATSPT ESTABLISHMENT

Partnership Establishment

With recognition of the previously referenced background facts, the Arizona Department of Transportation - Partnering Office initiated an effort formerly titled the "ADOT" Tribal Strategic Partnering Team or "ATSPT", as a means of improving state-tribal relations in transportation. The ATSPT was established in June 1999 through the efforts of the ADOT Partnering Section, ADOT Civil Rights Office, ADOT Transportation Planning Division, and Federal Highway Administration (FHWA) Arizona Division. ATSPT's purpose was to bring together Arizona representatives from state, tribal, federal and local agencies to discuss tribal-related transportation issues and to develop strategies through which those issues can be addressed. The ATSPT met on a regular basis with meeting discussions being documented and distributed to participating agencies, tribal officials, and to key officials within ADOT.

Since its establishment ATSPT's purpose and activities have not changed and the membership continues to encourage active participation from all tribes and interested transportation stakeholder entities within the State. Specific tribal transportation contacts have been identified and are updated as needed. Activity notifications are forwarded to these individuals on a regular basis. This has resulted in participation at the ATSPT regular meetings from the various tribes on a periodic basis. Most notably a majority of the tribes will participate in ATSPT sponsored forums when held in their regions of the state. It should also be noted that due to recent growth in the diversity of ATSPT membership it has been re-titled as the "Arizona" Tribal Strategic Partnering Team but is still otherwise know as ATSPT.

ATSPT's active participating agencies include:

- ADOT Partnering Section
- ADOT Civil Rights Section
- ADOT Globe District
- ADOT Holbrook District
- ADOT Flagstaff District
- ADOT-TPD Statewide and Regional Planning Section
- ADOT Right-of-Way Group
- ADOT Environmental and Enhancement Group
- Inter Tribal Council of Arizona
- Arizona Commission of Indian Affairs
- Bureau of Indian Affairs - Western Regional Office
- Bureau of Indian Affairs - Navajo Regional Office
- Colorado State University - Tribal Technical Assistance Program
- Federal Highway Administration - Arizona Division.

ATSPT VISION, GOALS AND STRATEGIC COMPONENTS

ATSPT has identified the following as its vision:

“Partnering for the standard of excellence in developing tribal community relationships related to transportation systems and services”

ATSPT has developed three major goals to guide the efforts of the team:

Goal 1: To Promote Relationships

Promote meaningful state and tribal government relationships through the establishment of an ongoing network of partners. Include active and committed core team members, key liaisons/contacts, and partner groups.

Goal 2: To Understand and Educate All Partners

Establish an education process and training, designed to:

- Understand and honor different meeting approaches and requirements,
- Promote understandable, user-friendly and mutually agreed upon documents, and
- Address misperceptions (fact vs. myth) of tribal matters, policy issues (by-laws and SAFETEA-LU), structure processes (government-to-government relationships), and leveraging strategies.

Goal 3: To Develop Strategic Partnering and Processes

Develop strategic partnering and planning processes tailored for ADOT, tribal governments, and other partners.

ATSPT has identified the following components of the strategic partnering process, they include specific concerns and key issues to be considered and/or addressed through the ATSPT:

1. Education

- Identify the background and history of Indian communities for ADOT staff
- Identify various Indian and non-Indian cultures
- Address SAFETEA-LU planning processes
- Address Intergovernmental Agreement issues

2. Issues

- Indian Preference (no preference in contracting)
- Local Preference (labor)

-
- Tribal Perceptions of ADOT
 - Traditional tribal transportation corridors and current transportation corridors are basically the same
 - Unrecognized diversity of tribes (different needs)
 - Danger of generalizing (true perspective of smaller communities)

3. Partnering Practice

- Building partnerships
- Education in partnering principles and practices
- Shared values

4. Understanding

- Government-to-Government relationship compared with state-to-state
- Legalities (tribes have a legal relationship with the federal government)
- COG/MPO voting requirements (currently there are few tribes that are voting members, written process need to include all partners)
- SAFETEA-LU processes (require State DOTs to include tribes in the Transportation Improvement Program)

5. Coordination

- Processes should include communication with tribal chairperson, president or governor
- ADOT staff must know who within tribal government to coordinate with and must keep updated on changes within governmental structure
- Use the Inter Tribal Council of Arizona (ITCA) which is a good model for tribal coordination and distribution of information,
- The ITCA Transportation Working Group provides input and strategies from tribes
- Other coordinating agencies include the Arizona Commission of Indian Affairs, Bureau of Indian Affairs, Intertribal Transportation Association, Federal Highway Administration, and Federal Transit Administration

6. DOT Policies

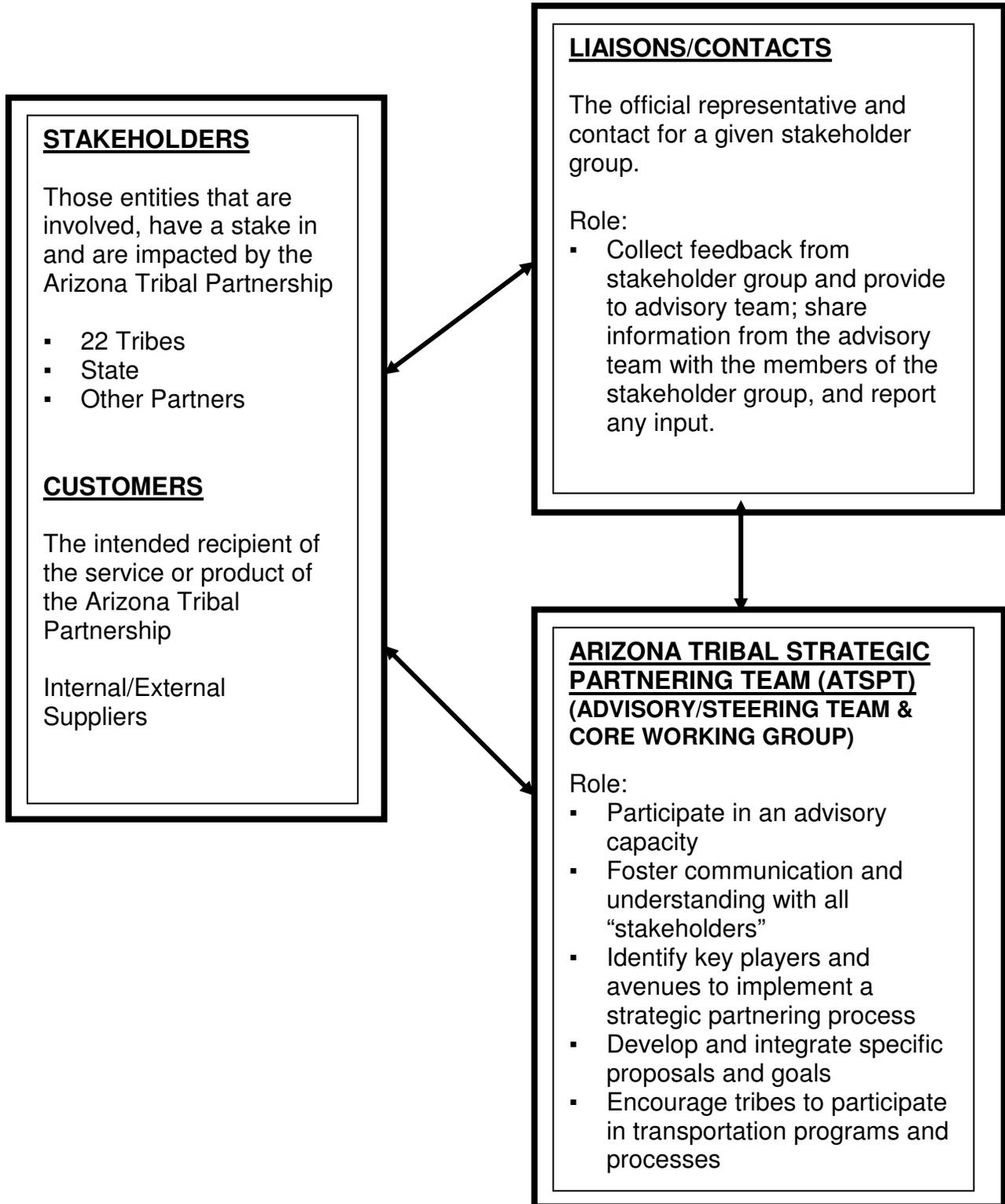
- Recognize only agencies or groups created within
- Relationships with COGs and MPOs
- Keep informed of changes to DOT policies and processes
- Use technical Assistance through the Tribal Technical Assistance Program (TTAP) to review all processes with tribes
- Use training through the Local Technical Assistance Program (LTAP) to review state programs for assistance to the tribes

7. Roles

- Define ATSPT role in the strategic partnering process*
- Identify representatives from each tribal government as ATSPT members, ADOT's contacts or liaisons and can assist with state-tribal transportation issues

* The ATSPT has developed a Network Chart to illustrate the roles of the partnership members in the state-tribal strategic partnering process. Basically, the partnership stakeholders are the customers or intended recipients of the services and products of the partnership. In order to obtain those services and products, the partnership uses assistance from the stakeholder liaisons/contacts and the members of the ATSPT. The ATSPT Network Chart is presented on the following page.

ATSPT NETWORK CHART



ATSPT STRATEGIC PLAN

Partnering for the standard of excellence in developing tribal community relationships related to transportation systems and services

ATSPT MISSION:

A trusted coalition of tribal and non-tribal, multi-jurisdictional advisors who facilitate strategies to resolve tribal transportation issues by maintaining relationships, and educating and upholding all partners' laws and policies through free-flowing communication.

ATSPT GUIDELINES:

- Meet regularly
- Do "homework"
- No limitations

ATSPT GOAL #1: TO PROMOTE COLLABORATIVE RELATIONSHIPS

GOAL #1, OBJECTIVE 1	<u>STRATEGIES/PLAN</u>
Expand and Maintain statewide network	<ul style="list-style-type: none"> ◆ Maintain ATSPT website <p style="margin-left: 20px;"><u>ACTION PLAN</u></p> <ul style="list-style-type: none"> ➤ Identify and collect items to include in website (ongoing) ➤ Update website (ongoing) ➤ Sub team leads the monitoring and updating. Sub team led by Barney Bigman, with members: Manuel Sanchez, Myra Rothman and Stan Robbins <ul style="list-style-type: none"> ◆ Market website and team <p style="margin-left: 20px;"><u>ACTION PLAN</u></p> <ul style="list-style-type: none"> ➤ Membership packet finalized, bound and distributed by May '08

GOAL #1, OBJECTIVE 2	<i>STRATEGIES/PLAN</i>
Identify and promote follow-up to State-Tribal Forums	<ul style="list-style-type: none"> ◆ Publish the Statewide Forum report within one month of Forum date ◆ Discuss feedback from the distributed forums' reports and identify next step strategies at next quarterly meeting <p style="margin-left: 20px;"><u>ACTION PLAN</u></p> <ul style="list-style-type: none"> ➤ Plan 2nd statewide forum as follow-up to initial March '07

	<p>Forum (by March '08)</p> <ul style="list-style-type: none"> ➤ Conduct 2nd statewide forum as follow-up to 1st Forum (May '08) ➤ Recommend meetings as requested by individual tribes (ongoing)
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GOAL #1, OBJECTIVE 3	<u>STRATEGIES/PLAN</u>
Promote ADOT Tribal Consultation Process Manual	<ul style="list-style-type: none"> ◆ Link with ADOT-TPD and ADOT Policy and Governmental Affairs (PGA) Office which are developing an ADOT Tribal Consultation Process Manual to complement the existing ADOT Tribal Government/Native Nation Consultation Policy <p><u>ACTION PLAN</u></p> <ul style="list-style-type: none"> ➤ ATSP provides resources and process to review and comment on Manual ➤ Provide recommendation for implementation (ongoing)

ATSP GOAL #2:

**TO UNDERSTAND AND EDUCATE ALL PARTNERS
(Promote Education Among Tribes and Tribal Partners)**

GOAL #2, OBJECTIVE 1	<u>STRATEGIES/PLAN</u>
Deepen ATSP members' understanding of Partners' (tribal and governmental) processes and protocol	<ul style="list-style-type: none"> ◆ Develop a Handbook structure (Dynamic Document: unique partnering tool): How the Tribes and State will partner on transportation issues) (chapters- filled in along the way ◆ Identify mechanism for distribution <p><u>ACTION PLAN:</u></p> <ul style="list-style-type: none"> ➤ Handbook subcommittee develop mock Handbook aligning existing items with categories/table of contents and present at December 4, 2007 ATSP Quarterly Meeting ➤ ATSP members provide feedback and recommendations re: mock Handbook ➤ Handbook Subcommittee takes action on feedback and presents final version at May 13-14, 2008 Forum
GOAL #2, OBJECTIVE 2	<u>STRATEGIES/PLAN</u>
Promote Education and Training	<ul style="list-style-type: none"> ◆ Attend and review Arizona Commission of Indian Affairs (ACIA) training titled: Introduction to American Indian Life, History and Culture

	<ul style="list-style-type: none"> ◆ Provide input to ACIA for a customized version for ADOT ◆ Request specific type of training for tribes: invite tribal representatives to attend training (reference forum feedback topics) ◆ Educate Non-Tribal Transportation Partners <p><u>ACTON PLAN:</u></p> <ul style="list-style-type: none"> ➤ Support outside efforts to educate MPO's, COG's, Counties, other governmental agencies and groups in understanding tribal processes and protocol. (ongoing) ➤ Educate Tribal Transportation Partners <p><u>ACTION PLAN:</u></p> <ul style="list-style-type: none"> ➤ Continue to promote education of tribal transportation staff and others in the processes and protocol of ADOT, FHWA, BIA, and the counties (ongoing) ◆ Develop a continuous process for update of the handbooks and ATSPT website <ul style="list-style-type: none"> ➤ Review handbooks and website, along with ATSPT Strategic Plan (annually- each September)
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ATSPT GOAL #3:

TO DEVELOP STRATEGIC PARTNERING AND PROCESSES

GOAL #3, OBJECTIVE 1	<u>STRATEGIES/PLAN</u>
Identify number of and add ATSPT members	<ul style="list-style-type: none"> ◆ Use Membership Packet for new members ◆ Use Membership Recruitment Plan to identify potential new members ◆ Develop plan by December '07 (review annually- beginning December '08) <p><u>ACTION PLAN:</u></p> <ul style="list-style-type: none"> ➤ Develop cover letter for potential new members and identify who will send it out ➤ Subcommittee to take lead on new ATSPT members re: contact and follow-up ➤ Send cover letter to identified potential new members ➤ Decide how and by whom new members will be approached; also where to place new member information ◆ Plan and work to implement new member "recruitment" (ongoing) ◆ Approach identified potential members ◆ Bring new members up to speed within 2 meetings after joining

ATSPT REGIONAL AND STATEWIDE FORUMS

Northern, Southern and Western Arizona Region State-Tribal Transportation Forums

One major effort undertaken by the ATSPT was the process of conducting three State-Tribal Regional Transportation Forums in Arizona. The purpose of these forums was to provide tribal and non-tribal government officials with an understanding of current highway funding and transportation coordination processes in Arizona. The major goals of the Forums were to:

- Improve tribal-state-federal relations
- Improve tribal-state-federal coordination
- Improve tribal participation in the statewide transportation planning and programming processes

The three regional forums were conducted as follows:

- The first forum was held on October 17, 2002, in Flagstaff, Arizona
- The second forum was March 11-12, 2003, on the Tohono O’odham Nation - San Xavier Reservation south of Tucson, Arizona
- The third forum was September 24-25, 2003, on the Colorado River Indian Tribes Reservation in Parker, Arizona

The forums were well attended by tribal officials and other key stakeholders within the various regions of the State. Each forum averaged approximately 75 persons in attendance. With completion of the forums, a major step was taken to improve state-tribal and federal-tribal relationships in transportation planning, programming and overall coordination. This series of regional forums considered the individuality (or uniqueness) of the tribes; no one tribe is the same as another; each has different concerns and needs. The forums also provided the opportunity for the state to better understand what the tribes consider to be priority transportation issues, needs and concerns on a regional and a statewide basis.

With the discussion and input provided through the forums, the ATSPT began the process of establishing a formal basis for determining the means to address priority issues through necessary follow-up actions, which could include, but are not limited, to education/training sessions, process/policy changes, and/or an annual state-tribal transportation summit or forums. These are then to be addressed on an ongoing basis by ATSPT and other key entities.

Arizona Tribal Transportation Forum: “Launching Your Transportation Project”

The Arizona Tribal Transportation Forum was held March 8, 2007 in Phoenix, AZ. This statewide forum was convened by ADOT and the ATSPT in follow-up to three State-Tribal Regional Transportation Forums. The purpose of the forum was to help the participants understand how to move their transportation projects forward.

The forum was attended by 90 representatives from 12 tribes and a number of state, federal and local government stakeholder agencies. A general session and three breakout sessions addressing routine maintenance, new and improved roadways, and safety enhancements were conducted. Facilitators guided the sessions and a group of panelists were available to provide information on specific project types. A proceedings report has been prepared and was distributed to the participants.

Lessons Learned

The ATSPT has identified several major lessons learned through the forums, they include the following:

- Maintain continuous communication with the tribes and non-tribal stakeholders
- Maintain a database of current tribal and non-tribal transportation contacts and other officials
- Ensure that the State DOT has reliable and committed staff to act as tribal coordination points of contact at both headquarter and district levels
- Complete necessary follow-up actions as identified through regular meetings and other forums
- Work with the tribes on an individual basis to address issues specific to their communities
- Work to involve all tribes and other stakeholders in regional and statewide efforts
- Monitor and acknowledge accomplishments of the partnering efforts and relay this information to the tribes and other stakeholders
- Keep participating stakeholders informed of major activities of the partnering team
- Most of all it is imperative that the partnering team involve active and committed core team members, key liaisons/contacts, and partner groups to ensure ongoing success

ATSPT NEW MEMBER BENEFITS

Becoming a member of the Arizona Tribal Strategic Partnering Team (ATSPT) results in the following benefits to you and your agency:

- The opportunity to provide input into the development of transportation policies and processes between Native Nations, Tribal Governments and the State of Arizona
- The opportunity to assist the Arizona Department of Transportation (ADOT) to further its working relationships with Native Nations and Tribal Governments
- The opportunity to assist the Federal Highway Administration (FHWA) to further its working relationships with Native Nations and Tribal Governments
- The opportunity to assist the Bureau of Indian Affairs - Department of Transportation (BIADOT) to further its working relationships with Native Nations and Tribal Governments
- To understand and develop the interrelationships between ADOT, FHWA and BIADOT
- To develop an understanding of the factors affecting transportation policy in Arizona
- To develop an understanding of the funding resources and requirements to finance Arizona's transportation system
- The opportunity to educate others about the basic processes, funding, and interrelationships of designing, constructing, maintaining and operating Arizona's transportation system
- The opportunity to work with a dedicated team willing to make something happen in terms of addressing Native Nation/Tribal Government and the State of Arizona transportation needs

**ARIZONA TRIBAL STRATEGIC PARTNERING TEAM (ATSPT)
MEMBER ROSTER**

	<u>NAME</u>	<u>ORGANIZATION / TITLE</u>	<u>PHONE & FAX</u>	<u>EMAIL</u>
1.	<u>Nathan Banks</u>	FHWA ARIZONA DIVISION <i>Senior Engineering Manager</i>	P: (602) 382-8960 F: (602) 382-8998	nbanks@dot.gov
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4.	<u>Ermalinda Gene</u>	ADOT-TSG CIVIL RIGHTS OFFICE <i>Contract Compliance Manager</i>	P: (602) 712-7987 F: (602) 712-3711	EGene@azdot.gov
5.	<u>Ralph Gonzales</u>	ADOT-DBE SUPPORTIVE SERVICES <i>Program Manager</i>	P:(602) 712-7761 F: (602) 712-3711	rgonzales@azdot.gov
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8.	<u>Paul Langdale</u>	ADOT-ITD NATURAL RESOURCES MANAGEMENT SECTION - CENTRAL MAINTENANCE GROUP <i>Natural Resources Planner</i>	P: (520) 838-2831 F: (520) 838-2835	plangdale@azdot.gov

**ARIZONA TRIBAL STRATEGIC PARTNERING TEAM (ATSPT)
MEMBER ROSTER**

	<u>NAME</u>	<u>ORGANIZATION / TITLE</u>	<u>PHONE & FAX</u>	<u>EMAIL</u>
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MEMBER ROSTER**

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ATSPT MEMBERSHIP PACKET - COMMENTS AND SUGGESTIONS

We hope that you find this Packet meets its intended purposes. The ASTPT anticipates that future versions of this Packet will be expanded to include other topic areas of interest to state-tribal transportation stakeholders. Your comments on improving the content of this packet are welcome.

Comments and suggestions can be forwarded to either of the following offices:

Arizona Department of Transportation
Partnering Office
206 South 17th Avenue
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Phoenix, Arizona 85007

Arizona Department of Transportation
Transportation Planning Division
Statewide & Regional Planning Section
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For further information please check the Arizona Tribal Transportation Website:

www.aztribaltransportation.org

“ATSPT builds relationships among state, tribal, federal and local governments to develop strategies that address state and tribal transportation issues.”